Appendix

Appendix 1, Consolidated Statement of Financial Position X5 Group (2018-2019 years) Assets

X5 RETAIL GROUP N.V.

Consolidated Statement of Financial Position

AT 31 DECEMBER 2019

(EXPRESSED IN MILLIONS OF RUSSIAN ROUBLES, UNLESS OTHERWISE STATED)

	NOTE	31 DECEMBER 2019	31 DECEMBER 2018*
ASSETS			
Non-current assets			
Property, plant and equipment	10	315,257	303,802
Right-of-use assets	11	428,166	_
Investment property	12	5,564	6,173
Goodwill	13	101,927	94,627
Other intangible assets	14	24,338	22,126
Investments in associates and joint ventures		200	203
Other non-current assets		2,646	8,015
Deferred tax assets	30	16,478	5,013
		894,576	439,959
Current assets			
Inventories	15	127,462	115,990
Indemnification asset	7	140	_
Trade, other accounts receivable and			
prepayments	17	15,853	14,172
Current income tax receivable		5,631	6,167
VAT and other taxes receivable	18	12,066	10,143
Cash and cash equivalents	9	18,602	24,368
		179,754	170,840
TOTAL ASSETS		1,074,330	610,799

Source: Official annual report. Retrieved from

Appendix 2, Consolidated Statement of Financial Position X5 Group (2018-2019 years) Liabilities and Equity

	NOTE	31 DECEMBER 2019	31 DECEMBER 2018
OUITY AND LIABILITIES			
UITY ATTRIBUTABLE TO EQUITY HOLDERS			
THE PARENT			
Share capital	22	2,458	2,45
Share premium	,	46,150	46,19
Retained earnings		67,843	116,70
Share-based payment reserve	29	105	11
		116,556	165,47
TOTAL EQUITY		116,556	165,47
Non-current liabilities			
Long-term borrowings	21	153,178	147,329
Long-term lease liabilities	11	427,173	-
Deferred tax liabilities	30	5,501	6,16
Other non-current liabilities		3,349	620
		589,201	154,12
Current liabilities			
Trade accounts payable		160,434	154,87
Short-term borrowings	21	74,755	60,43
Interest accrued		1,734	1,770
Short-term lease liabilities	11	57,622	-
Short-term contract liabilities	20	2,206	1,66
Current income tax payable		750	72
Provisions and other liabilities	19	71,072	71,73
		368,573	291,20
TOTAL LIABILITIES		957,774	445,32
TAL EQUITY AND LIABILITIES		1,074,330	610,799

The Group made a transition to IFRS 16 using the modified retrospective approach under which the comparative information was not restated (refer to Note 4).

Igor Shekhterman

Chief Executive Officer

18 March 2020

Svetlana Demyashkevich

Chief Financial Officer

18 March 2020

Source: Official annual report. Retrieved from

Appendix 3, Consolidated Statement of Financial Position X5 Group (2020-2021 years)

	NOTE	31 DECEMBER 2021	31 DECEMBER 2020		NOTE	31 DECEMBER 2021	31 DECEMBER 2020
Assets				Equity and liabilities			
Non-current assets				Equity attributable to equity I	nolders	of the parent	
Property, plant and equipment	10	332,144	322,707	Share capital	22	2,458	2,458
Right-of-use assets	11	502,325	480,511	Share premium		46,127	46,086
Investment properties	12	4,461	4,502	Retained earnings		38,926	46,194
Goodwill	13	105,028	104,890	Share-based payment reserve	29	118	104
Other intangible assets	14	39,006	30,757			87,629	94,842
Investments in associates and joint ventures	8	50	_	TOTAL EQUITY		87,629	94,842
Other non-current assets		4,209	3,120	Non-current liabilities			
Deferred tax assets	30	23,047	20,458	Long-term borrowings	21	206,571	184,921
		1,010,270	966,945	Long-term lease liabilities	11	507,099	480,059
				Deferred tax liabilities	30	928	2,769
Current assets	45	400.040	444000	Other non-current liabilities		1,670	1,954
Inventories	15	166,840	144,393			716,268	669,703
Indemnification asset	7	435	171	Common National			
Trade, other accounts receivable and prepayments	17	20,190	19,277	Current liabilities			
Current income tax receivable		4,057	12,119	Trade acccunts payable		212,949	170,909
VAT and other taxes	18	8,802	10,316	Short-term borrowings	21	87,767	77,026
receivable	10	0,002	10,310	Interest accrued		1,792	1,380
Short-term financial	9	50,092	_	Short-term lease liabilities	11	70,264	68,442
investments				Short-term contract liabilities	20	2,392	2,198
Cash and cash equivalents	9	26,062	20,008	Current income tax payable		3,014	2,753
		276,478	206,284	Provisions and other liabilities	19	104,673	85,976
TOTAL ASSETS		1,286,748	1,173,229			482,851	408,684
				TOTAL LIABILITIES		1,199,119	1,078,387
				TOTAL EQUITY AND LIABILITIES		1,286,748	1,173,229

Source: Official annual report. Retrieved from

Appendix 4, Consolidated Statement of Financial Position X5 Group (2022 year)

	Note	31 December 2022	31 December 2021
ASSETS			
Non-current assets			
Property, plant and equipment	10	315,612	332,144
Right-of-use assets	11	508,543	502,325
Investment properties	12	4,573	4,461
Goodwill	13	112,929	105,028
Other intangible assets	14	38,327	39,006
Investments in associates and joint ventures		-	50
Other non-current assets		4,164	4,209
Deferred tax assets	30	27,482	23,047
		1,011,630	1,010,270
Current assets			
Inventories	15	208,661	166,840
Indemnification asset	7, 35	6,391	435
Trade, other accounts receivable and prepayments	17	21,382	20,190
Current income tax receivable		1,622	4,057
VAT and other taxes receivable	18	9,007	8,802
Short-term financial investments	9	50,067	50,092
Cash and cash equivalents	9	43,255	26,062
		340,385	276,478
Total assets		1,352,015	1,286,748

	Note	31 December 2022	31 December 2021
EQUITY AND LIABILITIES			
Equity attributable to equity he	olders of t	the parent	
Share capital	22	2,458	2,458
Share premium		46,127	46,127
Retained earnings		84,125	38,926
Other capital reserves		432	-
Share-based payment reserve	29	-	118
		133,142	87,629
Total equity		133,142	87,629
Non-current liabilities			
Long-term borrowings	21	147,386	206,571
Long-term lease liabilities	11	519,317	507,099
Deferred tax liabilities	30	6,954	928
Other non-current liabilities	7, 28	6,206	1,670
		679,863	716,268
Current liabilities			
Trade accounts payable		238,641	212,949
Short-term borrowings	21	87,146	87,767
Interest accrued		1,143	1,792
Short-term lease liabilities	11	71,843	70,264
Short-term contract liabilities	20	3,767	2,392
Current income tax payable		6,020	3,014
Provisions and other liabilities	19	130,450	104,673
		539,010	482,851
Total liabilities		1,218,873	1,199,119
Total equity and liabilities		1,352,015	1,286,748

Source: Official annual report. Retrieved from

Appendix 5, Consolidated Statement of Profit or Loss X5 Group (2018-2019 years)

X5 RETAIL GROUP N.V.

