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**Artificial intelligence Methods for Decision-making  
support**

**Diploma Thesis**

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**Declaration:**

I declare that I have worked on my master thesis titled "Artificial intelligence Methods for Decision-making support" by myself and I have used only the sources mentioned at the end of the thesis. As the author of the master thesis, I declare that the thesis does not break any copyrights.

In Prague on \_\_\_\_\_

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# **Artificial intelligence Methods for Decision-making support**

## **Abstract**

The presented thesis highlights the important role of Artificial Intelligence (AI) in enhancing decision making processes. The study revolves around several core objectives. First and foremost, it aims to comprehensively scrutinize the intricate workings of AI within the context of organizational decision-making. This involves an in-depth analysis of how AI processes are seamlessly integrated into the decision-making framework of various organizations.

Furthermore, the research endeavors to elucidate the multifaceted role played by Artificial Intelligence in shaping decision-making. This entails a meticulous exploration of AI's contribution to the decision-making process, elucidating the extent to which it influences and augments this critical aspect of organizational functioning.

Additionally, the study seeks to discern the symbiotic relationship between organizational structures and the utilization of Artificial Intelligence for decision-making. It delves into how these structures are tailored to synergize with AI, thereby bolstering the efficiency and effectiveness of the decision-making process.

Moreover, the research undertakes the task of evaluating how AI serves as a potent tool for surmounting the challenges encountered by decision-makers in knowledge-intensive firms. It sheds light on the transformative impact of AI in mitigating existing challenges while also shedding light on emerging challenges that accompany its integration into the decision-making process.

**Keywords:** Artificial Intelligence, AI performance assessment, Organizational Decision-Making Support, Quantitative Approach, Accuracy, Efficiency, Interpretability, Robustness.



# Umělá inteligence Metody pro podporu rozhodování

## Abstrakt

Předkládaná práce zdůrazňuje důležitou roli umělé inteligence (AI) při zlepšování rozhodovacích procesů. Studie se točí kolem několika hlavních cílů. V první řadě si klade za cíl komplexně prozkoumat složité fungování AI v kontextu organizačního rozhodování. To zahrnuje hloubkovou analýzu toho, jak jsou procesy umělé inteligence bezproblémově integrovány do rámce rozhodování různých organizací.

Kromě toho se výzkum snaží objasnit mnohostrannou roli, kterou hraje umělá inteligence při utváření rozhodování. To vyžaduje pečlivé prozkoumání příspěvku umělé inteligence k rozhodovacímu procesu a objasnění rozsahu, v jakém ovlivňuje a rozšiřuje tento kritický aspekt fungování organizace.

Kromě toho se studie snaží rozeznat symbiotický vztah mezi organizačními strukturami a využíváním umělé inteligence pro rozhodování. Ponoří se do toho, jak jsou tyto struktury přizpůsobeny k synergii s umělou inteligencí, čímž se zvyšuje účinnost a efektivita rozhodovacího procesu.

Kromě toho se výzkum ujímá úkolu vyhodnotit, jak umělá inteligence slouží jako účinný nástroj k překonání výzev, s nimiž se potýkají osoby s rozhodovací pravomocí ve firmách náročných na znalosti. Osvětluje transformační dopad AI při zmírňování stávajících výzev a zároveň osvětluje nově vznikající výzvy, které doprovázejí její integraci do rozhodovacího procesu.

**Klíčová slova:** Umělá inteligence, Hodnocení Výkonu AI, Podpora Organizačního Rozhodování, Kvantitativní Přístup, Přesnost, Efektivita, Interpretovatelnost, Robustnost.

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# 1. Introduction

Artificial Intelligence (AI) has emerged as a transformative technology with the potential to revolutionize organizational decision-making processes. Assessing the performance of AI systems in supporting decision-making is crucial to ensure their effectiveness and maximize their value to organizations. This chapter provides an overview of the quantitative approach proposed to assess AI performance for organizational decision-making support.

Artificial Intelligence (AI) has emerged as a powerful tool in various fields, offering new possibilities for improving decision-making processes. Organizations across industries are increasingly adopting AI systems to support their decision-making needs, ranging from strategic planning to operational optimization. However, ensuring the performance and reliability of AI systems is essential to gain trust and maximize their potential benefits.

Assessing AI performance for organizational decision-making support requires a comprehensive approach that considers various aspects of system performance, including accuracy, efficiency, interpretability, and robustness. Accuracy refers to the system's ability to provide accurate and reliable predictions or recommendations. A highly accurate AI system can greatly enhance decision-making processes by providing valuable insights and reducing uncertainties.

Efficiency is another crucial aspect, as organizations often deal with large amounts of data and require real-time or near-real-time decision support. An efficient AI system should process data quickly and effectively, minimizing computational requirements and resource utilization. This ensures timely decision-making and enables organizations to respond rapidly to dynamic market conditions.

Interpretability is becoming increasingly important, particularly in domains where decisions must be transparent and explainable. Organizations need to understand how an AI system arrives at its decisions or recommendations, especially in critical decision-making processes or regulated industries. Interpretability ensures that decisions can be audited, verified, and understood by stakeholders, promoting trust and accountability.

Robustness is vital for AI systems operating in complex and dynamic environments. The

system should exhibit resilience against adversarial attacks, changing conditions, or data variations. Robust AI systems can maintain their performance and reliability even in challenging scenarios, reducing the risk of erroneous or biased decision-making.

This presents a quantitative approach to assess AI performance specifically tailored for organizational decision-making support. The proposed approach combines various metrics and evaluation techniques to comprehensively measure and compare AI systems' performance in terms of accuracy, efficiency, interpretability, and robustness. By adopting this approach, organizations can make informed decisions regarding the selection, implementation, and optimization of AI systems for their decision-making needs.

In recent years, the adoption of Artificial Intelligence (AI) in organizational decision-making processes has gained significant attention. AI systems have shown great potential in analysing large volumes of data, identifying patterns, and generating insights that can support strategic and operational decisions. However, with the increasing complexity and importance of AI systems, it becomes crucial to assess their performance and ensure their reliability in providing accurate and valuable decision support.

The assessment of AI performance for organizational decision-making support is a multifaceted task that requires a comprehensive understanding of the system's capabilities, limitations, and impact on decision outcomes. Traditional evaluation methods may fall short in capturing the intricacies of AI systems, which often exhibit complex and non-linear behaviour. Therefore, there is a need for a structured and quantitative approach that can effectively evaluate and compare the performance of AI systems in this context. The proposed quantitative approach aims to address this need by incorporating a range of evaluation criteria and metrics. These criteria encompass essential aspects of AI performance, including accuracy, efficiency, interpretability, and robustness. Accuracy measures the system's ability to provide correct and reliable predictions or recommendations, ensuring that decision-makers can trust the system's outputs. Efficiency focuses on the computational speed and resource utilization of the AI system. In organizational decision-making, timely responses are often crucial, and an efficient AI system can process large datasets quickly, enabling real-time or near-real-time decision support. This efficiency helps organizations make informed and timely decisions, enhancing their agility and competitiveness.

Interpretability is particularly relevant in decision-making processes that require transparency and explainability. The ability to understand and interpret the reasoning behind AI system

outputs is essential for building trust and facilitating decision-maker acceptance. By providing interpretable results, AI systems can help decision-makers gain insights into the underlying factors influencing the recommendations, enabling them to make more informed and confident decisions.

Robustness is essential to ensure that AI systems can maintain their performance in various conditions and scenarios. Robust AI systems can handle different types of data, adapt to changing environments, and mitigate the impact of uncertainties or adversarial inputs. This resilience ensures that the decision-making process remains reliable and accurate, even when facing unexpected challenges.

By employing a quantitative approach to assess AI performance in organizational decision-making support, organizations can systematically evaluate different AI systems, compare their strengths and weaknesses, and make informed decisions about their adoption and implementation. Furthermore, this approach provides a foundation for continuous improvement and optimization of AI systems, enabling organizations to enhance their decision-making capabilities over time.

Organizational decision-making refers to the process of selecting a course of action or making choices to address a specific problem or achieve a desired outcome within an organizational context. It involves the identification of a decision-making task, gathering relevant information, evaluating alternatives, and making a final decision based on analysis and judgment. Tactical Decision-making: Tactical decisions are medium-term decisions that support the implementation of strategic decisions. They focus on specific operational areas and involve choosing among available options to achieve predefined objectives. Examples include resource allocation, project management, pricing strategies, marketing campaigns, and operational planning. Tactical decision-making is typically carried out by middle-level managers and is guided by organizational policies and objectives.

Operational Decision-making: Operational decisions are day-to-day decisions that ensure the smooth running of organizational activities. They are routine and repetitive in nature and deal with operational issues, such as inventory management, scheduling, staffing, customer service, and quality control. Operational decision-making is typically decentralized and carried out by front-line supervisors and employees who have direct involvement in operational processes.

Effective organizational decision-making relies on several factors, including access to accurate

and timely information, a clear understanding of organizational goals and objectives, consideration of relevant stakeholders' perspectives, analysis of potential risks and benefits, and sound judgment. Decision-making processes can vary across organizations, ranging from highly centralized decision-making to participatory decision-making involving multiple stakeholders.

In today's dynamic and complex business environment, organizations are increasingly relying on data-driven approaches and decision support systems to aid decision-making. These systems leverage technologies, such as data analytics, artificial intelligence, and machine learning, to analyse large volumes of data and provide insights and recommendations to support decision-makers.

## **2. Objectives and Methodology**

### **2.1 Objectives**

The main objective of the thesis is to an analysis of Artificial intelligence as a tool for improving decision-making processes.

It mainly focuses,

- To analyse how the artificial Intelligence process is the work of organizational decision-making.
- To identify the role of Artificial Intelligence in the decision-making process.
- To identify how organizational structure support the decision-making process through the use of Artificial Intelligence.
- To evaluate how Artificial Intelligence help to overcome the challenges experienced by decision-makers within knowledge-intensive firms and what are the new challenges that arise from the use of Artificial Intelligence in the decision-making process.

### **2.2 Methodology**

This study is reliable on empirical. Firstly, review analysis of the topic is based on different authors of work and the latest developments in AI. The data is collected from various review articles, and scientific studies of Artificial Intelligence (AI) methods for decision-making, Scientific Development User opinion. The data were gathered on a random basis from several organizations. The primary data collection is accomplished in this research. The gathering process of primary data is done by circulating framed questionnaires promptly to the various companies. Google Forms collected information for problems of the design method for deployment of AI as tools and according to opinion-optimized design procedure. The qualitative data to be used to find problems to design AI methods for improving the decision-making processes.

Also, introduce multiple AI Tools like ChatGpt, IBM Watson etc. assistant for decision-making and Design methods to use this method for better decision-making in an organization.



The survey consisted of a total of 27 questions, with the initial 6 questions focused on collecting demographic and personal information about the organization's workers. The remaining 21 questions were designed to assess the organization's use of Artificial Intelligence(AI) as a tool to improve decision-making processes.

After collecting the responses, the data underwent an initial screening phase. During this phase, answers to incomplete questions were disqualified from the analysis. Incomplete responses were likely excluded to ensure data accuracy and reliability for the subsequent analysis.

Upon completing the initial screening, a final sample of 89 replies was retained for further analysis. These 89 complete and relevant responses formed the basis of the study and were used to draw meaningful insights about the organization's AI adoption and its impact on decision-making.

To analyse the data, Microsoft Excel (MS Excel) was utilized as a tool for both descriptive analysis and correlation analysis. Descriptive analysis involved summarizing and presenting the data in a meaningful and interpretable manner. This could include calculating measures of central tendency (mean, median, mode), measures of dispersion (standard deviation, range), and generating charts or graphs to visualize the data distribution.

Correlation analysis aimed to identify relationships between variables, particularly between the use of AI in decision-making and other organizational factors. The study might have explored if there were correlations between AI effectiveness and factors like employee satisfaction, organizational performance, or decision-making outcomes.

By conducting descriptive and correlation analysis using MS Excel, the study gained valuable insights into the organization's current practices regarding AI adoption for decision-making. The analysis helped identify patterns, trends, and potential associations, providing a data-driven understanding of the organization's AI-driven decision-making landscape. These findings could be used to inform future decision-making strategies, optimize AI utilization, and improve overall organizational performance. Survey asked 27 questions, of which the first 6 question based on demographic and personal information of organization worker rest 21 question is related to AI as a tool for organization to improve decision making. After the initial screening phase, answers to incomplete questions were disqualified from analysis, leaving a final sample of

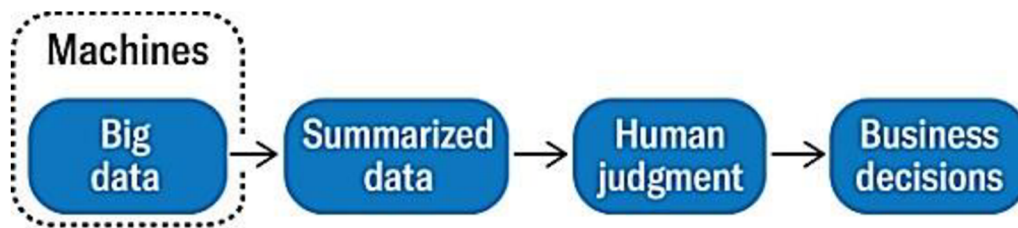
89 replies. Using MS Excel, descriptive analysis and correlation analysis were carried out.

