Příloha 1 Scorecard method - Posouzení rizikových faktorů

	VALUATION	N WORKSHEET	
	Factors and Issues		
Weighting	IMPACT ON THE VALUATION OF PRE-REVENUE, STARTUP COMPANIES		
0-30%	Strength of the Entrepreneur and the Management Team		
	Impact	Experience	
	+	Many years of business experience	
	++	Experience in this business sector	
	+++	Experience as a CEO	
	++	Experience as a COO, CFO, CTO	
	+	Experience as a product manager	
	-	Experience in sales or technology	
		No business experience	
	Impact	Willing to step aside, if necessary, for an experienced CEO	
		Unwilling	
	0	neutral	
	+++	Willing	
	Impact	Is the founder coachable?	
	+++	yes	
	_	No	
	Impact	How complete is the management team?	
	-	Entrepreneur only	
	0	One competent player in place	
	+	Team identified and on the sidelines	
	+++	Competent team in place	
0-25%	Size of the Opportunity		
	Impact	Size of the target market (total sales)	
	_	< \$50 million	
	+	\$100 million	
	++	> \$100 million	
	Impact	Potential for revenues of target company in five years	
	_	< \$20 million	
	++	\$20 to \$50 million	
	-	> \$100 million (will require significant additional funding)	
0-15%	% Strength of the Product and Intellectual Property		
0 13/0	Impact	Is the product defined and developed?	
		Not well define, still looking a prototypes	
	0	Well defined, prototype looks interesting	
	++	Good feedback from potential customers	
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Orders or early sales from customers

	Impact	Is the product compelling to customers?
		This product is a vitamin pill
	++	This product is a pain killer
	+++	This product is a pain killer with no side effects
	Impact	Can this product be duplicated by the others?
		Easily copied, no intellectual property
	0	Duplication difficult
	++	Product unique and protected by trade secrets
	+++	Solid patent protections
0-10%	Competitive Environment	
	Impact	Strength of competitors in this marketplace
		Dominated by a single large player
	-	Dominated by several players
	++	Fractured, many small players
	Impact	Strength of competitive products
		Competitive products are excellent
	+++	Competitive products are weak
0-10%	Marketing/Sales/Partners	
	Impact	Sales channels, sales and marketing partners
		Haven't even discussed sales channels
	++	Key beta testers identified and contacted
	+++	Channels secure, customers placed trial orders
		No partners identified
	++	Key partners in place
0-5%	Need for additional rounds of funding	
	+++	None
	0	Another angel round
		Need venture capital
0-5%	Other	
	++	Positive other factors
		Negative other factors