Consolidated Statement of Profit or Loss

FOR THE YEAR ENDED 31 DECEMBER 2019 (EXPRESSED IN MILLIONS OF RUSSIAN ROUBLES, UNLESS OTHERWISE STATED)

	NOTE	2019	2018*
Revenue	24	1,734,347	1,532,537
Cost of sales	25	(1,301,868)	(1,162,817)
Gross profit		432,479	369,720
Selling, general and administrative expenses	25	(356,890)	(323,358)
Net impairment losses on financial assets	17	(215)	(501)
Lease/sublease and other income	26	14,024	12,293
Operating profit		89,398	58,154
Finance costs	27	(56,957)	(18,846)
Finance income	27	54	179
Net foreign exchange gain/(loss)		2,203	(447)
Profit before tax		34,698	39,040
Income tax expense	30	(15,191)	(10,398)
Profit for the year		19,507	28,642
Profit for the year attributable to:			
Equity holders of the parent		19,507	28,642
Basic earnings per share for profit attributable to the			
equity holders of the parent (expressed in RUB per share)	23	287.33	421.90
Diluted earnings per share for profit attributable to the equity holders of the parent (expressed in RUB per share)	23	287.33	421.87

The Group made a transition to IFRS 16 using the modified retrospective approach under which the comparative information was not restated (refer to Note 4).

Igor Shekhterman

Chief Executive Officer

18 March 2020

Svetlana Demyashkevich

Chief Financial Officer

18 March 2020

Source: Official annual report. Retrieved from

Appendix 6, Consolidated Statement of Profit or Loss X5 Group (2020-2021 years)

NOTE	2021	2020
24	2,204,819	1,978,026
25	(1,643,502)	(1,483,406)
	561,317	494,620
25	(467,468)	(406,389)
17	(154)	(251)
26	23,877	17,737
	117,572	105,717
27	(57,815)	(56,686)
27	586	50
	-	(20)
	399	(3,391)
	60,742	45,670
30	(18,004)	(17,326)
	42,738	28,344
	42,738	28,344
23	629.55	417.54
23	629.54	417.52
	24 25 25 17 26 27 27 27	24 2,204,819 25 (1,643,502) 561,317 25 (467,468) 17 (154) 26 23,877 117,572 27 (57,815) 27 586 399 60,742 30 (18,004) 42,738 42,738

Source: Official annual report. Retrieved from

Appendix 7, Consolidated Statement of Profit or Loss X5 Group (2022 year)

	Note	2022	2021
Revenue	24	2,605,232	2,204,819
Cost of sales	25	(1,970,036)	(1,643,502)
Gross profit		635,196	561,317
Selling, general and administrative expenses	25	(519,757)	(467,468)
Net impairment losses on financial assets	17	(346)	(154)
Lease/sublease and other income	26	23,025	23,877
Operating profit		138,118	117,572
Finance costs	27	(73,727)	(57,815)
Finance income	27	5,310	586
Net foreign exchange (loss)/gain		(2,032)	399
Profit before tax		67,669	60,742
Income tax expense	30	(22,481)	(18,004)
Profit for the year		45,188	42,738
Profit for the year attributable to:			
Equity holders of the parent		45,199	42,738
Non-controlling interests		(11)	-
Basic earnings per share for profit attributable to the equity holders of the parent (expressed in RUB per share)	23	665.78	629.55
Diluted earnings per share for profit attributable to the equity holders of the parent (expressed in RUB per share)	23	665.78	629,54

Source: Official annual report. Retrieved from

Appendix 8, Consolidated Statement of Cash-Flow X5 Group (2018-2019 years)

X5 RETAIL GROUP N.V.

Consolidated Statement of Cash Flows

FOR THE YEAR ENDED 31 DECEMBER 2019
(EXPRESSED IN MILLIONS OF RUSSIAN ROUBLES, UNLESS OTHERWISE STATED)

	NOTE	2019	2018
rofit before tax		34,698	39,040
Adjustments for:			
Depreciation, amortisation and impairment			
of property, plant and equipment, right-of-use			
assets, investment property and intangible	25	200.005	40.47
assets	25	122,085	49,47
Gain on disposal of property plant and equipment, investment property and intangible			
assets and gain on derecognition of right-of-use			
assets		(1,470)	(213
Finance costs, net	27	56,903	18.667
Net impairment losses on financial assets	17	215	50
Impairment of prepayments	17	134	210
Share-based compensation expense	29	63	73
Net foreign exchange (gain)/loss	2.5	(2,203)	447
Other non-cash items		1.225	(377
et cash from operating activities before		1,220	(011
hanges in working capital		211,650	107,827
		,	
(Increase)/decrease in trade, other accounts			
receivable and prepayments and VAT and other			
taxes receivable		(5,938)	4,360
Increase in inventories		(11,472)	(16,690)
Increase in trade payable		5,604	24,183
Increase in other accounts payable and contract			
liabilities		1,157	7,756
et cash flows from operations		201,001	127,436
Interest paid		(55,664)	(16,893)
Interest received		48	75
Income tax paid		(14,922)	(12,584)
et cash flows from operating activities		130,463	98,034
ash flows from investing activities			
Purchase of property, plant and equipment			
and initial direct costs associated with			
right-of-use assets		(64,222)	(73,494
Acquisition of businesses, net of cash acquired	7	(8,426)	(14,524
Proceeds from disposal of property, plant			
and equipment, investment property and			
intangible assets		784	735
Purchase of other intangible assets		(9,290)	(5,274
Acquisition of interest in associates and joint ventures		_	(203
Proceeds from sale of interest in associates			
and joint ventures		3	
et cash flows used in investing activities		(81,151)	(92,760)

Source: Official annual report. Retrieved from

Appendix 9, Consolidated Statement of Cash-Flow X5 Group (2018-2019 years)

	NOTE	2019	2018
Cash flows from financing activities			
Proceeds from loans	21	97,540	108,054
Repayment of loans	21	(77,502)	(94,810)
Purchase of treasury shares		(118)	(90)
Payments of principal portion of lease liabilities	11	(50,059)	_
Dividends paid to equity holders of the parent	22	(25,000)	(21,590)
Net cash flows used in financing activities		(55,139)	(8,436)
Effect of exchange rate changes on cash and cash equivalents		61	(75)
Net decrease in cash and cash equivalents		(5,766)	(3,237)
Movements in cash and cash equivalents			
Cash and cash equivalents at the beginning			
of the year	9	24,368	27,605
Net decrease in cash and cash equivalents		(5,766)	(3,237)
	9	18,602	24,368

The Group made a transition to IFRS 16 using the modified retrospective approach under which the comparative information was not restated (refer to Note 4).

Igor Shekhterman Chief Executive Officer

18 March 2020

Svetlana Demyashkevich

Chief Financial Officer

18 March 2020

Source: Official annual report. Retrieved from

Appendix 10, Consolidated Statement of Cash-Flow X5 Group (2020-2021 years)

	NOTE	2021	2020
Profit before tax		60,742	45,670
Adjustments for:			
Depreciation, amortisation and impairment of property, plant and equipment, right-of-use assets, investment properties, other intangible assets and goodwill	25	150,278	137,905
Gain on disposal of property plant and equipment, investment properties and intangible assets and gain on derecognition of right-of-use assets		(3,345)	(3,705)
Finance costs, net	27	57,229	56,636
Net impairment losses on financial assets	17	154	251
Impairment of prepayments	17	221	237
Share-based compensation expense	29	89	60
Net foreign exchange (gain)/loss		(399)	3,391
Share of loss of associates and joint ventures		-	20
Other non-cash items		559	336
Net cash from operating activities before changes in working capital		265,528	240,801
Increase in trade, other accounts receivable and prepayments and VAT and other taxes receivable		(1,198)	(2,119)
Increase in inventories		(22,447)	(16,931)
Increase in trade payable		42,108	10,491
Increase in other accounts payable and contract liabilities		13,952	10,806
Net cash flows from operations		297,943	243,048
Interest paid		(56,561)	(55,461)
Interest received		60	44
Income tax paid		(13,980)	(28,071)
Net cash flows from operating activities		227,462	159,560