### **3. Literature Review**

Artificial Intelligence (AI) is a computer system that can learn, think and act like a human and imitate the human's cognitive errands. It is a machine that acts with human intelligence that has advanced gradually over time. AI is a machine that performs intellectual process, such as speech recognition, visual perception, language translation, decision-making and so on. It provides various reassuring solutions for creating and developing more flexible decision-making structures for organizations. The structures of organizational decision-making are active and powerful design process distinguished by unreliability. So, the diversity among the organizational employees has the dynamic information that must be collected and constructed to decrease possible substitutes. AI makes the decision-making process with clarity and swiftness, which is the most data-driven and adds further support though the research is still emerging. The decision-making empowered with AI will give great results in solving complex issues, assessing risks, instigating planned and deliberate changes and evaluating the whole performance of the organization.

AI has made decision-making process faster, precise and further data-based decisions to resolve difficult issues, inaugurate structural modifications, analyse threats and evaluate the whole organizational presentations by leveraging AI based tools. [28] has researched on the structures of organizational decision-making designs in the era of AI. The human and AI built decision-making's features are recognized as reproducibility, speed, specificity, interpretability, and size, along these factors, the existing study has constructed an innovative structural design of human and AI decision-making augmented preferably assist to the organizational decision-making quality. This structural design has been categorized into full delegation, hybrid sequence, and aggregated process of decision-making associated with human and AI built decisions. Additionally, the boundaries of human decision makers have to develop the understanding of consequences of organizational decision-making using AI systems in the era of AI. It has explained the significant carters of extraordinary development in AI as low cost, speed, accuracy, quality, and repeatability. Essentially, it has explained various instances of synergic collaboration between human and AI in organizational decision-making, such as profession of medicine, Human Resource Management (HRM), science, legal analysis, banking, public administrations, and transportation. And also, it has addressed the ever more dependence of AI based guidance on significant decision-making in organizations.

Likewise, [29] has provided realistic and sensible approach of the categorized systems of AI and human in an organizational decision-making scenario by complexity, ambiguity, and uncertainty. The existing research has exceeded the vision of progressing human AI combination principle by leading awareness of human AI machine relation in decision-making context. It has claimed that digitalization, AI, and other smart technologies have been at an attraction of the extraordinary movement of automation. Precisely they have exposed ways to understand the carters of decision-making process as a rational and informational based process.



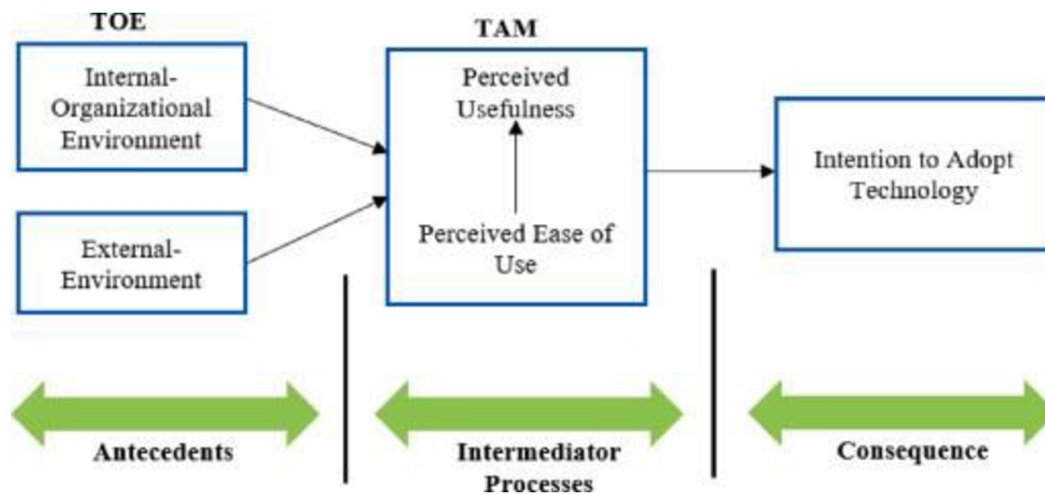
**Fig:1 A Decision-making Model that utilizes summarized data [30].**

A question has also been raised on the ways in which AI and humans can be interrelated each other in organizational decision-making. This question has been addressed by the peculiarity between instinctive and analytical decision-making and by labelling the challenges of decision-making in organizations. The conventional research has emphasized on analytical AI implementation and performances that emulate human's intension and extend the way of humans reasoning to make decisions from the heap of information, because the problem-solving capability of AI is exceptional in assisting analytical than instinctive decision-making. It has contributed an insight of AI augmentation and application on replacing human decision-making by AI based decision-making in a broad range of algorithms. It has stated on the vision of human machine interdependence and AI as a meaningful augmentation tool to embrace human abilities by substituting them. The traditional research has functioned as a guide for further research effectively in place of automation with exceptional machines that can reproduce every single dimension of human intelligence and ultimately substitute human in organization. Finally, a strategy has been recommended to achieve intentional human machine organizational decision-making by inevitable human intervention.

In the same way, [29] has offered the functions of AI based organizational systems and its requirements as data, algorithms, and solutions. There are various innovative opportunities emerging in problem solving and decision-making by considering these functions. This research

has aimed at serving general practitioners adopt a practical, representative and cognizant method to AI. It has explained the task performance of AI based systems with huge collection of data which requires task input, process and output. This research paper has completely anticipated on the process of making efficient decisions and solutions as outcome with a flawless and high-quality input data and improving the task performance of their organizational environment by learning from responses and experiences. Humans have restricted ability for performing and handling information and they deliberately discard information which confines the contemplation of decision substitutes. To lessen the problem of information handling, the conventional study explained that the decision-making ability can be substituted through units and roles that show numerous amounts of interdependence. The existing study has explained an instance when the tasks are repetitious and quality data are created and automated AI system delivers comprehensive forms of output to organizational task. Finally, this strongly influenced the research, and it has offered a rich and tentative data directed decision-making with AI based organizational tasks.

According to, [31] the representation on the technology, organization, and environment framework has explained the methods of functioning and adopting the innovative technological and organizational scenarios where the information system's research has underestimated the probable influences on structures, methods, and organizational investments of AI. So, the research has identified different factors and validated the appropriateness of the implementation methods of AI. The conventional study has approached the organizational AI based scheme's analysis whether the principal organization retains the essential requirements and framework to support effective AI organizational projects. The consequences of the study strongly recommend that the common structure of Technology, Organization, and Environment framework (TOE) context has been functional to further smart technologies in AI based context. This study has provided an extended TOE framework improved to the AI specification adoption and the factors that can support AI research and lead organizational decision-making.



**Fig: 2 TOE TAM (Technology Acceptance Model) based framework [32]**

Similarly, [33] has explained the TOE in the organizational decision-making process. It also specified that the innovative decision adaptation at the organizational level is not only AI technology based, but also organizational and environmental context influenced. This research includes three distinguished dimensions comprising of applicable technologies, business resources and features that can adopt methods of managerial structures, communication and decision-making, and the structure of industries containing customers, suppliers, competitors, and monitoring environment. This research has also presented another theory namely Diffusion of Innovation Theory (DOI) that is beneficial to recognize the principle for AI based organization for increasing productivity and support organizations and individuals to make improved and quicker decisions. A comprehensive interpretation of these theories has also been represented for implementing AI technologies for better decision-making methods at organizational level. An assorted method research approach has also been recommended to assess and authenticate the framework. This research has projected the emerging mechanism for data collection by using a survey directed at organizations.

In similar with this, [34] has suggested that the significant distinctions between machines and humans learning risk possibly minimizes the organizational diversity in firm's routines and scope of fundamental, circumstantial, and common knowledge intensive routines in organizations. It has been exposed that these modifications would change the structural learning by worsening the learning prejudice. Some significant possibilities of amplifying or muting the learning intolerance risk have also been emphasized. The organizational learning depends on the human's capability of improving different conditions of actions by active engrossment with

the situations and claiming the functional reasoning. When the human decision-making has replaced with the machine learning, it has resulted in altering the organizational learning. Though the AI systems are considerably faster and apparently free from human intellectual limitations and determination, it depends on formal collective information analysis for decision-making.

Likely, [35] has analysed the future probability of improved organizational decision-making for structural firms that is embedded in the searching of perfect sensible decision-making that has assumed to be discarded itself from the weakness and prejudices in human decision-making. It has also noted that the essence of decision-making is optimal in a set of alternatives. So, the decision-making decreases the ambiguousness by the removal of options in the alternative set, but at the same time it increases the ambiguousness through the consequence of the options that have been changed. There is a notch of uncertainty in the selection of one choice over others, in that case, the decision-making has been taken on an assured air of arbitrariness. With these notes, such uncertainty and randomness have been regarded impossible to make good decisions. So, it has reflected the expectations of coherence fundamental decision-making algorithms and algorithmic decisions, the probable part of Organization and Management Theory (OMT) in emerging phase of algorithmic decision-making, and the consequences of algorithmic decision-making for AI based decision-making organizations.

Similarly, [27] has aimed to recognize the associated challenges with application and influences of improved AI built decision-making systems. It has offered many analysed suggestions for Information Systems (IS) scholars. It has become a fascinating subject of research for intellectuals. This paper has provided an assessment of the history of AI that has been issued in the International Journal of Information Management (IJIM). It has also discussed AI based decision-making and the problems concerning the AI combination and communication to substitute human decision makers specifically. The augmentation of supercomputers and information technologies have performed the empowerment of AI and its expansion to future technologies. The research paper has studied the application of AI for decision-making in organizations in the age of huge data. It has also offered more study suggestions for information systems scholars in the matter of the hypothetical and conceptual improvement in AI application and AI based human communication.

### **3.1 AI Techniques for Decision Support**

Numerous studies have focused on the application of AI techniques, such as machine learning, deep learning, natural language processing (NLP), and data mining, to enhance decision support systems. Research by Hinton et al. (2012) demonstrated the effectiveness of deep learning models specifically in image recognition tasks. Deep learning is a subset of machine learning that involves training neural networks with multiple layers to extract high-level features from data and make accurate predictions or classifications. In this case, the focus was on using deep learning for image recognition, where the models can identify objects or patterns in images with high accuracy., while.

LeCun et al. (2015) This research explored the potential of deep learning models in natural language understanding. Natural language understanding refers to the ability of AI models to comprehend and interpret human language in a way that enables them to answer questions, respond to commands, or engage in human-like interactions. The application of deep learning in natural language understanding has led to significant advancements in tasks like text classification, sentiment analysis, and language translation. Additionally,

Wang et al. (2018) This research showcased the application of machine learning algorithms in predictive analytics for decision-making in the financial sector. Predictive analytics involves using historical data and statistical algorithms to make predictions about future events or outcomes. In the context of the financial sector, machine learning models can be used to analyse financial data, identify patterns, and make predictions related to market trends, investment opportunities, risk assessment, and customer behaviour.

One fundamental element in deploying AI for decision-making is harnessing the power of data. Researchers emphasize the importance of high-quality, structured data as the foundation of AI-driven insights (Provost & Fawcett, 2013). Proper data collection, preprocessing, and storage are critical aspects.

Data infrastructure and integration are critical components for effectively leveraging data in an organization. They involve creating a robust and well-organized system that can handle data collection, storage, processing, and accessibility. Here's an overview of data infrastructure and integration:

### **Data collection methods:**

There are several data collection methods available to assess user needs, including surveys, interviews, focus groups, and observation. The choice of method depends on factors such as the

number of users, geographic location, and the level of detail required. To obtain a comprehensive understanding of user needs, it is essential to use a combination of these methods.

To create a questionnaire based on a review of various authors' work, we have developed a survey using Google Forms. The survey aims to gather opinions from organization individuals regarding their experiences and perceptions of using AI technology. The collected data will be analysed to gain insights and better understand their views.

### **Data Cleaning and Preprocessing:**

Preprocess the collected data to handle missing values, remove duplicates, and correct any inconsistencies or errors.

Data cleaning ensures that the data used for analysis is accurate and reliable.

### **Data Integration:**

Integrate data from different sources to create a unified and comprehensive dataset.

Data integration involves merging and aligning data from various systems to provide a holistic view of the organization's data.

### **Data Transformation:**

Transform data into a consistent format suitable for analysis and decision-making.

This step may involve aggregating data, converting data types, and creating new derived variables.

### **Data Security and Privacy:**

Implement data security measures to protect sensitive information from unauthorized access and data breaches.

Ensure compliance with data privacy regulations, especially when handling personally identifiable information (PII).