	NOTE	2021	2020
Cash flows from investing activities			
Purchase of property, plant and equipment and initial direct costs associated with right-of-use assets		(76,574)	(73,427)
Acquisition of businesses, net of cash acquired	7	(1,771)	(3,138)
Proceeds from disposal of property, plant and equipment, investment properties and intangible assets		4,392	4,365
Purchase of other intangible assets		(15,482)	(12,084)
Acquisition of interest in associates and joint ventures		-	(150)
Proceeds from sale of interest n associates and joint ventures		-	120
Payments for financial investments	9	(50,000)	_
Net cash flows used in investing activities		(139,435)	(84,314)
Cash flows from financing activities			
Cash flows from financing activities Proceeds from loans	21	132,345	203,046
	21	132,345	203,046
Proceeds from loans			
Proceeds from loans Repayment of loans		(99,585)	(169,175)
Proceeds from loans Repayment of loans Purchase of treasury shares Payments of principal portion	21	(99,585)	(169,175) (126) (57,557)
Proceeds from loans Repayment of loans Purchase of treasury shares Payments of principal portion of lease liabilities Dividends paid to equity holders	21	(99,585) (34) (64,610)	(169,175)
Proceeds from loans Repayment of loans Purchase of treasury shares Payments of principal portion of lease liabilities Dividends paid to equity holders of the parent	21	(99,585) (34) (64,610) (50,006)	(169,175) (126) (57,557) (49,993) (73,805)
Proceeds from loans Repayment of loans Purchase of treasury shares Payments of principal portion of lease liabilities Dividends paid to equity holders of the parent Net cash flows used in financing activities Effect of exchange rate changes	21	(99,585) (34) (64,610) (50,006) (81,890)	(169,175) (126) (57,557) (49,993) (73,805)
Proceeds from loans Repayment of loans Purchase of treasury shares Payments of principal portion of lease liabilities Dividends paid to equity holders of the parent Net cash flows used in financing activities Effect of exchange rate changes on cash and cash equivalents	21 11 22	(99,585) (34) (64,610) (50,006) (81,890) (83)	(169,175) (126) (57,557) (49,993) (73,805)
Proceeds from loans Repayment of loans Purchase of treasury shares Payments of principal portion of lease liabilities Dividends paid to equity holders of the parent Net cash flows used in financing activities Effect of exchange rate changes on cash and cash equivalents Net increase in cash and cash equivalents	21 11 22	(99,585) (34) (64,610) (50,006) (81,890) (83)	(169,175) (126) (57,557) (49,993) (73,805) (35)
Proceeds from loans Repayment of loans Purchase of treasury shares Payments of principal portion of lease liabilities Dividends paid to equity holders of the parent Net cash flows used in financing activities Effect of exchange rate changes on cash and cash equivalents Net increase in cash and cash equivalents Movements in cash and cash equivalent Cash and cash equivalents	21 11 22	(99,585) (34) (64,610) (50,006) (81,890) (83) 6,054	(169,175) (126) (57,557) (49,993)

Source: Official annual report. Retrieved from

Appendix 11, Consolidated Statement of Cash-Flow X5 Group (2022 year)

	Note	2022	2021
Profit before tax		67,669	60,742
Adjustments for:			
Depreciation, amortisation and impairment of property, plant and equipment, right-of-use assets, investment properties, other intangible assets and goodwill	25	164,731	150,278
Sain on disposal of property plant and equipment, investment properties and ntangible assets and gain on derecognition of right-of-use assets		(2,276)	(3,345)
Finance costs, net	27	68,417	57,229
Net impairment losses on financial assets	17	346	154
Impairment of prepayments	17	412	221
Share-based compensation expense	29	13	89
Net foreign exchange loss/(gain)		2,032	(399)
Other non-cash items		(576)	559
Net cash from operating activities before changes in working capital		300,768	265,528
increase in trade, other accounts receivable and prepayments and VAT and other taxes receivable		(1,388)	(1,198)
Increase in inventories		(37,060)	(22,447)
Increase in trade payable		22,833	42,108
Increase in other accounts payable and contract liabilities		21,539	13,952
Net cash flows from operations		306,692	297,943
Interest paid		(73,067)	(56,561)
Interest received		5,276	60
ncome tax paid		(17,977)	(13,980)
Net cash flows from operating activities		220,924	227,462

	Note	2022	2021
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment and initial direct costs associated with right		(59,554)	(76,574)
Acquisition of businesses, net of cash acquired	7	(5,495)	(1,771)
Proceeds from disposal of property, plant and equipment, investment properties and intangible assets		3,192	4,392
Purchase of other intangible assets		(14,121)	(15,482)
Proceeds from short-term financial investments		30,000	-
Payments for financial investments	9	(30,000)	(50,000)
Net cash flows used in investing activities		(75,978)	(139,435)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from loans	21	148,974	132,345
Repayment of loans	21	(210,615)	(99,585)
Purchase of treasury shares		-	(34)
Payments of principal portion of lease liabilities	11	(66,014)	(64,610)
Dividends paid to equity holders of the parent	22	-	(50,006)
Net cash flows used in financing activities		(127,655)	(81,890)
Effect of exchange rate changes on cash and cash equivalents		(98)	(83)
Net increase in cash and cash equivalents		17,193	6,054
MOVEMENTS IN CASH AND CASH EQUIVALENTS			
Cash and cash equivalents at the beginning of the year	9	26,062	20,008
Net increase in cash and cash equivalents		17,193	6,054
Cash and cash equivalents at the end of the year	9	43,255	26,062

Source: Official annual report. Retrieved from

Appendix 12, Consolidated Balance Sheet Ahold Delhaize Group (2018-2019 years)

Consolidated balance sheet

€million	Note	December 29, 2019	December 3 2018 restate
Assets			
Property, plant and equipment	11	10,519	10,04
Right-of-use asset	12	7,308	7,02
Investment property	13	883	96
Intangible assets	14	12,060	11,81
Investments in joint ventures and associates	15	229	21
Other non-current financial assets	16	661	63
Deferred tax assets	10	213	16
Other non-current assets		49	4
Total non-current assets		31,920	30,91
Assets held for sale	5	67	2
Inventories	17	3,347	3,19
Receivables	18	1,905	1,74
Other current financial assets	19	317	55
Income taxes receivable		39	5
Prepaid expenses and other current assets		178	21
Cash and cash equivalents	20	3,717	3,12
Total current assets		9,570	8,91
Total assets		41,490	39,83
Equity and liabilities Equity attributable to common shareholders	21	14.083	14.20
Loans	22	3,841	3.68
Other non-current financial liabilities	23	8,716	8.94
Pensions and other post-employment benefits	24	677	53
Deferred tax liabilities	10	786	68
Provisions	25	724	75
Other non-current liabilities	26	74	8
Total non-current liabilities		14,818	14,68
Accounts payable		6,311	5,81
Other current financial liabilities	27	3,257	2,22
Income taxes payable		82	11
Provisions	25	349	31
Other current liabilities	28	2,591	2,47
Total current liabilities		12,590	10,94

The accompanying notes are an integral part of these consolidated financial statements.

See Note 36 for details about the restatement of the 2018 figures due to changes in accounting policies.