### **Data analysis:**

After gathering the data, the subsequent phase involves analysing it to recognize patterns, trends, and prevalent themes. The analysis should primarily concentrate on uncovering the



user's requirements, preferences, and obstacles concerning their everyday routines and activities. To ensure accuracy and relevance, involving the users and their caregivers in the analysis process is crucial. By incorporating their perspectives, the findings will better align with the actual needs and preferences of the users. User persona creation:

Creating user personas entails developing a comprehensive profile of the user using the collected and analysed data. This profile encompasses various details, including demographic information, status, living situation, daily routines, and activities, as well as preferences and challenges concerning in organization. By assembling this information, user personas provide valuable insights into the diverse needs and characteristics of different user groups, guiding the design and development of tailored solutions to address their specific requirements.

Prioritize needs and requirements for better performance: After crafting the user persona, the subsequent stage involves prioritizing the organization user's needs and AI requirements. This entails pinpointing crucial areas where the user may require assistance or support, as well as identifying aspects where they desire to retain their independence. This valuable information guides the design of the AI system, ensuring that it aligns with the organization's performance needs and adheres to user preferences. By addressing these prioritized needs, the AI system can effectively enhance decision-making and support the organization's objectives.

Machine learning (ML) plays a pivotal role in AI-driven decision-making. Algorithms such as Support Vector Machines (SVM), Decision Trees, Random Forests, and Neural Networks have been extensively studied (James et al., 2013). The selection of the most suitable algorithm depends on the nature of the decision task.

Effective AI deployment methods often involve collaboration between AI systems and human decision-makers. Augmented Intelligence (AI complementing human decision-making) has gained prominence. Strategies to combine human judgment with AI predictions are explored (Bostrom & Yudkowsky, 2014).

Explainable AI (XAI) is a burgeoning area within AI research, focused on developing methods to make AI models more transparent and interpretable (Carvalho et al., 2019). This is particularly relevant in decision-making scenarios where understanding the AI's reasoning is crucial for human trust and accountability.

Reinforcement learning, a subset of machine learning, is gaining traction in enabling autonomous decision-making (Sutton & Barto, 2018). Researchers are exploring how AI agents

can learn optimal decision strategies through interactions with their environment, with applications ranging from robotics to finance.

Robnik-Šikonja et al. (2008) This research contributes to the discussion of feature selection in AI-based decision-making systems. It investigates the theoretical and empirical aspects of ReliefF and RReliefF algorithms, which are valuable for enhancing the efficiency and interpretability of AI models.

Cortes et al. (1995). the support vector machine (SVM) algorithm plays a crucial role in AI-driven decision-making. This seminal paper introduces SVMs, explaining their theoretical foundations and practical applications in classification and regression tasks.

Barocas, et al. (2019) in the context of ethical AI decision-making, this book provides a comprehensive examination of fairness considerations. It explores various fairness definitions, metrics, and challenges associated with deploying AI systems while minimizing discrimination and bias.

Caruana et al. (2015). this study highlights the importance of interpretable AI models in healthcare decision-making. It presents intelligible models for predicting pneumonia risk and hospital readmission, emphasizing the need for transparency and comprehensibility in AI-driven medical applications.

Polyzotis et al. (2017). the integration of big data and AI in decision-making processes is a significant challenge. This paper discusses data management techniques for supporting large-scale machine learning applications, providing insights into the infrastructure required for AI-driven decisions.

Arulkumaran et al. (2017) Deep reinforcement learning (DRL) has revolutionized AI-driven decision-making in autonomous systems. This survey paper offers an overview of DRL techniques, their applications, and their potential impact on decision-making in areas like robotics and autonomous vehicles.

Dietterich et al. (2000). ensemble methods, which combine multiple AI models to improve decision-making, are widely used. This paper introduces ensemble learning techniques and their advantages, shedding light on how AI systems can be more robust and accurate in making predictions.

Kleinberg et al. (2015) this paper discusses the policy implications of AI-driven decision-making in the context of social and economic systems. It highlights the challenges and opportunities associated with using predictive algorithms for policy design and evaluation.

O'Neil, C. (2016). this book offers a critical perspective on AI in decision-making by discussing how algorithms can perpetuate inequality and impact democratic processes. It emphasizes the ethical dimensions of AI deployment and the need for responsible decision-making practices.

### **3.2 AI-driven Recommendation Systems:**

In their research, Zhao et al. (2016) investigated the application of collaborative filtering and content-based recommendation methods for product recommendations. Collaborative filtering is an AI technique that analyses user behaviour and preferences to identify patterns and similarities among users. Based on these patterns, the system can recommend products or items that users with similar preferences have shown interest in. Content-based recommendation, on the other hand, relies on analysing the characteristics and attributes of products to suggest similar items to users based on their previous interactions.

The study by Zhao et al. likely explored the effectiveness of both collaborative filtering and content-based recommendation methods in providing personalized product recommendations. The results could have implications for various industries, such as e-commerce, where personalized product recommendations can improve customer satisfaction, increase sales, and enhance the overall user experience.

Lee et al. (2019) conducted research on AI-driven recommendation systems in the context of personalized marketing strategies. AI-driven recommendation systems have become valuable tools for businesses to deliver personalized marketing content to individual customers. By analysing customer data, behaviour, and preferences, AI algorithms can identify the most relevant and engaging marketing content for each customer, leading to higher engagement and conversion rates.

The study by Lee et al. likely delved into how AI-driven recommendation systems can be effectively integrated into marketing strategies, the impact of personalized marketing on customer engagement and loyalty, and the potential challenges and ethical considerations associated with such personalized marketing approaches.

Human-centred design methodologies are gaining prominence in AI deployment. These approaches involve end-users in the design and evaluation of AI systems for decision-making, ensuring that the technology aligns with user needs and values (Følstad & Brandtzaeg, 2021).

### **3.3 AI for Risk Analysis and Mitigation:**

AI-based risk analysis models have proven to be valuable tools in mitigating potential risks and uncertainties. In their research, Jin et al. (2017) studied the use of AI algorithms for credit risk assessment. Credit risk assessment is a critical task for financial institutions, as it involves evaluating the creditworthiness of potential borrowers to determine the likelihood of loan default or credit losses. Traditional credit risk assessment methods often rely on historical data and statistical models, but AI-based approaches, such as machine learning, can provide more accurate and dynamic risk assessments by analysing vast amounts of data, identifying patterns, and learning from past credit decisions.

The study by Jin et al. likely explored the performance and effectiveness of AI algorithms in credit risk assessment compared to traditional methods. The findings could provide insights into how AI-based models can improve the accuracy and efficiency of credit risk evaluation, ultimately assisting financial institutions in making better-informed lending decisions.

Wang et al. (2020) proposed a predictive AI model for identifying operational risks in supply chain management. Supply chains are complex systems with multiple interrelated processes, and identifying potential risks in the supply chain is crucial for ensuring smooth operations and minimizing disruptions. AI-based predictive models can analyse historical data, monitor real-time information, and detect patterns that indicate potential operational risks, such as delays, inventory shortages, or quality issues. The study by Wang et al. likely presented the design and implementation of their AI-based predictive model for supply chain risk management. The research may have evaluated the model's accuracy and effectiveness in identifying operational risks and reducing their impact on supply chain performance.

Numerous case studies demonstrate the successful deployment of AI in decision-making. For instance, AI-driven recommendation systems in e-commerce (Linden et al., 2003) and predictive maintenance in manufacturing (Wang et al., 2016) have shown substantial improvements in decision outcomes.

The field of AI for decision-making is dynamic and evolving. Future research directions include the development of Explainable AI (XAI) to enhance model interpretability (Carvalho et al.,

2019), reinforcement learning for autonomous decision-making (Sutton & Barto, 2018), and AI ethics frameworks.

As AI's influence on decision-making grows, governments and organizations are developing regulatory frameworks and governance mechanisms (Brundage et al., 2020). Ensuring responsible AI deployment is a critical aspect of future research.

### **3.4 AI in Healthcare Decision-Making:**

AI has made significant strides in supporting medical professionals with diagnosis and treatment decisions. In their research, Rajpurkar et al. (2017) demonstrated the potential of deep learning models in accurately detecting diseases from medical images. Deep learning, a subset of AI, involves training neural networks with multiple layers to analyse and interpret complex patterns within large datasets. In medical imaging, deep learning algorithms have shown promising results in areas such as radiology and pathology, where accurate disease detection is critical for effective diagnosis and treatment planning.

The study by Rajpurkar et al. likely focused on the development and evaluation of deep learning models for detecting specific diseases or conditions from medical images, such as X-rays, CT scans, or MRIs. The findings may have shown the performance of deep learning models compared to traditional image analysis techniques, providing evidence of AI's potential in improving diagnostic accuracy and efficiency.

Esteva et al. (2019) explored AI's role in skin cancer diagnosis. Skin cancer is one of the most common types of cancer, and early detection is crucial for successful treatment. AI-based systems, particularly deep learning algorithms, have been employed to analyse dermatological images and aid dermatologists in identifying potential skin cancer lesions.

The study by Esteva et al. likely presented the development and evaluation of an AI-based skin cancer diagnosis model. The research may have assessed the model's performance in distinguishing between benign and malignant skin lesions, providing evidence of AI's potential as an assistive tool for dermatologists in clinical practice.

The healthcare sector is witnessing significant advancements in AI-based decision support systems. AI is being employed to assist healthcare professionals in diagnosing diseases, predicting patient outcomes, and optimizing treatment plans (Rajkomar et al., 2019). Research in this area is expanding rapidly.

Robotic Process Automation (RPA) is increasingly used to streamline decision-making processes in various industries (Li et al., 2017). RPA involves automating routine, rule-based tasks, allowing human workers to focus on complex decisions while ensuring efficiency and accuracy.

### **3.5 Ethical Considerations in AI-driven Decision-Making:**

Several researchers have highlighted the importance of addressing ethical concerns in AI-driven decision-making. In their research, Mittelstadt et al. (2016) discussed the challenges of fairness, transparency, and accountability in AI systems. As AI technologies become increasingly prevalent in various domains, there is growing concern about their potential impact on society and individuals. Ethical considerations in AI include ensuring that AI systems are fair and unbiased, transparent in their decision-making processes, and accountable for their actions. Fairness in AI means that the algorithms should not discriminate against individuals or groups based on their race, gender, ethnicity, or other protected characteristics. Transparency involves making AI systems explainable and understandable, so stakeholders can comprehend how decisions are made. Accountability entails holding AI systems responsible for their outputs and potential consequences.

The study by Mittelstadt et al. likely examined the ethical implications of AI systems in different applications, discussing the potential risks and challenges associated with their deployment. The research may have proposed guidelines and frameworks for responsible AI development and usage to address these ethical concerns.

Buolamwini and Gebru (2018) shed light on the biases present in facial recognition algorithms. Facial recognition technology is used in various applications, including security and surveillance. However, these algorithms have been found to exhibit biases, particularly in accurately recognizing individuals with different gender, race, or age. These biases can lead to discriminatory outcomes and privacy violations.

The study by Buolamwini and Gebru likely investigated the extent and implications of biases in facial recognition algorithms and called for more inclusive AI development. They might have suggested ways to improve the fairness and accuracy of these systems, such as diverse and representative training data and algorithmic improvements to reduce biases.

As AI increasingly influences decision-making, ethical considerations are paramount. Research focuses on methods to ensure AI models are fair, transparent, and free from bias (Mehrabi et al., 2019). Ethical AI deployment frameworks are being developed.

The ethical deployment of AI in decision-making is a paramount concern. Researchers are actively developing AI ethics frameworks and guidelines to ensure responsible and fair AI use (Floridi et al., 2018). These frameworks encompass issues like bias mitigation, privacy preservation, and accountability.

AI is also contributing to environmental conservation and sustainability efforts. Machine learning models are being deployed to analyse environmental data, predict climate trends, and assist policymakers in making informed decisions (McCallum et al., 2020).

AI is playing a pivotal role in predictive maintenance by analysing sensor data to predict equipment failures and maintenance needs (Li et al., 2019). This approach optimizes decision-making in industries reliant on machinery and infrastructure.

### **Financial Decision Support**

AI is transforming financial decision-making through algorithmic trading, risk assessment, fraud detection, and personalized investment recommendations (Li et al., 2020). Researchers are continually developing AI models to enhance the financial sector's decision-making capabilities.

AI is being deployed to address social and humanitarian issues. For instance, it's used in disaster response decision support, resource allocation in healthcare, and poverty prediction (Abebe et al., 2021). This area emphasizes the positive impact of AI on society.

In the field of education, AI-driven decision support systems are personalizing learning experiences, helping educators tailor their teaching methods, and assisting students in making informed choices about their educational paths (Graesser et al., 2018).

AI-powered legal decision support systems assist legal professionals in case law research, contract analysis, and predicting case outcomes (Ashley, 2020). These tools aim to improve the efficiency and accuracy of legal decision-making.

AI is pivotal in shaping smart cities by optimizing traffic management, energy consumption, and public services (Yuan et al., 2019). Decision-making in urban planning increasingly relies on AI-driven insights.

AI supports supply chain decision-making by predicting demand, optimizing logistics, and managing inventory (Wang et al., 2021). This contributes to more efficient and responsive supply chains.

AI-driven tools are assisting HR professionals in talent acquisition, employee engagement analysis, and workforce planning (Marler & Boudreau, 2017). These applications aim to optimize HR decisions.

AI is playing an essential role in national security decision support by analyzing vast datasets for threat detection, cybersecurity, and military strategy (Brundage et al., 2018).

AI supports agricultural decision-making through precision farming, crop disease prediction, and livestock management (Kamilaris et al., 2017). It enhances productivity and sustainability in agriculture.

AI-driven chatbots and virtual assistants are transforming customer service decision-making by providing instant responses to queries and analysing customer sentiment (Larivière et al., 2017).

AI is accelerating drug discovery by analysing chemical structures, predicting drug interactions, and optimizing clinical trials (Carpenter et al., 2018). These applications have the potential to revolutionize healthcare decision-making.

### **3.6 Challenges and Limitations:**

The literature also identifies various challenges and limitations in the adoption of AI for decision support. In their research, Sarwar et al. (2018) discussed the interpretability issue of complex AI models. Many AI techniques, especially deep learning models, are known for their high complexity and ability to handle large and diverse datasets. While these models can achieve impressive accuracy in decision-making tasks, their internal workings can be difficult to interpret and understand. This lack of interpretability raises concerns, especially in critical decision-making contexts, as it may be challenging to explain how the AI arrived at a particular decision or recommendation. This issue is particularly relevant in domains where transparency and accountability are essential, such as healthcare, finance, and legal applications.



The study by Sarwar et al. likely delved into the challenges associated with the interpretability of complex AI models, explored potential solutions or methods to make AI models more interpretable, and highlighted the importance of addressing this limitation to build trust in AI-driven decision support systems.

Halevy et al. (2009) highlighted potential data privacy and security concerns associated with AI systems. AI-driven decision support often relies on large datasets for training and learning. However, the use of sensitive or personal data in AI models raises privacy and security concerns. If AI models are not properly secured or anonymized, there is a risk of data breaches or unauthorized access, leading to privacy violations and potential harm to individuals.

The study by Halevy et al. likely discussed the implications of using sensitive data in AI systems and emphasized the importance of implementing robust data privacy and security measures. They might have proposed methods to preserve data privacy while still allowing AI models to be effective in decision support.

Despite the promise of AI in decision-making, challenges exist. These include data privacy concerns, interpretability of AI models, and the need for AI literacy among decision-makers (Lipton, 2016). Addressing these challenges is a subject of ongoing research.

### **3.7 AI model methods:**

AI model methods refer to the various techniques and algorithms used in Artificial Intelligence (AI) to train and build models that can perform specific tasks. These methods are designed to enable machines to learn from data, make predictions, recognize patterns, or take actions without being explicitly programmed for each task. Some common AI model methods include:

**Supervised Learning:** In supervised learning, the model is trained on labelled data, where the input (features) and the desired output (labels) are provided. The model learns to map the input to the output, allowing it to make predictions on new, unseen data.

**Unsupervised Learning:** Unsupervised learning involves training the model on unlabelled data, where the algorithm tries to find patterns and relationships within the data without explicit guidance. Common tasks include clustering similar data points or dimensionality reduction.

**Reinforcement Learning:** In reinforcement learning, the model learns by interacting with an environment and receiving feedback in the form of rewards or penalties. The goal is to learn the best actions to maximize cumulative rewards over time.

**Deep Learning:** Deep learning is a subfield of machine learning that utilizes artificial neural networks with multiple layers (deep networks) to model complex patterns in data. It has been particularly successful in tasks such as image recognition and natural language processing.

**Transfer Learning:** Transfer learning involves leveraging knowledge learned from one task to improve performance on a different but related task. Pretrained models are fine-tuned or adapted for specific tasks to save time and resources.

**Semi-Supervised Learning:** In semi-supervised learning, the model is trained on a combination of labelled and unlabelled data, which can be beneficial when obtaining labelled data is expensive or time-consuming.

**Ensemble Methods:** Ensemble methods combine multiple AI models to improve overall performance and robustness. Techniques like bagging (e.g., Random Forest) and boosting (e.g., AdaBoost, Gradient Boosting) are commonly used in ensemble learning.

**Natural Language Processing (NLP):** NLP methods enable machines to understand, interpret, and generate human language. Tasks include sentiment analysis, named entity recognition, machine translation, and text generation.

**Computer Vision:** Computer vision methods focus on enabling machines to interpret and understand visual data, such as images and videos. Tasks include image classification, object detection, and facial recognition.

**Generative Models:** Generative models, such as Generative Adversarial Networks (GANs) and Variational Autoencoders (VAEs), can generate new data samples that resemble the training data distribution.

**Recommender Systems:** Recommender systems use collaborative filtering and content-based methods to suggest personalized recommendations to users based on their preferences and past behaviour.

### **3.8 Model Validation and Interpretability:**

Model validation and interpretability are critical aspects of developing and deploying AI models. They ensure that the models are reliable, accurate, and understandable. Model validation involves assessing the performance of AI models to ensure they generalize well to new, unseen data. The goal is to verify that the model has learned meaningful patterns from the training data and can make accurate predictions on real-world data. Model interpretability refers

to the ability to understand how AI models arrive at their decisions or predictions. Interpretable models are crucial in high-stakes applications (e.g., healthcare, finance) where it is essential to explain the reasoning behind the model's output.

### **Popular AI Tools For Decision Making Process:**

#### **ChatGPT:**

ChatGPT is a variant of the GPT (Generative Pre-trained Transformer) model developed by OpenAI. GPT models are a type of artificial intelligence designed for natural language processing tasks. They are "pre-trained" on a large corpus of text data and can then generate coherent and contextually relevant text based on a given prompt or input.

ChatGPT, specifically, is fine-tuned to facilitate more interactive and dynamic conversations. It is optimized for generating human-like responses in a back-and-forth dialogue format. This makes it well-suited for tasks that involve engaging in conversations, providing information, answering questions, and assisting users in a more interactive manner.

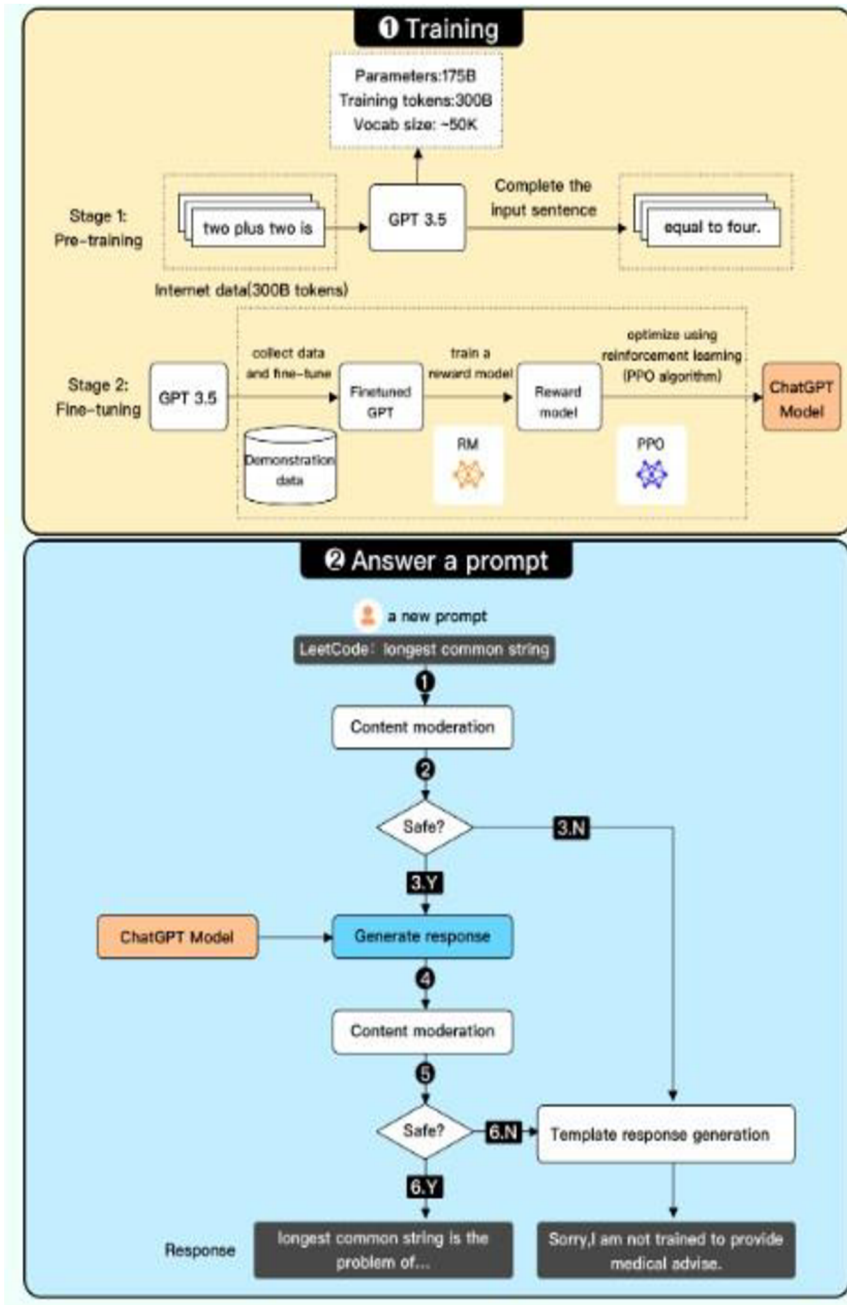
#### **Here's how ChatGPT works:**

**Pre-training:** Like other GPT models, ChatGPT goes through a pre-training phase where it learns patterns, grammar, and context from a diverse range of text sources. During this phase, the model learns to predict the next word in a sentence, which helps it understand how language is structured and how words relate to each other.

**Fine-Tuning:** After pre-training, the model is fine-tuned on a more specific dataset to make it better at generating relevant and coherent responses in a conversational context. This process helps the model adapt to the nuances of human conversations.

**Input and Output:** To generate responses, you provide ChatGPT with a prompt or message. It uses this input to predict and generate a sequence of words as its response. The response is generated based on the patterns it learned during both the pre-training and fine-tuning phases.

**Fig:3 ChatGPT Training and Answer**



(Source: Alex Xu 2023)

**Contextual Understanding:** ChatGPT understands context from the conversation history. It takes into account the previous messages to generate responses that are contextually relevant and coherent within the ongoing conversation.

**Challenges and Limitations:** While ChatGPT is impressive, it's not perfect. It might

sometimes produce plausible sounding but incorrect or nonsensical responses. It can also be sensitive to the phrasing of the input, and there's a risk of it generating biased, offensive, or inappropriate content.

**OpenAI API:** OpenAI offers an API (Application Programming Interface) that allows developers to integrate ChatGPT into their applications, products, and services. This enables businesses to create chatbots, virtual assistants, and interactive interfaces that use ChatGPT's language generation capabilities.

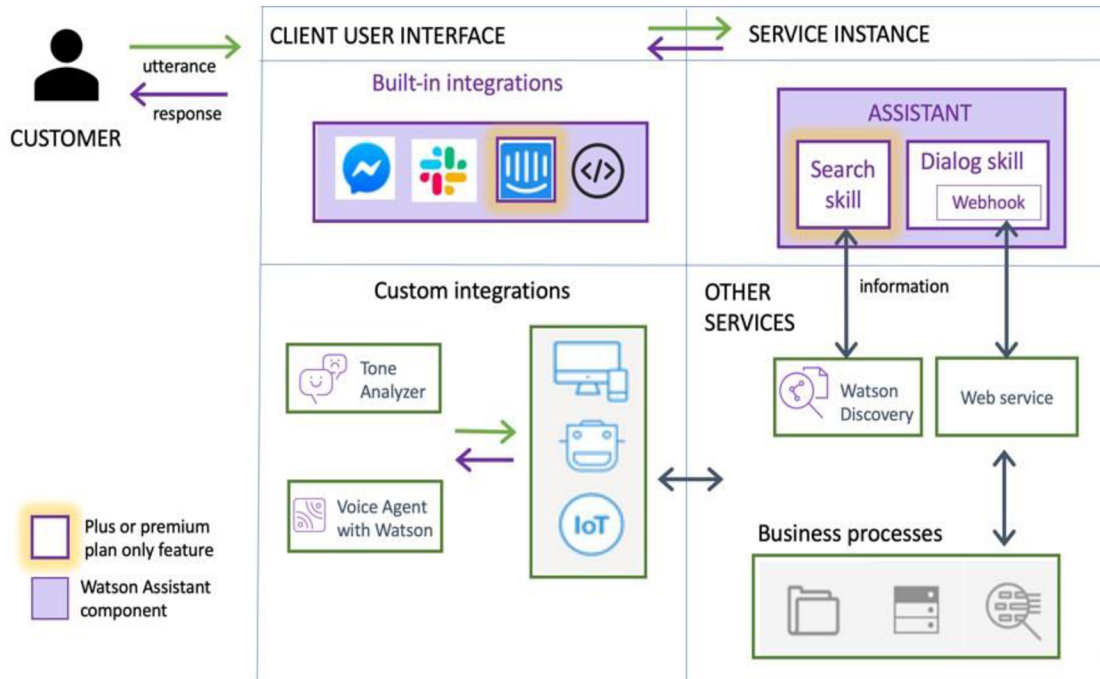
ChatGPT has applications in a wide range of domains, including customer support, content creation, brainstorming, language translation, coding assistance, and more. It represents a step forward in making AI models more conversational and interactive, but users should be aware of its limitations and use it responsibly.