Source: Official annual report. Retrieved from

https://media.aholddelhaize.com/media/1xbnvzzk/ahold-delhaize-annual-report-

2019.pdf?t=637526941720330000

Appendix 13, Consolidated Balance Sheet Ahold Delhaize Group (2020-2021 years)

CONSOLIDATED BALANCE SHEET

6 milion	Note	January 2, 2022	January 3 202
Assets	11000		200
Property, plant and equipment	11	11,838	10,69
Right-of-use asset	12	9,010	7,45
Investment property	13	708	73
Intangible assets	14	12,770	11,56
Investments in joint ventures and associates	15	244	22
Other non-current financial assets	<u>16</u>	1,193	70
Deferred tax assets	10	289	32
Other non-current assets		76	5
Total non-current assets		36,128	31,76
Assets held for sale	<u>5</u>	18	- 11
Inventories	17	3,728	3,24
Receivables	<u>18</u>	2,058	1,97
Other current financial assets	19	356	36
Income taxes receivable		45	5
Prepaid expenses and other current assets		387	33
Cash and cash equivalents	20	2,993	2,93
Total current assets		9,584	8,921
Total assets		45,712	40,692
Equity and liabilities			
Equity attributable to common shareholders	21	13,721	12,433
Loans	22	4,678	3,863
Other non-current financial liabilities	23	10,473	8,90
Pensions and other post-employment benefits	24	1,107	1,23
Deferred tax liabilities	10	746	66
Provisions	25	746	718
Other non-current liabilities		62	6
Total non-current liabilities		17,812	15,44
Accounts payable		7,563	6,79
Other current financial liabilities	26	2,552	2,38
Income taxes payable		96	12
Provisions	25	484	37
Other current liabilities	27	3,483	3,12
Total current liabilities		14,179	12,81
Total equity and liabilities		45,712	40.692

The accompanying notes are an integral part of these consolidated financial statements.

Source: Official annual report. Retrieved from

https://media.aholddelhaize.com/media/115iqhvt/full-annual-report-

2021.pdf?t=637818238680370000

Appendix 14, Consolidated Balance Sheet Ahold Delhaize Group (2022 year)

CONSOLIDATED BALANCE SHEET

€million	Note	January 1, 2023	Janu
Assets			
Property, plant and equipment	11	12,482	11
Right-of-use asset	12	9,607	9
Investment property	<u>13</u>	661	
Intangible assets	14	13,174	12
Investments in joint ventures and associates	1 <u>5</u>	262	
Other non-current financial assets	16	1,193	1
Deferred tax assets	10	242	
Other non-current assets		116	
Total non-current assets		37,737	36
Assets held for sale	5	26	
Inventories	17	4,611	3
Receivables	18	2,391	2
Other current financial assets	19	373	
Income taxes receivable		35	
Prepaid expenses and other current assets		301	
Cash and cash equivalents	20	3,082	2
Total current assets		10,818	9
Total assets		48,555	45
Equity and liabilities			
Equity attributable to common shareholders	21	15,405	13
Loans	22	4,527	4
Other non-current financial liabilities	23	11,055	10
Pensions and other post-employment benefits	24	696	1
Deferred tax liabilities	10	1,005	
Provisions	25	742	
Other non-current liabilities		44	
Total non-current liabilities		18,068	17
Accounts payable		8,191	7
Other current financial liabilities	26	2,689	2
Income taxes payable		230	
Provisions	25	377	
Other current liabilities	27	3,595	3
Total current liabilities		15,082	14
Total equity and liabilities		48,555	45

The accompanying notes are an integral part of these consolidated financial statements.

Source: Official annual report. Retrieved from

 $\underline{https://media.aholddelhaize.com/media/vy4neu1n/ar-2022-ahold-delhaize-interactive-delhaize-interactive-delhaize-interactive-delhaize-d$

final.pdf?t=638143108570530000

Appendix 15, Consolidated Income Statement Ahold Delhaize Group (2018-2019 years)

Consolidated income statement

€ million, except per share data	Note	2019
Net sales	7	66,260
Cost of sales	8	(48,200)
Gross profit		18,060
Selling expenses		(13,021)
General and administrative expenses		(2,377)
Total operating expenses	8	(15,397)
Operating income		2,662
Interest income		65
Interest expense		(175)
Net interest expense on defined benefit pension plans	24	(18)
Interest accretion to lease liability	34	(366)
Other financial income (expense)		(35)
Net financial expenses	9	(528)
Income before income taxes		2,134
Income taxes	10	(417)
Share in income of joint ventures	15	50
Income from continuing operations		1,767
Income (loss) from discontinued operations	5	(1)
Net income attributable to common shareholders		1,766
Earnings per share	30	
Net income per share attributable to common shareholders		
Basic		1.60
Diluted		1.59
Income from continuing operations per share attributable to common shareholders		
Basic		1.60
Diluted		1.59

The accompanying notes are an integral part of these consolidated financial statements.

See Note 36 for details about the restatement of the 2018 figures due to changes in accounting policies.

Source: Official annual report. Retrieved from

https://media.aholddelhaize.com/media/1xbnvzzk/ahold-delhaize-annual-report-2019.pdf?t=637526941720330000

Appendix 16, Consolidated Income Statement Ahold Delhaize Group (2020-2021 years)

CONSOLIDATED INCOME STATEMENT

€ million, except per share data	Note	52 weeks ended January 2, 2022	53 weeks ender January 3, 2021
Net sales	Z	75,601	74.736
Cost of sales	8	(54,916)	(54,160
Gross profit		20,685	20,575
Other income	8	531	470
Selling expenses	8	(14,929)	(14,620
General and administrative expenses	8	(2,967)	(4,235
Operating income		3,320	2,191
Interest income		29	35
Interest expense		(181)	(138
Net interest expense on defined benefit pension plans	24	(17)	(16
Interest accretion to lease liability	<u>33</u>	(337)	(357
Other financial income (expense)		(10)	(9
Net financial expenses	9	(517)	(485
Income before income taxes		2,803	1,706
Income taxes	10	(591)	(331
Share in income of joint ventures	15	33	22
Income from continuing operations		2,246	1,397
Income (loss) from discontinued operations	5	_	_
Net income		2,246	1,397
Attributable to: Common shareholders		2,246	1,397
Non-controlling interests		2,240	1,387
Net income		2,246	1.397
Het moone		2,240	1,007
Earnings per share	29		
Net income per share attributable to common shareholders			
Basic		2.18	1.31
Diluted		2.17	1.30
Income from continuing operations per share attributable to common shareholders			
Basic		2.18	1.31
Diluted		2.17	1.30

Comparative figures have been restated to conform to the current year's presentation (see <u>Nata-3</u> and <u>Nata-8</u>).
The accompanying notes are an integral part of these consolidated financial statements.

Source: Official annual report. Retrieved from

https://media.aholddelhaize.com/media/115iqhvt/full-annual-report-

2021.pdf?t=637818238680370000

Appendix 17, Consolidated Income Statement Ahold Delhaize Group (2022 year)

CONSOLIDATED INCOME STATEMENT

€ million, except per share data	Note	52 weeks ended January 1, 2023	52 weeks ender January 2, 2023
Net sales	Z	86,984	75,601
Cost of sales	8	(63,689)	(54,916
Gross profit		23,295	20,685
Other income	8	663	531
Selling expenses	8	(16,989)	(14,929
General and administrative expenses	8	(3,201)	(2,967
Operating income		3,768	3,320
Interest income		69	29
Interest expense		(248)	(181
Net interest expense on defined benefit pension plans	24	(17)	(17
Interest accretion to lease liability	33	(356)	(337
Other financial income (expense)		_	(10
Net financial expenses	9	(552)	(517
Income before income taxes		3,216	2,803
Income taxes	10	(714)	(591
Share in income of joint ventures	15	44	33
Income from continuing operations		2,546	2,246
Income (loss) from discontinued operations	5	_	
Net income		2,546	2,246
Attributable to:			
Common shareholders		2,546	2,246
Non-controlling interests Net income		2,546	2,246
Net licolie		2,540	2,240
Earnings per share	29		
Net income per share attributable to common shareholders:			
Basic		2.56	2.18
Diluted		2.54	2.17
Income from continuing operations per share attributable to common shareholders:			
Basic		2.56	2.18
Diluted		2.54	2.17

The accompanying notes are an integral part of these consolidated financial statements.

Source: Official annual report. Retrieved from

 $\underline{https://media.aholddelhaize.com/media/vy4neu1n/ar-2022-ahold-delhaize-interactive-neuronal about a substitution of the properties of t$

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Appendix 18, Consolidated Statement of Cash-Flows Ahold Delhaize Group (2018-2019 years)

Consolidated statement of cash flows

€million	Note	2019	2018 restated
Income from continuing operations		1,767	1,797
Adjustments for:			
Net financial expenses	9	528	487
Income taxes	10	417	373
Share in income of joint ventures	15	(50)	(34)
Depreciation, amortization and impairments	8	2,848	2,660
(Gains) losses on leases and the sale of assets / disposal groups held for sale		(53)	(28)
Share-based compensation expenses	33	51	60
Operating cash flows before changes in operating assets and liabilities		5,508	5,315
Changes in working capital:			
Changes in inventories		(104)	(35)
Changes in receivables and other current assets		(107)	(42)
Changes in payables and other current liabilities		535	528
Changes in other non-current assets, other non-current liabilities and provisions		(25)	(126)
Cash generated from operations		5,807	5,640
Income taxes paid - net		(358)	(280)
Operating cash flows from continuing operations		5,449	5,360
Operating cash flows from discontinued operations		_	(2)
Net cash from operating activities		5,449	5,358
Purchase of non-current assets		(2,218)	(1,780)
Divestments of assets / disposal groups held for sale		144	27
Acquisition of businesses, net of cash acquired	29	(43)	(30)
Divestment of businesses, net of cash divested	29	(11)	(3)
Changes in short-term deposits and similar instruments		253	(242)
Dividends received from joint ventures	15	36	17
Interest received		56	74
Lease payments received on lease receivables		94	86
Other		1	38
Investing cash flows from continuing operations		(1,687)	(1,813)
Investing cash flows from discontinued operations		-	1
Net cash from investing activities		(1,687)	(1,812)
Proceeds from long-term debt	29	596	798
Interest paid		(189)	(227)
Repayments of loans	29	(656)	(783)
Changes in short-term loans	29	689	(733)
Repayment of lease liabilities	29	(1,530)	(1,392)
Dividends paid on common shares	21	(1,114)	(757)
Share buyback	21	(1,002)	(2,003)
Other cash flows from derivatives	29	(5)	(29)
Other		(17)	(3)
Financing cash flows from continuing operations		(3,227)	(5,129)
Financing cash flows from discontinued operations		_	(4)
Net cash from financing activities		(3,227)	(5,133)
Net cash from operating, investing and financing activities		535	(1,587)
Cash and cash equivalents at the beginning of the year (excluding restricted cash)		3,110	4,542
Effect of exchange rates on cash and cash equivalents		56	155
Cash and cash equivalents at the end of the year (excluding restricted cash)	29	3,701	3,110

The accompanying notes are an integral part of these consolidated financial statements. See Note 36 for details about the restatement of the 2018 figures due to changes in accounting policies.

Source: Official annual report. Retrieved from

https://media.aholddelhaize.com/media/1xbnvzzk/ahold-delhaize-annual-report-

2019.pdf?t=637526941720330000

Appendix 19, Consolidated Statement of Cash-Flows Ahold Delhaize Group (2020-2021 years)

CONSOLIDATED STATEMENT OF CASH FLOWS

€millon	Note	52 weeks ended January 2, 2022	53 weeks ender January 3, 202
Income from continuing operations		2,246	1,397
Adjustments for:			
Net financial expenses	9	517	485
Income taxes	10	591	331
Share in income of joint ventures	15	(33)	(22
Depreciation, amortization and impairments	<u>8</u>	3,068	2,892
(Gains) losses on leases and the sale of assets / disposal groups held for sale		(76)	(64
Share-based compensation expenses	<u>32</u>	48	59
Operating cash flows before changes in operating assets and liabilities		6,361	5,078
Changes in working capital:			
Changes in inventories		(283)	(89
Changes in receivables and other current assets		(43)	(301
Changes in payables and other current liabilities		580	1,319
Changes in other non-current assets, other non-current liabilities and provisions		(216)	821
Cash generated from operations		6,399	6,828
Income taxes paid – net	<u>10</u>	(931)	(486
Operating cash flows from continuing operations		5,468	6,343
Operating cash flows from discontinued operations		5,468	6.34
Net cash from operating activities Purchase of non-current assets			
		(2,371)	(2,659
Divestments of assets / disposal groups held for sale		82	108
Acquisition of businesses, net of cash acquired	28	(529)	(4
Divestment of businesses, net of cash divested	28	(5)	(3
Changes in short-term deposits and similar instruments		44	(60
Dividends received from joint ventures	<u>15</u>	28	16
Interest received		16	24
Lease payments received on lease receivables Other		103	99
Investing cash flows from continuing operations		(2,634)	(2.47
Investing cash flows from discontinued operations		(2,034)	(2,475
Net cash from investing activities		(2,634)	(2,475
Proceeds from long-term debt	28	848	507
Interest paid	20	(138)	(149
Repayments of loans	28	(427)	(438
Changes in short-term loans	28	90	(556
Repayment of lease liabilities	28	(1,569)	(1,584
Dividends paid on common shares	21	(856)	(1.026
Share buyback	21	(994)	(1,001
Other cash flows from derivatives	28	(004)	(1,001
Other		(5)	(6
Financing cash flows from continuing operations		(3,052)	(4.251
Financing cash flows from discontinued operations		(-,,	(-
Net cash from financing activities		(3,052)	(4,251
Net cash from operating, investing and financing activities		(218)	(383
Cash and cash equivalents at the beginning of the year (excluding restricted cash)		2,910	3,701
Effect of exchange rates on cash and cash equivalents		276	(408
Cash and cash equivalents at the end of the year (excluding restricted cash)	28	2,968	2,910
The accompanying notes are an integral part of these consolidated financial statements.			