**IBM Watson Assistant:**

IBM Watson Assistant is an AI-powered virtual assistant platform developed by IBM. It allows businesses and organizations to create, deploy, and manage chatbots and virtual agents that can engage in natural language conversations with users. These chatbots can be integrated into websites, mobile apps, messaging platforms, and other digital channels to provide assistance, answer questions, and offer support to users.

IBM Watson Assistant is used across various industries for a wide range of applications, including customer support, sales assistance, information retrieval, and more. It empowers organizations to provide efficient and responsive customer interactions while streamlining workflows and improving user satisfaction. Keep in mind that developments in the platform may have occurred since my last update, so it's advisable to refer to IBM's official resources for the most current information.

**Fig 4: IBM Watson Assistant**



(Source: Scott D'Angelo, 2021)

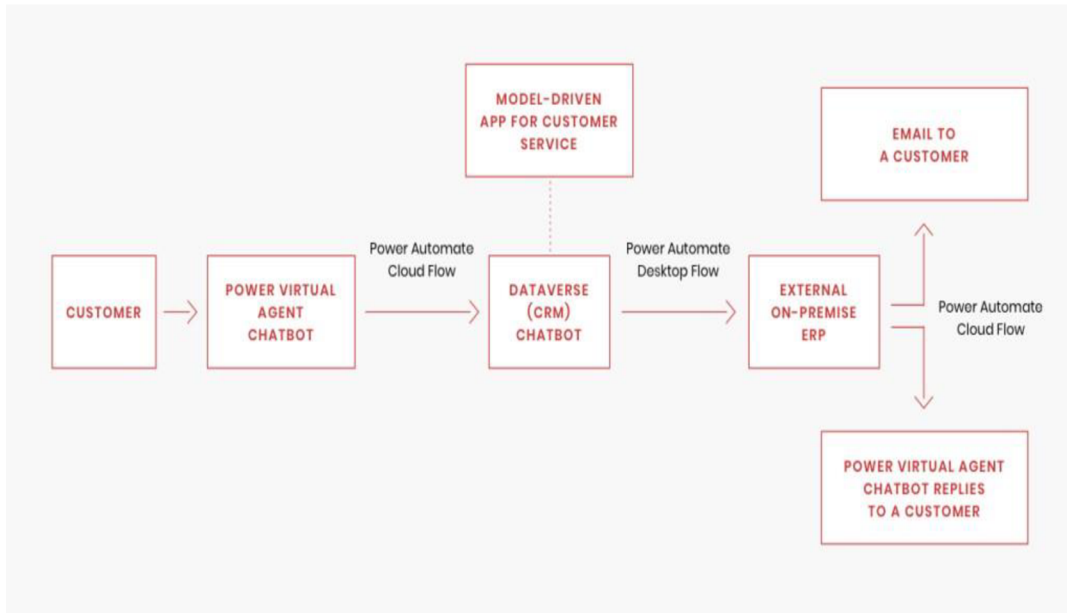
**Microsoft Power Virtual Agents:**

This tool from Microsoft enables the creation of chatbots and virtual agents to automate conversations and assist users in decision-making tasks.

Microsoft Power Virtual Agents is an AI-driven chatbot and virtual assistant platform developed by Microsoft. It empowers organizations to easily create, deploy, and manage chatbots that can interact with users, provide information, answer questions, and automate various tasks. Power Virtual Agents is part of the broader Microsoft Power Platform, which focuses on low-code development and automation.

Microsoft Power Virtual Agents is used by organizations to streamline customer service, automate internal processes, provide self-service information, and enhance user engagement. Its intuitive interface, integration capabilities, and seamless connection to the Microsoft ecosystem make it a valuable tool for organizations seeking to deploy AI-driven chatbots without extensive coding efforts. Remember that there might have been developments since my last update, so it's advisable to refer to Microsoft's official resources for the most current information.

**Fig:5 Microsoft Power Virtual Flow**



(Source: Maciej Drapala, 2022)

### **Google Dialogflow:**

Dialogflow is a natural language processing platform by Google that helps developers build conversational agents, such as chatbots, to aid in decision-making through natural language interactions. Google Dialogflow, now known as Google Cloud Dialogflow, is a powerful platform developed by Google that enables businesses and developers to create conversational interfaces, including chatbots, virtual agents, and voice assistants. It leverages natural language processing and machine learning to understand and generate human-like responses in natural language. Google Dialogflow is widely used by businesses and developers to create chatbots, virtual agents, and voice interfaces that enhance customer support, streamline processes, and provide self-service solutions. Its integration with Google Cloud services and its strong capabilities in natural language understanding make it a valuable tool in the realm of conversational AI. Keep in mind that there might have been developments since my last update, so it's recommended to refer to Google's official resources for the most current information.

### **HubSpot Chatflows:**

HubSpot's chatbot tool allows businesses to create AI-powered chatbots that can engage with visitors on websites, answer questions, and guide them toward decisions. HubSpot

Chatflows is a feature within the HubSpot platform that allows businesses to create and deploy AI-powered chatbots and live chat experiences on their websites. Chatflows help organizations engage with visitors, capture leads, provide customer support, and automate various interactions to enhance user experience and streamline processes. HubSpot Chatflows is used by businesses to enhance their website's user experience, engage with visitors, capture leads, and provide support. By integrating chatbots and live chat capabilities, organizations can automate routine interactions, provide instant assistance, and streamline lead generation processes. Keep in mind that there might have been developments since my last update, so it's recommended to refer to HubSpot's official resources for the most current information.

#### **Intercom Resolution Bot:**

Intercom's Resolution Bot uses AI to provide instant answers to customer questions and guide them toward decisions, reducing the need for manual support. Intercom Resolution Bot is a feature within the Intercom platform that provides an AI-powered automated support solution for businesses. It allows organizations to offer instant responses and assistance to customers through chatbot interactions, helping to resolve common issues and questions efficiently. Intercom Resolution Bot is used by businesses to offer instant support to customers, enhance user satisfaction, reduce support team workload, and provide self-service solutions. By automating routine inquiries and guiding users through troubleshooting steps, organizations can improve their customer service efficiency while ensuring a positive user experience. Keep in mind that there might have been developments since my last update, so it's recommended to refer to Intercom's official resources for the most current information.

#### **LivePerson Conversational AI:**

LivePerson offers AI-powered chatbots that assist in decision-making and support customer interactions across multiple messaging channels. LivePerson Conversational AI is a platform developed by LivePerson that leverages artificial intelligence and natural language processing to enable businesses to engage with customers through dynamic and intelligent conversational interactions. The platform focuses on enhancing customer engagement, providing personalized support, and automating conversations across various digital channels.

LivePerson Conversational AI is utilized by businesses to enhance customer engagement, provide instant support, automate routine interactions, and streamline customer service workflows. By incorporating AI-powered chatbots, organizations can improve the customer



experience, reduce wait times, and optimize their customer support operations. Keep in mind that there might have been developments since my last update, so it's recommended to refer to LivePerson's official resources for the most current information.

### **Ada Support:**

Ada is a platform that uses AI to create chatbots for customer support and decision-making processes, offering personalized recommendations and assistance. Ada Support is an AI-powered customer support platform that specializes in creating chatbots for businesses. The platform enables organizations to provide personalized and automated customer service experiences through chatbot interactions. Ada Support's chatbots are designed to understand customer inquiries, provide instant answers, and assist users in a conversational manner. Ada Support is used by businesses to enhance customer support, improve response times, and offer self-service options to customers. By leveraging AI-powered chatbots, organizations can provide efficient and effective customer service experiences, freeing up human agents to handle more complex inquiries. Keep in mind that there might have been developments since my last update, so it's recommended to refer to Ada Support's official resources for the most current information.

### **Bold360 by LogMeIn:**

Bold360's AI-powered chatbots and virtual agents provide personalized recommendations, assistance, and decision support for customers and users. Bold360 is a customer engagement and support platform developed by LogMeIn. It combines AI-powered chatbots, live chat, and other communication tools to enable businesses to provide personalized and efficient customer experiences across various channels. Bold360 focuses on enhancing customer interactions, optimizing support workflows, and improving overall user satisfaction. Bold360 by LogMeIn is used by businesses to provide efficient and personalized customer support, improve user engagement, and offer self-service options to customers. By combining AI-driven chatbots with live chat capabilities, organizations can optimize their customer service strategies and enhance the overall customer experience. Keep in mind that there might have been developments since my last update, so it's recommended to refer to LogMeIn's official resources for the most current information.

### **Drift Conversational Marketing Platform:**

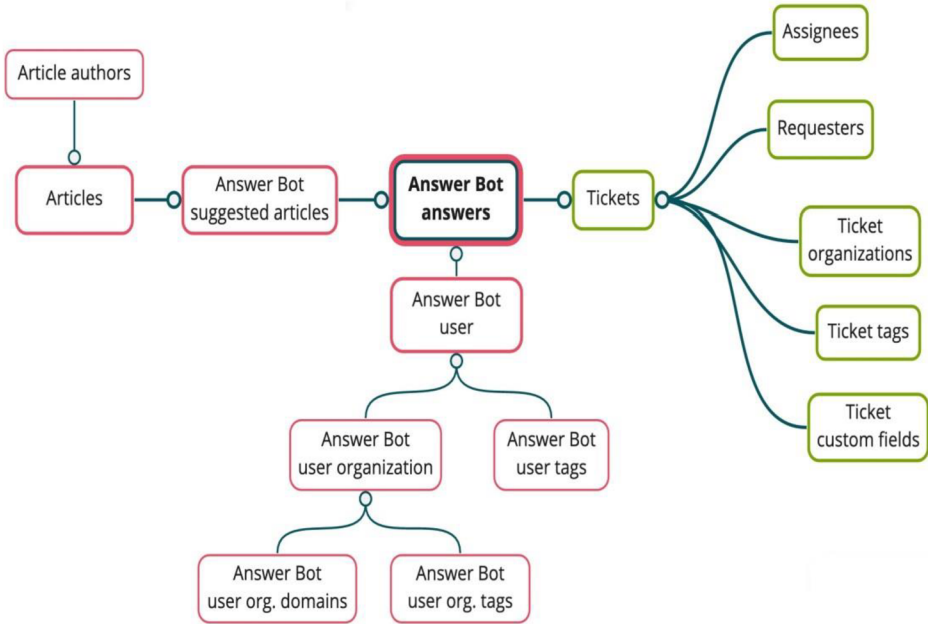
Drift's platform includes chatbots and AI-driven tools that help companies engage with

website visitors, answer questions, and assist in decision-making. Drift is a Conversational Marketing Platform that focuses on facilitating real-time, personalized interactions between businesses and their customers. The platform leverages AI-powered chatbots and messaging to engage with website visitors, capture leads, qualify prospects, and drive sales conversions. Drift's goal is to create meaningful and efficient customer interactions that lead to increased engagement and revenue growth. The Drift Conversational Marketing Platform is used by businesses to enhance lead generation, improve customer engagement, and drive revenue growth through personalized interactions. By enabling real-time interactions and personalized support, organizations can foster meaningful connections with their audience and streamline the customer journey. Keep in mind that there might have been developments since my last update, so it's recommended to refer to Drift's official resources for the most current information.

#### **Zendesk Answer Bot:**

Zendesk's Answer Bot uses AI to provide automated responses and suggestions to customer inquiries, helping users find solutions and make decisions. Zendesk Answer Bot is an AI-powered self-service support tool offered by Zendesk, a customer service and engagement platform. Answer Bot is designed to automatically provide customers with relevant and accurate responses to their inquiries by leveraging AI and machine learning. The goal is to improve customer satisfaction, reduce support workload, and enhance the overall support experience. Zendesk Answer Bot is used by businesses to enhance self-service options, improve customer support efficiency, and provide quick resolutions to common inquiries. By leveraging AI to deliver relevant content, organizations can reduce the workload on support teams while ensuring customers receive timely and accurate assistance. Keep in mind that there might have been developments since my last update, so it's recommended to refer to Zendesk's official resources for the most current information.