Source: Official annual report. Retrieved from

https://media.aholddelhaize.com/media/115iqhvt/full-annual-report-

2021.pdf?t=637818238680370000

Appendix 20, Consolidated Statement of Cash-Flows Ahold Delhaize Group (2022 year)

CONSOLIDATED STATEMENT OF CASH FLOWS

€million	Note	52 weeks ended January 1, 2023	52 weeks ender January 2, 202
Income from continuing operations	14000	2,546	2.246
Adjustments for:		2,040	2,210
Net financial expenses	9	552	517
Income taxes	10	714	591
Share in income of joint ventures	15	(44)	(33
Depreciation, amortization and impairments	8	3,668	3.068
(Gains) losses on leases and the sale of assets / disposal groups held for sale	2	(205)	(76
Share-based compensation expenses	32	65	48
Operating cash flows before changes in operating assets and liabilities		7,296	6.36
Changes in working capital:		1,200	0,00
Changes in inventories		(747)	(283
Changes in receivables and other current assets		(162)	(43
Changes in payables and other current liabilities		451	580
Changes in other non-current assets, other non-current liabilities and provisions		(331)	(216
Cash generated from operations		6,507	6.399
Income taxes paid – net	10	(397)	(93
Operating cash flows from continuing operations	10	6.110	5,468
Operating cash flows from discontinued operations		0,110	5,400
Net cash from operating activities		6,110	5.468
Purchase of non-current assets			(2,37
		(2,490) 288	(2,37
Divestments of assets / disposal groups held for sale	20	(20)	
Acquisition of businesses, net of cash acquired	28		(529
Divestment of businesses, net of cash divested	28	12	(5 44
Changes in short-term deposits and similar instruments	45	38	28
Dividends received from joint ventures Interest received	<u>15</u>	38 56	16
		115	103
Lease payments received on lease receivables Other		(13)	10.
Investing cash flows from continuing operations		(2,014)	(2.634
Investing cash flows from discontinued operations		(2,014)	(2,03
Net cash from investing activities		(2,014)	(2.634
Proceeds from long-term debt	28	(2,014)	848
Interest paid	20	(174)	(138
Repayments of loans	28	(162)	(427
Changes in short-term loans	28	(93)	90
Repayment of lease liabilities	28	(1,755)	(1,569
Dividends paid on common shares	21	(979)	(856
Share buyback	21	(997)	(994
Other cash flows from derivatives	28	(001)	(00
Other	20	(28)	(5
Financing cash flows from continuing operations		(4,188)	(3,05)
Financing cash flows from discontinued operations		(4,100)	(5,05)
Net cash from financing activities		(4,188)	(3,052
Net cash from operating, investing and financing activities		(92)	(218
Cash and cash equivalents at the beginning of the year (excluding restricted cash)		2,968	2,910
Effect of exchange rates on cash and cash equivalents		178	276
Cash and cash equivalents at the end of the year (excluding restricted cash)	28	3,054	2.968
The accompanying notes are an integral part of these consolidated financial statements.	20	3,034	2,800

Source: Official annual report. Retrieved from

https://media.aholddelhaize.com/media/vy4neu1n/ar-2022-ahold-delhaize-interactive-

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Appendix 21, Consolidated Balance Sheet Walmart (2018-2019 years)

Walmart Inc. Consolidated Balance Sheets

	As of Jan	
(Amounts in millions)	2019	2018
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 7,722	\$ 6,
Receivables, net	6,283	5,
Inventories	44,269	43,
Prepaid expenses and other	3,623	3,
Total current assets	61,897	59,
Property and equipment:		
Property and equipment	185,810	185,
Less accumulated depreciation	(81,493)	(77,
Property and equipment, net	104,317	107,
Property under capital lease and financing obligations:		
Property under capital lease and financing obligations	12,760	12,
Less accumulated amortization	(5,682)	(5,
Property under capital lease and financing obligations, net	7,078	7,
Goodwill	31,181	18,
Other long-term assets	14,822	11,
Total assets	\$ 219,295	\$ 204,
LIABILITIES AND EQUITY		
Current liabilities:		
Short-term borrowings	\$ 5,225	\$ 5.
Accounts payable	47,060	46,
Accrued liabilities	22,159	22.
Accrued income taxes	428	
Long-term debt due within one year	1,876	3,
Capital lease and financing obligations due within one year	729	-
Total current liabilities	77,477	78,
Total carrent mannines	1,141,1	rsay
Long-term debt	43,520	30,
Long-term capital lease and financing obligations	6,683	6,
Deferred income taxes and other	11,981	8,
Commitments and contingencies		
Equity:		
Common stock	288	
Capital in excess of par value	2.965	2,
Retained earnings	80,785	85,
Accumulated other comprehensive loss	(11,542)	(10,
Total Walmart shareholders' equity	72,496	77,
Noncontrolling interest	7,138	2,
Total equity	79.634	80.
Total liabilities and equity	\$ 219,295	\$ 204,

See accompanying notes.

Source: Official annual report. Retrieved from

https://s201.q4cdn.com/262069030/files/doc_financials/2019/ar/Walmart-2019-AR-

Final.pdf

Appendix 22, Consolidated Balance Sheet Walmart (2020-2021 years)

Walmart Inc. Consolidated Balance Sheets

		As of January 31,				
(Amounts in millions)	2021		2020			
ASSETS						
Current assets:						
Cash and cash equivalents	\$ 17,741	\$	9,465			
Receivables, net	6,516		6,284			
Inventories	44,949		44,435			
Prepaid expenses and other	20,861		1,622			
Total current assets	90,067		61,806			
Property and equipment, net	92,201		105,208			
Operating lease right-of-use assets	13,642		17,424			
Finance lease right-of-use assets, net	4,005		4,417			
Goodwill	28,983		31,073			
Other long-term assets	23,598		16,567			
Total assets	\$ 252,496	\$	236,495			
LIABILITIES AND EQUITY						
Current liabilities:						
Short-term borrowings	\$ 224	S	575			
Accounts payable	49.141		46,973			
Accrued liabilities	37,966		22,296			
Accrued income taxes	242		280			
Long-term debt due within one year	3,115		5,362			
Operating lease obligations due within one year	1,466		1,793			
Finance lease obligations due within one year	491		511			
Total current liabilities	92,645		77,790			
Long-term debt	41,194		43,714			
Long-term operating lease obligations	12,909		16,171			
Long-term injectaing lease obligations	3,847		4,307			
Deferred income taxes and other	14,370		12,961			
Commitments and contingencies						
Equity:						
Common stock	282		284			
Capital in excess of par value	3,646		3,247			
Retained earnings	88,763		83,943			
Accumulated other comprehensive loss	(11,766)	(12,805)			
Total Walmart shareholders' equity	80,925		74,669			
Noncontrolling interest	6,606		6,883			
Total equity	87,531		81,552			
Total liabilities and equity	\$ 252,496		236,495			

See accompanying notes.

Source: Official annual report. Retrieved from

 $\frac{https://s201.q4cdn.com/262069030/files/doc_financials/2021/ar/WMT_2021_AnnualRepo}{rt.pdf}$

Appendix 23, Consolidated Balance Sheet Walmart (2022 year)

Consolidated Balance Sheets

		anuary 31,
(Amounts in millions)	2022	2021
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 14,760	\$ 17,741
Receivables, net	8,280	6,516
Inventories	56,511	44,949
Prepaid expenses and other	1,519	20,861
Total current assets	81,070	90,067
Property and equipment, net	94,515	92,201
Operating lease right-of-use assets	13,758	13,642
Finance lease right-of-use assets, net	4,351	4,005
Goodwill	29,014	28,983
Other long-term assets	22,152	23,598
Total assets	\$ 244,860	\$ 252,496
I I DILUTING IND POUTEV		
LIABILITIES AND EQUITY		
Current liabilities:		
Short-term borrowings	\$ 410	
Accounts payable	55,261	
Accrued liabilities	26,060	
Accrued income taxes	851	
Long-term debt due within one year	2,803	
Operating lease obligations due within one year	1,483	,
Finance lease obligations due within one year	511	
Total current liabilities	87,379	92,645
Long-term debt	34,864	41,194
Long-term operating lease obligations	13,009	12,909
Long-term finance lease obligations	4,243	3,847
Deferred income taxes and other	13,474	14,370
Commitments and contingencies		
Equity:		
Common stock	276	282
Capital in excess of par value	4.839	
Retained earnings	86,904	-,
Accumulated other comprehensive loss	(8,766	
Total Walmart shareholders' equity	83.253	
Noncontrolling interest	8,638	
Total equity	91.891	
Total liabilities and equity	\$ 244,860	

See accompanying notes.