**Fig:6 Zendesk Answer Bot Flow**



(Source: Erin O'Callaghan, 2023)

## **4. Practical part**

### **4.1 Survey Responses**

Out of a total of 104 responses collected, 89 responses were selected for evaluation after conducting a sample size calculation. The screening process involved applying the following criteria:

- Incomplete responses were not considered during the screening process, and only the complete responses meeting the criteria were retained for further analysis. The remaining incomplete responses were excluded from the evaluation.
- 89 complete and relevant responses were retained for further analysis following the initial screening, while the remaining responses were discarded.

### **4.2. Quantitative Data**

The questions in the survey focused on the organization's use of AI for decision-making and were structured using a Likert scale to measure the effectiveness of AI in this context. The data from these Likert-scale questions was then processed using the Excel platform to create an analytical dashboard. This dashboard not only showcased the platform's capabilities for customer-centric analytics but also creatively presented the numerical data.

In addition to the descriptive questions, the responses to the Likert-scale questions were carefully analysed to determine any underlying relationships between the effectiveness of AI as a decision-making tool and other variables. The examination of these responses aimed to identify patterns, correlations, or trends that could provide valuable insights into the impact of AI on decision-making within the organization. The use of the Likert scale allowed for a quantitative assessment of participants' perceptions and opinions regarding AI's effectiveness in enhancing decision-making processes.

By combining both descriptive and Likert-scale data analysis, the study gained a comprehensive understanding of the organization's utilization of AI for decision-making and its perceived effectiveness. The analytical dashboard provided an interactive and visually appealing representation of the data, making it easier for stakeholders to grasp the findings and draw meaningful conclusions. The study aimed to leverage AI-driven analytics to inform decision-making processes effectively and improve overall organizational performance.

### 4.3 Statistical summary of reactions

In order to facilitate correlation and additional quantitative analysis, this section breaks down the questions into their component parts and provides statistical analyses for each question.

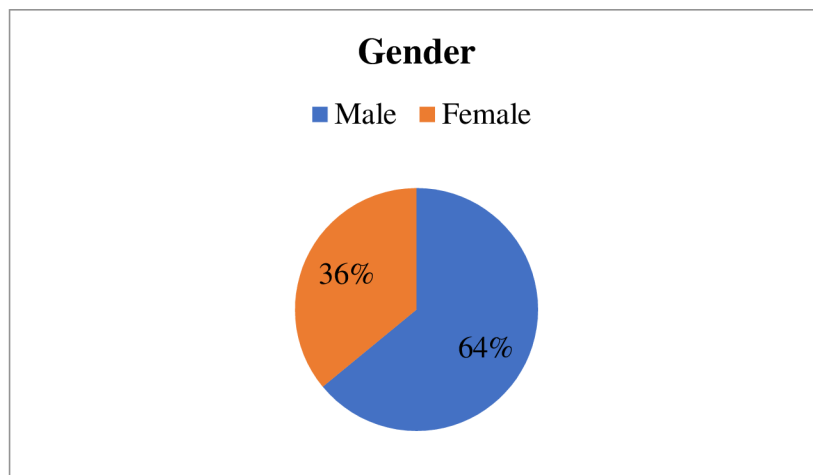
#### Question 1: Gender

**Discussion:** Table 1 presents the gender distribution of the respondents in the study. The table provides information on the frequency and percentage of male and female participants among the total sample size of 89 respondents. In this table, 64.04% of the respondents identified as male, and 35.96% identified as female, making up the total sample size of 89 respondents.

**Table 1 Gender distribution**

S. No.	Gender	Frequency	Percentage
1	Male	57	64.04
2	Female	32	35.96
	<b>Total</b>	<b>89</b>	<b>100</b>

**Fig 7 Gender distribution**



(Source: Own Source)

#### Question 2: Demographic

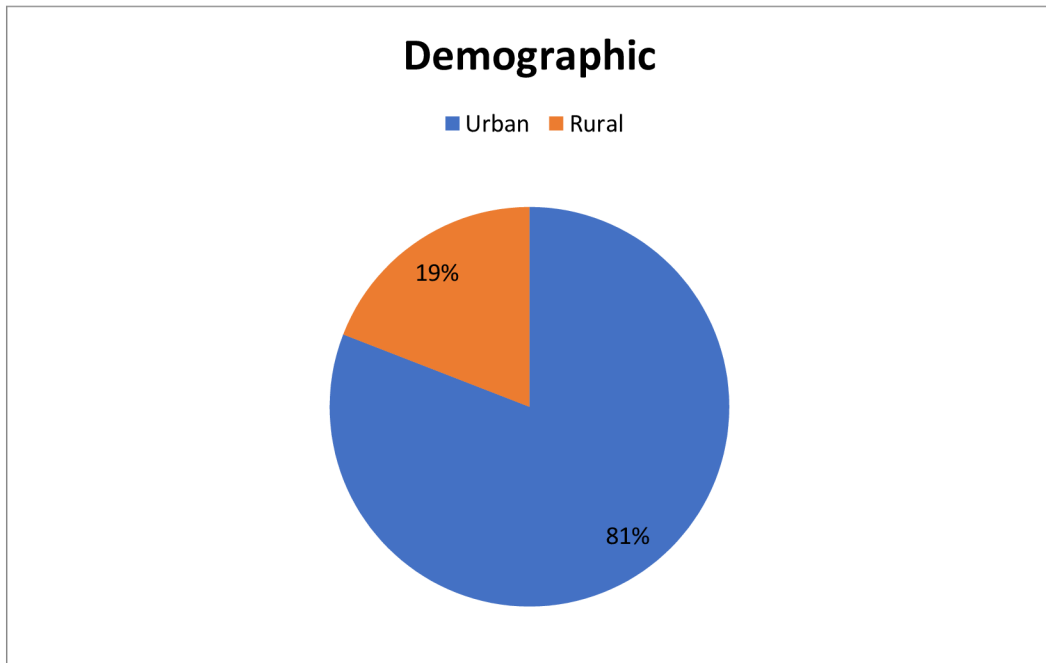
**Discussion:** Table 2 presents the demographic distribution of the respondents based on their residential location, categorizing them as either "Urban" or "Rural." The table provides information on the frequency and percentage of respondents from each residential category

among the total sample size of 89 respondents. In this table, 80.90% of the respondents lived in urban areas, while 19.10% of the respondents lived in rural areas, making up the total sample size of 89 respondents.

**Table 2 Demographic**

S. No.	Demographic	Frequency	Percentage
1	Urban	72	80.90
2	Rural	17	19.10
	Total	89	100

**Fig.8 Demographic**



(Source: Own Source)

**Question 3: Family income**

**Discussion:**

Table 3 displays the distribution of respondents based on their family income levels. The table provides information on the frequency and percentage of respondents falling into specific income categories among the total sample size of 89 respondents.

In this table, the family income distribution shows that:

2.25% of respondents had a family income between 1 - 2 lakh.

20.22% of respondents had a family income between 2 - 4 lakh.

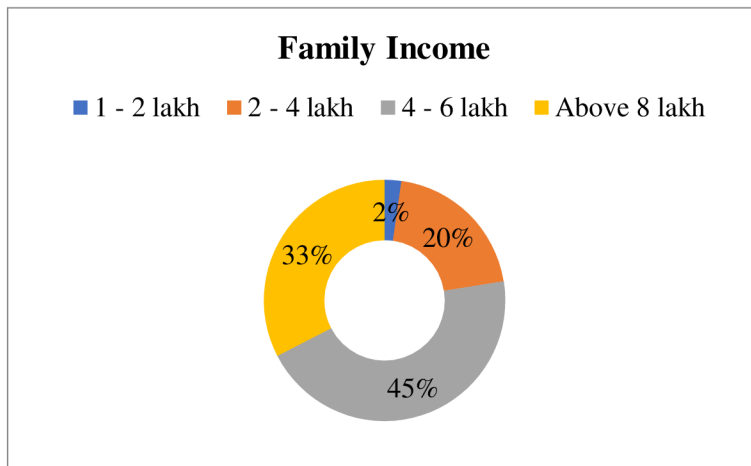
44.94% of respondents had a family income between 4 - 6 lakh.

32.59% of respondents had a family income above 8 lakhs.

**Table 3 Family income distribution**

S. No.	Family income	Frequency	Percentage
1	1 - 2 lakh	2	2.25
2	2 - 4 lakh	18	20.22
3	4 - 6 lakh	40	44.94
4	Above 8 lakhs	29	32.59
	Total	89	100

**Fig.9 Family income distribution**



(Source: Own Source)

**Question 4: What is your Age Range?**

Discussion: Table 4 presents the distribution of respondents based on their age groups. The table provides information on the frequency and percentage of respondents falling into specific age categories among the total sample size of 89 respondents.

In this table, the age distribution shows that:

13.48% of respondents were in the age group of 20-30.

33.71% of respondents were in the age group of 30-40.

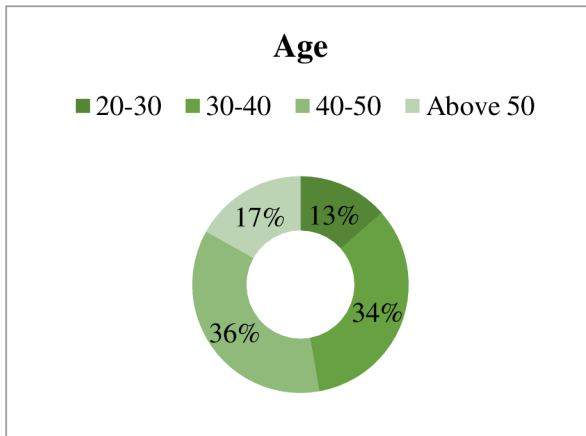
35.96% of respondents were in the age group of 40-50.

16.85% of respondents were above the age of 50.

**Table 4 Age Range**

S. No.	Age	Frequency	Percentage
1	20-30	12	13.48
2	30-40	30	33.71
3	40-50	32	35.96
4	Above 50	15	16.85
	Total	89	100

**Fig 10. Age Range**



(Source: Own Source)

**Question 5: Are you familiar with the concept of AI?**

Discussion: Table 5 presents the distribution of respondents based on their familiarity with the concept of AI (Artificial Intelligence). The table provides information on the frequency and percentage of respondents falling into the two categories: "Yes" and "No," among the total sample size of 89 respondents.



In this table, the familiarity with the concept of AI distribution shows that:

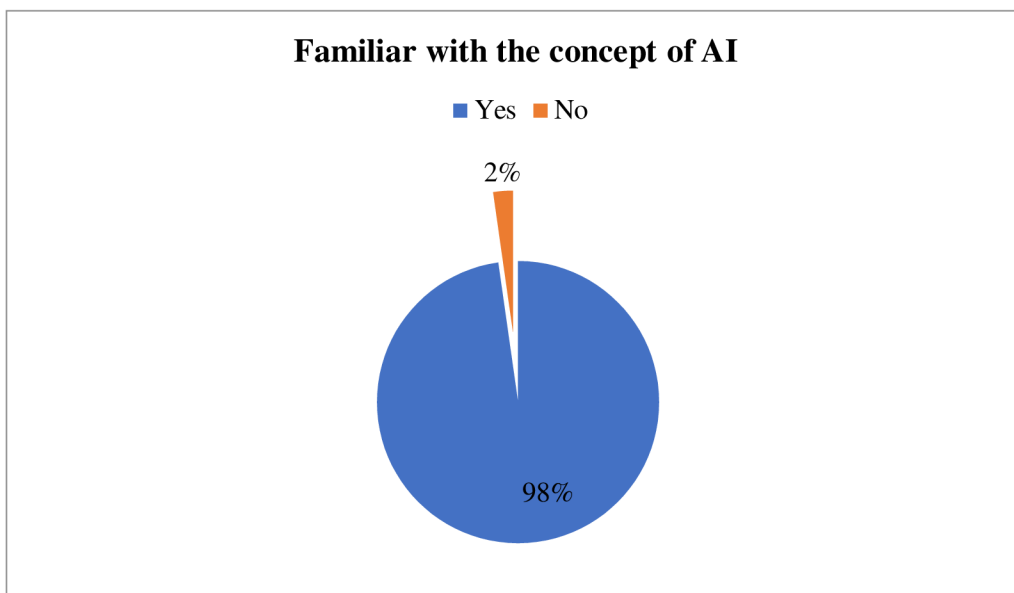
97.75% of respondents were familiar with the concept of AI.

2.25% of respondents were not familiar with the concept of AI.

**Table 5 Familiar with the concept of AI**

S. No.	Familiar with the concept of AI	Frequency	Percentage
1	Yes	87	97.75
2	No	2	2.25
	Total	89	100

**Fig.11 familiar with the concept of AI**



(Source: Own Source)

**Question 6: Have you or your organization previously used AI for improving decision-making processes?**

**Discussion:**

Table 6 presents the distribution of respondents-based organization previously used AI for improving decision-making processes. The table provides information on the frequency and

percentage of respondents falling into specific living status categories among the total sample size of 89 respondents.

In this table, the living status distribution shows that:

37.08% of respondents were AI used previous.