Source: Official annual report. Retrieved from

 $\underline{https://s201.q4cdn.com/262069030/files/doc_financials/2022/ar/WMT-FY2022-Annual-files/files/doc_financials/2022/ar/WMT-FY2022-Annual-files/f$

Report.pdf

Appendix 24, Consolidated Statement of Income Walmart (2018-2019 years)

Walmart Inc. Consolidated Statements of Income

		Fiscal Years Ended January 31,								
(Amounts in millions, except per share data)	2019		2019 2018		2017					
Revenues:										
Net sales	\$	510,329	\$	495,761	\$	481,317				
Membership and other income		4,076		4,582		4,556				
Total revenues		514,405		500,343		485,873				
Costs and expenses:										
Cost of sales		385,301		373,396		361,256				
Operating, selling, general and administrative expenses		107,147		106,510		101,853				
Operating income		21,957		20,437		22,764				
Interest:										
Debt		1,975		1,978		2,044				
Capital lease and financing obligations		371		352		323				
Interest income		(217)		(152)		(100				
Interest, net		2,129		2,178		2,267				
Loss on extinguishment of debt		_		3,136		_				
Other (gains) and losses		8,368		_		_				
Income before income taxes		11,460		15,123		20,497				
Provision for income taxes		4,281		4,600		6,204				
Consolidated net income		7,179		10,523		14,293				
Consolidated net income attributable to noncontrolling interest		(509)		(661)		(650				
Consolidated net income attributable to Walmart	\$	6,670	\$	9,862	\$	13,643				
Net income per common share:										
Basic net income per common share attributable to Walmart	\$	2.28	\$	3.29	\$	4.40				
Diluted net income per common share attributable to Walmart		2.26		3.28		4.38				
Weighted-average common shares outstanding:										
Basic		2,929		2,995		3,101				
Diluted		2,945		3,010		3,112				
Dividends declared per common share	\$	2.08	\$	2.04	\$	2.00				

See accompanying notes.

Source: Official annual report. Retrieved from

 $\frac{https://s201.q4cdn.com/262069030/files/doc_financials/2019/ar/Walmart-2019-AR-Final.pdf}$

Appendix 25, Consolidated Statement of Income Walmart (2020-2021 years)

Walmart Inc. Consolidated Statements of Income

	Fiscal Years Ended January 31,					
(Amounts in millions, except per share data)		2021	2020			2019
Revenues:						
Net sales	S	555,233	\$	519,926	S	510,329
Membership and other income		3,918		4,038		4,076
Total revenues		559,151		523,964		514,405
Costs and expenses:						
Cost of sales		420,315		394,605		385,301
Operating, selling, general and administrative expenses		116,288		108,791		107,147
Operating income		22,548		20,568		21,957
Interest:						
Debt		1,976		2,262		1,975
Finance, capital lease and financing obligations		339		337		371
Interest income		(121)		(189)		(217)
Interest, net		2,194		2,410		2,129
Other (gains) and losses		(210)		(1,958)		8,368
Income before income taxes		20,564		20,116		11,460
Provision for income taxes		6,858		4,915		4,281
Consolidated net income		13,706		15,201		7,179
Consolidated net income attributable to noncontrolling interest		(196)		(320)		(509)
Consolidated net income attributable to Walmart	S	13,510	\$	14,881	\$	6,670
Net income per common share:						
Basic net income per common share attributable to Walmart	S	4.77	\$	5.22	\$	2.28
Diluted net income per common share attributable to Walmart		4.75		5.19		2.26
Weighted-average common shares outstanding:						
Basic		2,831		2,850		2,929
Diluted		2,847		2,868		2,945
Dividends declared per common share	\$	2.16	\$	2.12	\$	2.08

See accompanying notes.

Source: Official annual report. Retrieved from

 $\frac{https://s201.q4cdn.com/262069030/files/doc_financials/2021/ar/WMT_2021_AnnualRepo}{rt.pdf}$

Appendix 26, Consolidated Statement of Income Walmart (2022 year)

Walmart Inc. Consolidated Statements of Income

		Fiscal Years Ended Janua						
(Amounts in millions, except per share data)		2022		2022 2		2021		2020
Revenues:								
Net sales	\$	567,762	\$	555,233	S	519,926		
Membership and other income		4,992		3,918		4,038		
Total revenues		572,754		559,151		523,964		
Costs and expenses:								
Cost of sales		429,000		420,315		394,605		
Operating, selling, general and administrative expenses		117,812		116,288		108,791		
Operating income		25,942		22,548		20,568		
Interest:								
Debt		1,674		1,976		2,262		
Finance lease		320		339		337		
Interest income		(158)		(121)		(189		
Interest, net		1,836		2,194		2,410		
Loss on extinguishment of debt		2,410		_		_		
Other (gains) and losses		3,000		(210)		(1,958		
Income before income taxes		18,696		20,564		20,116		
Provision for income taxes		4,756		6,858		4,915		
Consolidated net income		13,940		13,706		15,201		
Consolidated net income attributable to noncontrolling interest		(267)		(196)		(320		
Consolidated net income attributable to Walmart	\$	13,673	\$	13,510	S	14,881		
Net income per common share:								
Basic net income per common share attributable to Walmart	S	4.90	\$	4.77	S	5.22		
Diluted net income per common share attributable to Walmart		4.87		4.75		5.19		
Weighted-average common shares outstanding:								
Basic		2,792		2,831		2,850		
Diluted		2,805		2,847		2,868		
		2,000		2,017		2,000		
Dividends declared per common share	\$	2.20	\$	2.16	S	2.12		

See accompanying notes.

Source: Official annual report. Retrieved from

 $\frac{https://s201.q4cdn.com/262069030/files/doc_financials/2022/ar/WMT-FY2022-Annual-Report.pdf}$

Appendix 27, Consolidated Statement of Cash-Flows Walmart (2018-2019 years)

Walmart Inc.
Consolidated Statements of Cash Flows

	Fiscal Years Ended January 31,								
(Amounts in millions)	2019	2018		2017					
Cash flows from operating activities:									
Consolidated net income	\$ 7,179	\$ 10,523	\$	14,293					
Adjustments to reconcile consolidated net income to net cash provided by operating activities:									
Depreciation and amortization	10,678	10,529		10,080					
Unrealized (gains) and losses	3,516	_		_					
(Gains) and losses for disposal of business operations	4,850	_							
Deferred income taxes	(499)	(304)		761					
Loss on extinguishment of debt	_	3,136		_					
Other operating activities	1,734	1,210		206					
Changes in certain assets and liabilities, net of effects of acquisitions:									
Receivables, net	(368)	(1,074)		(402)					
Inventories	(1,311)	(140)		1,021					
Accounts payable	1,831	4,086		3,942					
Accrued liabilities	183	928		1,280					
Accrued income taxes	(40)	(557)		492					
Net cash provided by operating activities	27,753	28,337		31,673					
Cash flows from investing activities:									
Payments for property and equipment	(10,344)	(10,051)		(10,619)					
Proceeds from the disposal of property and equipment	519	378		456					
Proceeds from the disposal of certain operations	876	1,046		662					
Purchase of available for sale securities	_	_		(1,901)					
Payments for business acquisitions, net of cash acquired	(14,656)	(375)		(2,463)					
Other investing activities	(431)	(77)		(31)					
Net cash used in investing activities	(24,036)	(9,079)		(13,896)					
Cash flows from financing activities:									
Net change in short-term borrowings	(53)	4.148		(1,673)					
Proceeds from issuance of long-term debt	15,872	7,476		137					
Repayments of long-term debt	(3,784)			(2,055					
Premiums paid to extinguish debt	(1)	(3,059)		_					
Dividends paid	(6,102)			(6,216					
Purchase of Company stock	(7,410)			(8,298)					
Dividends paid to noncontrolling interest	(431)			(479					
Purchase of noncontrolling interest		(8)		(90)					
Other financing activities	(629)	1-7		(398					
Net cash used in financing activities	(2,537)			(19,072					
Effect of exchange rates on cash, cash equivalents and restricted cash	(438)	487		(452)					
Net increase (decrease) in cash, cash equivalents and restricted cash	742	(130)		(1,747)					
Cash, cash equivalents and restricted cash at beginning of year	7,014	7,144		8,891					
Cash, cash equivalents and restricted cash at end of period	\$ 7,756	\$ 7,014	S	7,144					
Supplemental disclosure of cash flow information:									
Income taxes paid	3,982	6,179		4,507					
Interest paid	2,348	2,450		2,351					

See accompanying notes.

Source: Official annual report. Retrieved from

 $\underline{https://s201.q4cdn.com/262069030/files/doc_financials/2019/ar/Walmart-2019-AR-files/doc_financials/2019-AR-file$

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Appendix 28, Consolidated Statement of Cash-Flows Walmart (2020-2021 years)

Walmart Inc. Consolidated Statements of Cash Flows

nts in millions) 2021		2021	al Years Ended Janu 2020		2019	
Cash flows from operating activities:		2021	_	2020	_	2017
Consolidated net income	S	13.706	S	15,201	S	7,179
Adjustments to reconcile consolidated net income to net cash provided by operating activities:	φ	13,700	Q	15,201	φ	7,172
Depreciation and amortization		11,152		10,987		10,678
Net unrealized and realized (gains) and losses		(8,589)		(1,886)		3,516
Losses on disposal of business operations		8,401		(1,000)		4,850
Asda pension contribution		0,401		(1,036)		4,030
Deferred income taxes		1.911		320		(499
Other operating activities		1,521		1,981		1,734
Changes in certain assets and liabilities, net of effects of acquisitions and dispositions:		1,321		1,961		1,/34
Receivables, net		(1.000)		154		(368
Inventories		(1,086)		(300)		
				4		(1,311)
Accounts payable		6,966		(274)		1,831
Accrued liabilities		4,623		186		183
Accrued income taxes	_	(136)	_	(93)	_	(40
Net cash provided by operating activities		36,074		25,255		27,753
Cash flows from investing activities:						
Payments for property and equipment		(10,264)		(10,705)		(10,344
Proceeds from the disposal of property and equipment		215		321		519
Proceeds from the disposal of certain operations		56		833		876
Payments for business acquisitions, net of cash acquired		(180)		(56)		(14,656
Other investing activities		102		479		(431
Net cash used in investing activities		(10,071)		(9,128)		(24,036
Cash flows from financing activities:						
Net change in short-term borrowings		(324)		(4,656)		(53
Proceeds from issuance of long-term debt		_		5,492		15.872
Repayments of long-term debt		(5.382)		(1,907)		(3,784
Dividends paid		(6,116)		(6,048)		(6,102
Purchase of Company stock		(2,625)		(5,717)		(7,410
Dividends paid to noncontrolling interest		(434)		(555)		(431
Other financing activities		(1,236)		(908)		(629
Net cash used in financing activities		(16,117)		(14,299)		(2,537
Effect of exchange rates on cash, cash equivalents and restricted cash		235		(69)		(438
street of exeminge inter on cash, cash equivalents and restricted cash		233		(07)		(450
Net increase in cash, cash equivalents and restricted cash		10,121		1,759		742
Cash and cash equivalents reclassified as assets held for sale		(1,848)		_		_
Cash, cash equivalents and restricted cash at beginning of year		9,515		7,756		7,014
Cash, cash equivalents and restricted cash at end of year	\$	17,788	S	9,515	\$	7,756
Supplemental disclosure of cash flow information:						
Income taxes paid	S	5.271	S	3,616	S	3,982
	-	-,	-	.,	-	
Interest paid		2,216		2,464		2,348

Source: Official annual report. Retrieved from

https://s201.q4cdn.com/262069030/files/doc_financials/2021/ar/WMT_2021_AnnualRepo

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Appendix 29, Consolidated Statement of Cash-Flows Walmart (2022 year)

Walmart Inc. Consolidated Statements of Cash Flows

Amounts in millions)		2022	a vilif	s Ended Janu 2021	y	2020
Cash flows from operating activities:	_	2-022	_	LULI	_	2020
Consolidated net income	S	13,940	S	13,706	S	15,
Adjustments to reconcile consolidated net income to net cash provided by operating activities:		7- pr-10	-		-	149
Depreciation and amortization		10.658		11.152		10,
Net unrealized and realized (gains) and losses		2,440		(8,589)		(1,
Losses on disposal of business operations		433		8,401		(1,
Asda pension contribution		453		0,901		(1,
Deferred income taxes		(755)		1,911		(1,
Loss on extinguishment of debt		2,410		1,911		
Other operating activities		1,652		1,521		1.
Changes in certain assets and liabilities, net of effects of acquisitions and dispositions:		1,002		1,000		1,
Receivables, net		(1,796)		(1,086)		
Inventories		(11,764)		(2,395)		(
Accounts payable		5,520		6,966		(
Accrued liabilities		1,404		4,623		,
Accrued income taxes		1,404		(136)		
Net cash provided by operating activities	_	24,181	-	36,074	_	25,
to one provided by operating neutrino		44,101		30,014		43,
Cash flows from investing activities:						
Payments for property and equipment		(13,106)		(10,264)		(10,
Payments for property and equipment Proceeds from the disposal of property and equipment		(13,106)		(10,264)		(10,
		7.935		56		
Proceeds from disposal of certain operations, net of divested cash Payments for business acquisitions, net of cash acquired		(359)		(180)		
Other investing activities		(879)		102		
Vet cash used in investing activities		(6,015)	_	(10,071)	_	(9.
et casa used in aivesting activities		(0,013)		(10,071)		(9,
ash flows from financing activities:						
Net change in short-term borrowings		193		(324)		(4,
Proceeds from issuance of long-term debt		6,945		_		5
Repayments of long-term debt		(13,010)		(5,382)		(1,
Premiums paid to extinguish debt		(2,317)		_		
Dividends paid		(6,152)		(6,116)		(6,
Purchase of Company stock		(9,787)		(2,625)		(5
Dividends paid to noncontrolling interest		(424)		(434)		(
Sale of subsidiary stock		3,239		140		
Other financing activities		(1,515)		(1,376)		(
let cash used in financing activities		(22,828)		(16,117)		(14
ffect of exchange rates on cash, cash equivalents and restricted cash		(140)		235		
fet increase (decrease) in cash, cash equivalents and restricted cash		(4,802)		10.121		1
hange in cash and cash equivalents reclassified from (to) assets held for sale		1,848		(1,848)		
ash, cash equivalents and restricted cash at beginning of year		17,788		9,515		7
ash, cash equivalents and restricted cash at neginning or year	S	14,834	S	17,788	S	9
,, ,	_	- 1000	Ť	-11.00	Ť	
upplemental disclosure of cash flow information:						
scome taxes paid	S	5,918	\$	5,271	S	3
nterest paid		2,237		2,216		2

See accompanying notes.

Source: Official annual report. Retrieved from

 $\underline{https://s201.q4cdn.com/262069030/files/doc_financials/2022/ar/WMT-FY2022-Annual-files/$

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