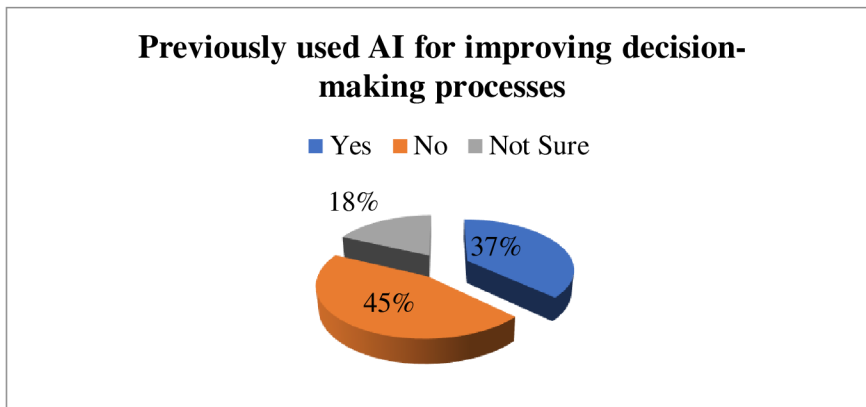
44.94% of respondents were not used previous.

17.98% of respondents not sure about used of AI.

Table 5 previously used AI for improving decision-making processes.

S. No.	Previously used AI for improving decision-making processes	Frequency	Percentage
1	Yes	33	37.08
2	No	40	44.94
3	Not Sure	16	17.98
	Total	89	100

**Fig.12 previously used AI for improving decision-making processes.**



(Source: Own Source)

**Question 7: How would you rate the overall performance of AI systems in providing decision-making support within your organization?**

**Discussion:**

The table 7 represents the responses of participants regarding the overall performance of AI systems in providing decision-making support within their organization. The data is presented using the frequency and percentage for each response category. The participants were asked to rate the performance of AI systems on a scale from "Poor" to "Excellent." In this table, the data indicates the following distribution of responses:

12.36% of respondents rated the overall performance of AI systems as "Poor."

15.73% of respondents rated it as "Fair."

30.34% of respondents rated it as "Average."

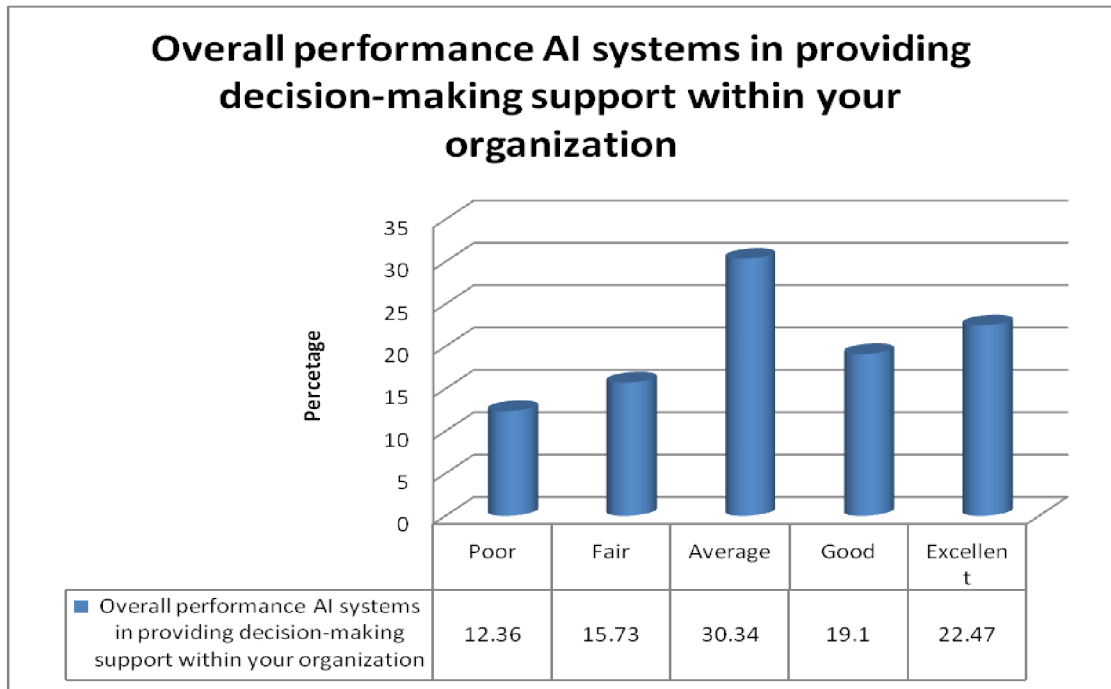
19.10% of respondents rated it as "Good."

22.47% of respondents rated it as "Excellent."

Table 7 overall performance of AI systems in providing decision-making support within your organization.

S. No.	Overall performance AI systems in providing decision-making support within your	Frequency	Percentage
1	Poor	11	12.36
2	Fair	14	15.73
3	Average	27	30.34
4	Good	17	19.10
5	Excellent	20	22.47
	Total	89	100

**Fig.13 overall performance of AI systems in providing decision-making support within your organization.**



(Source: Own Source)

**Question 8: How satisfied are you with the accuracy and reliability of AI-generated insights and recommendations for decision-making tasks?**

**Discussion:**

Table 8 presents the responses of participants regarding their satisfaction level with the accuracy and reliability of AI-generated insights and recommendations for decision-making tasks. The data is presented using the frequency and percentage for each satisfaction rating category. The participants were asked to rate their level of satisfaction on a scale from "Very Dissatisfied" to "Very Satisfied."

In this table, the data indicates the following distribution of responses:

1.12% of respondents were "Very Dissatisfied" with the accuracy and reliability of AI-generated insights.

5.62% of respondents were "Dissatisfied."

13.48% of respondents were "Neutral," indicating no strong feelings of satisfaction or dissatisfaction.

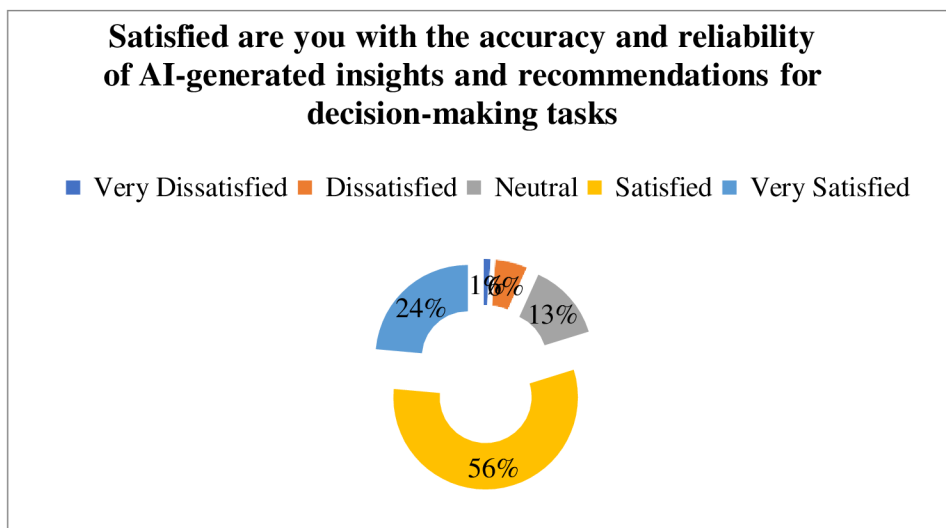
56.18% of respondents were "Satisfied" with the AI-generated insights and recommendations.

23.60% of respondents were "Very Satisfied."

**Table 8 Satisfied are you with the accuracy and reliability of AI-generated insights and recommendations for decision-making tasks.**

S. No.	Satisfied are you with the accuracy and reliability of AI-generated insights and recommendations for decision-making tasks	Frequency	Percentage
1	Very Dissatisfied	1	1.12
2	Dissatisfied	5	5.62
3	Neutral	12	13.48
4	Satisfied	50	56.18
5	Very Satisfied	21	23.60
	Total	89	100

**Fig.14 Satisfied are you with the accuracy and reliability of AI-generated insights and recommendations for decision-making tasks.**



(Source: Own Source)

**Question 9: To what extent do you believe that AI has improved the efficiency of decision-making processes within your organization?**

**Discussion:**

Table 9 presents the responses of participants regarding their belief in whether AI has improved the efficiency of decision-making processes within their organization. The data is presented using the frequency and percentage for each belief rating category. The participants were asked to rate their belief on a scale from "Not at All" to "Completely."

In this table, the data indicates the following distribution of responses:

5.62% of respondents believe that AI has "Not at All" improved the efficiency of decision-making processes within their organization.

20.22% of respondents believe it has improved "Slightly."

19.10% of respondents believe it has improved "Moderately."

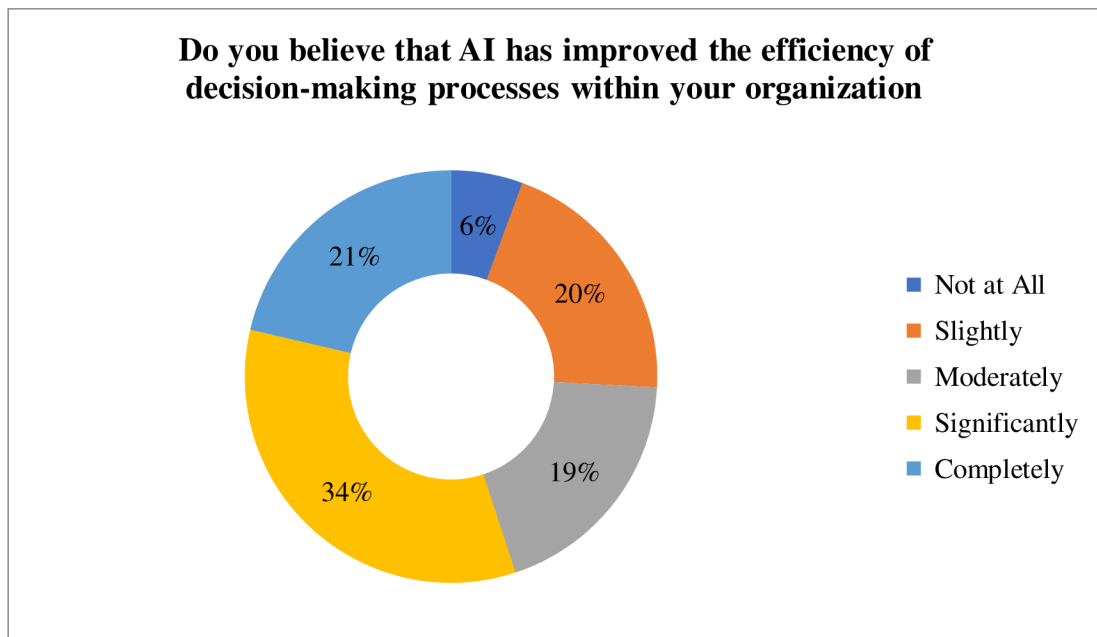
33.71% of respondents believe it has improved "Significantly."

21.35% of respondents believe it has improved "Completely."

**Table 9 do you believe that AI has improved the efficiency of decision-making processes within your organization.**

S. No.	Do you believe that AI has improved the efficiency of decision-making processes within your organization	Frequency	Percentage
1	Not at All	5	5.62
2	Slightly	18	20.22
3	Moderately	17	19.10
4	Significantly	30	33.71
5	Completely	19	21.35
	Total	89	100

**Fig.15 AI has improved the efficiency of decision-making processes within your organization.**



(Source: Own Source)

**Question 10: How well do you think AI models understand and adapt to the specific decision-making context and requirements of your organization?**

**Discussion:**

Table 11 presents the responses of participants regarding their perception of how well AI models understand and adapt to the specific decision-making context and requirements of their organization. The table provides information on the frequency and percentage of respondents falling into each perception rating category. The participants were asked to rate their perception on a scale from "Very Poorly" to "Very Well" regarding how well AI models can adapt to the organization's decision-making context.

In this table, the data indicates the following distribution of responses:

5.62% of respondents perceived that AI models understand and adapt "Very Poorly" to the organization's decision-making context.

17.98% of respondents perceived it to be "Poorly."

22.47% of respondents perceived it to be "Moderately."

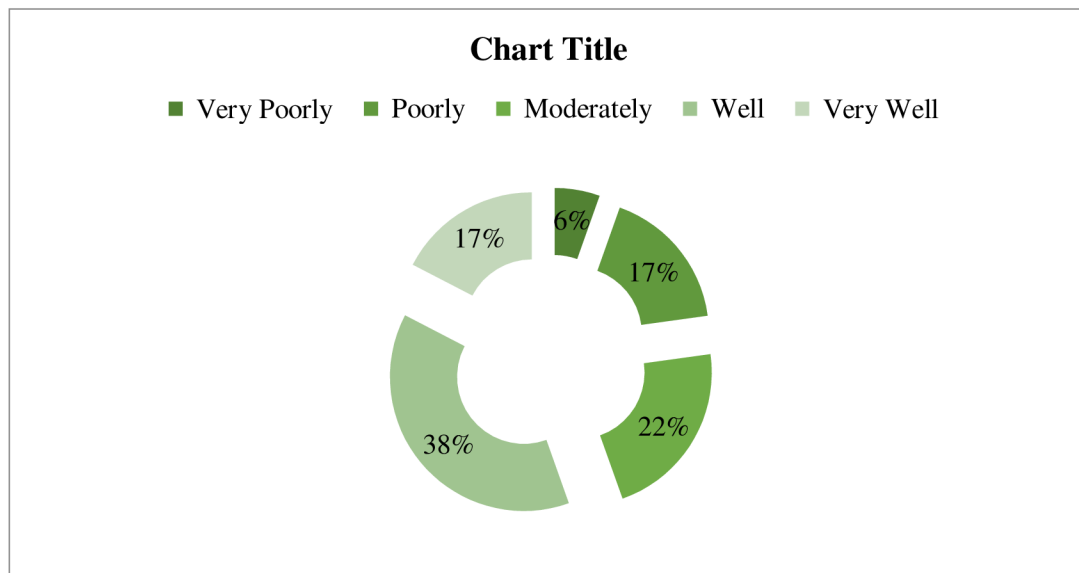
39.33% of respondents perceived it to be "Well."

17.98% of respondents perceived it to be "Very Well."

**Table 10 AI models understand and adapt to the specific decision-making context and requirements of your organization.**

S. No.	AI models understand and adapt to the specific decision-making context and requirements of	Frequency	Percentage
1	Very Poorly	5	5.62
2	Poorly	16	17.98
3	Moderately	20	22.47
4	Well	35	39.33
5	Very Well	16	17.98
	Total	89	100

**Fig.16 AI models understand and adapt to the specific decision-making context and requirements of your organization.**



(Source: Own Source)



**Question 11: On a scale of 1 to 5, how confident are you in the fairness and lack of bias in AI-driven decision-making support?**

**Discussion:**

Table 11 shows the distribution of whether Ambient intelligence (AI) systems can provide assistance to a certain population. The data is presented in terms of frequency and percentage as follows:

67.44% of the population believes that AI systems can provide assistance, with a frequency of 29 individuals.

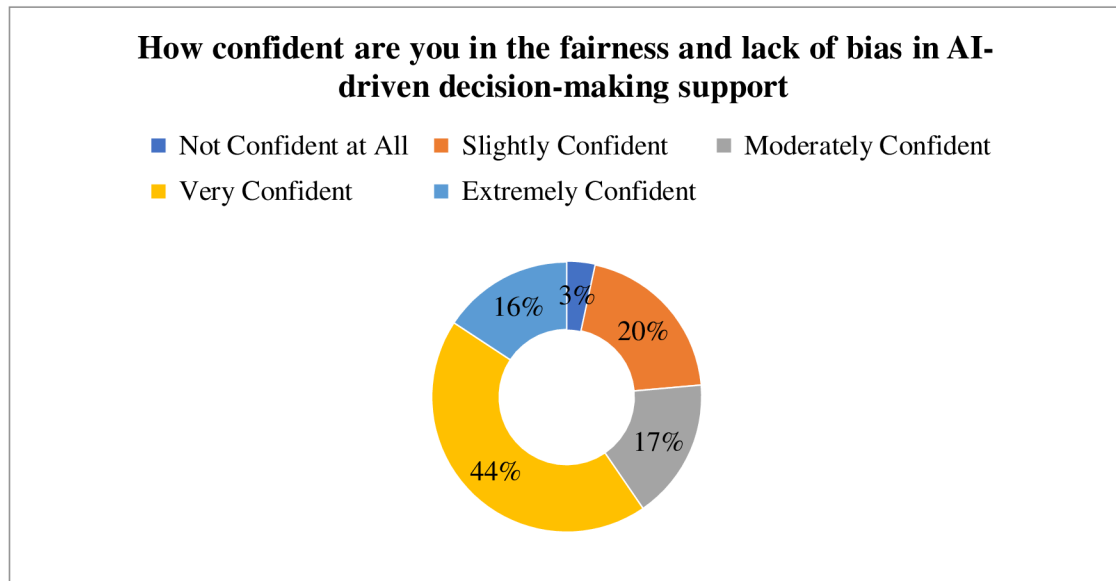
32.56% of the population does not believe that AI systems can provide assistance, with a frequency of 14 individuals.

Overall, the data suggests that a significant proportion of the population believes that AI systems have the potential to provide assistance. This could indicate that the population is aware of the capabilities of AI systems and recognizes their potential benefits. However, a proportion of the population does not believe that AI systems can provide assistance, which could suggest a need for increased education or awareness about the capabilities and limitations of AI technology.

**Table 11 how confident are you in the fairness and lack of bias in AI-driven decision-making support.**

S. No.	How confident are you in the fairness and lack of bias in AI-driven decision-making support	Frequency	Percentage
1	Not Confident at All	3	3.37
2	Slightly Confident	18	20.22
3	Moderately Confident	15	16.85
4	Very Confident	39	43.83
5	Extremely Confident	14	15.73
	Total	89	100

**Fig.17 fairness and lack of bias in AI-driven decision-making support**



(Source: Own Source)

**Question 12: How often do AI models exceed your expectations and provide novel insights that human decision-makers might have missed?**

**Discussion:**

Table 12 presents the responses of participants regarding their perception of how often AI models exceed their expectations and provide novel insights that human decision-makers might have missed. The table provides information on the frequency and percentage of respondents falling into each perception rating category. The participants were asked to rate their perception on a scale from "Rarely or Never" to "Always" regarding how frequently AI models provide novel insights that human decision-makers might have missed.

In this table, the data indicates the following distribution of responses:

3.37% of respondents perceived that AI models "Rarely or Never" exceed their expectations and provide novel insights.

24.72% of respondents perceived it to be "Occasionally."

17.98% of respondents perceived it to be "Sometimes."

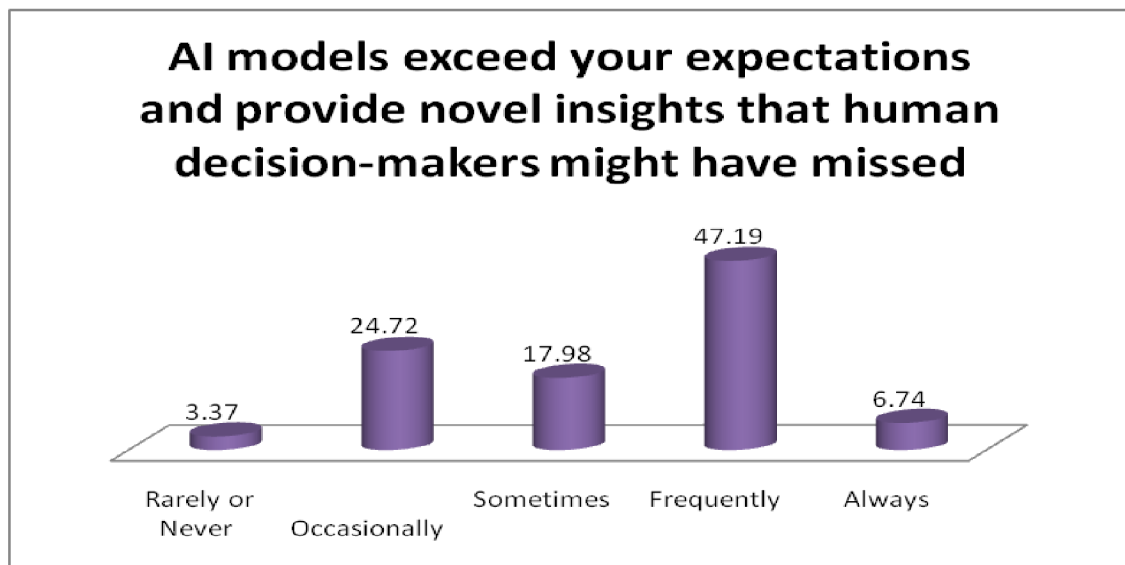
47.19% of respondents perceived it to be "Frequently."

6.74% of respondents perceived it to be "Always."

**Table 12 AI models exceed your expectations and provide novel insights that human decision-makers might have missed.**

S. No.	AI models exceed your expectations and provide novel insights that human decision-makers might have missed	Frequency	Percentage
1	Rarely or Never	3	3.37
2	Occasionally	22	24.72
3	Sometimes	16	17.98
4	Frequently	42	47.19
5	Always	6	6.74
	Total	89	100

**Fig.18 AI models exceed your expectations and provide novel insights that human decision-makers might have missed.**



Source: Own Source

**Question 13: To what extent do AI models align with your organization's decision-making goals and objectives?**

**Discussion:**

Table 13 presents the responses of participants regarding the extent to which AI models align with their organization's decision-making goals and objectives. The table provides information on the frequency and percentage of respondents falling into each alignment rating category. The participants were asked to rate the alignment of AI models with their organization's decision-making goals and objectives on a scale from "Not at All" to "Completely."

In this table, the data indicates the following distribution of responses:

3.37% of respondents perceived that AI models "Not at All" align with their organization's decision-making goals.

13.48% of respondents perceived it to be "Partially" aligned.

20.22% of respondents perceived it to be "Moderately" aligned.

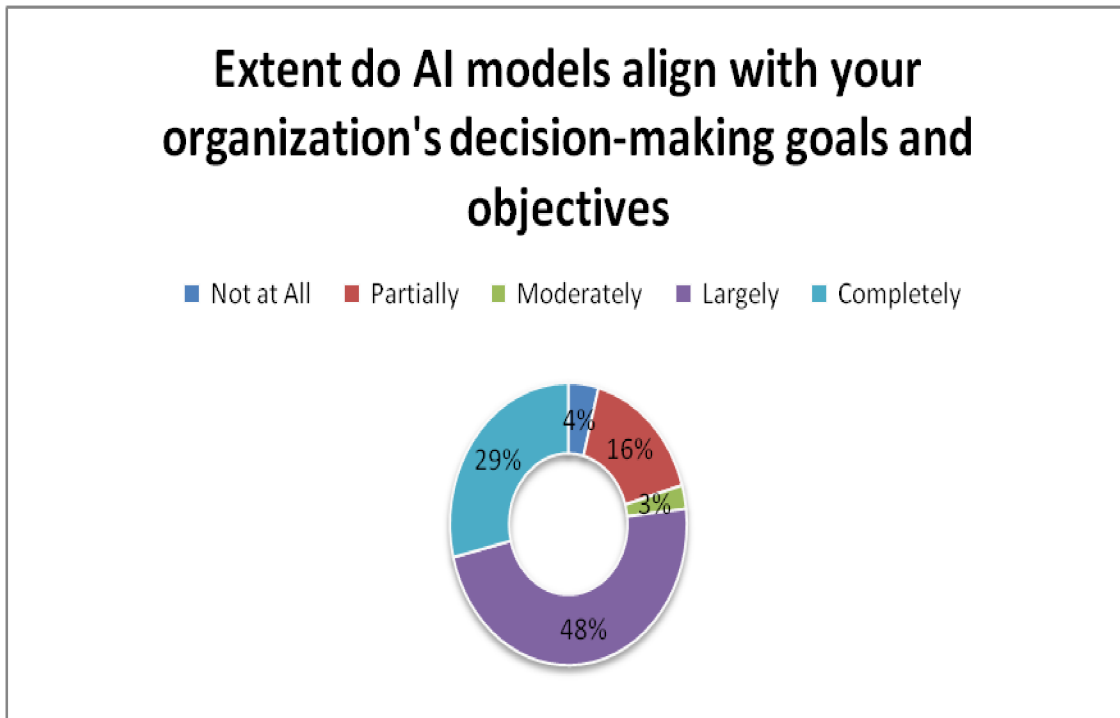
39.33% of respondents perceived it to be "Largely" aligned.

23.60% of respondents perceived it to be "Completely" aligned.

**Table 13 extent do AI models align with your organization's decision-making goals and objectives.**

S. No.	Extent do AI models align with your organization's decision-making goals and objectives	Frequency	Percentage
1	Not at All	3	3.37
2	Partially	12	13.48
3	Moderately	18	2.22
4	Largely	35	39.33
5	Completely	21	23.60
	Total	89	100

**Fig. 19 Extent do AI models align with your organization's decision-making goals and objectives.**



(Source: Own Source)

**Question 14: How well do AI models handle real-time data and time-sensitive decision-making scenarios within your organization?**

**Discussion:**

Table 14 presents the responses of participants regarding the effectiveness of AI models in providing actionable and meaningful insights that help decision-makers in implementing effective strategies. The table provides information on the frequency and percentage of respondents falling into each effectiveness rating category. The participants were asked to rate how well AI models provide insights that aid decision-makers in implementing effective strategies on a scale from "Very Poorly" to "Very Well."

In this table, the data indicates the following distribution of responses:

5.62% of respondents perceived that AI models provide insights "Very Poorly" in helping decision-makers implement effective strategies.

11.23% of respondents perceived it to be "Poorly."

21.35% of respondents perceived it to be "Moderately."

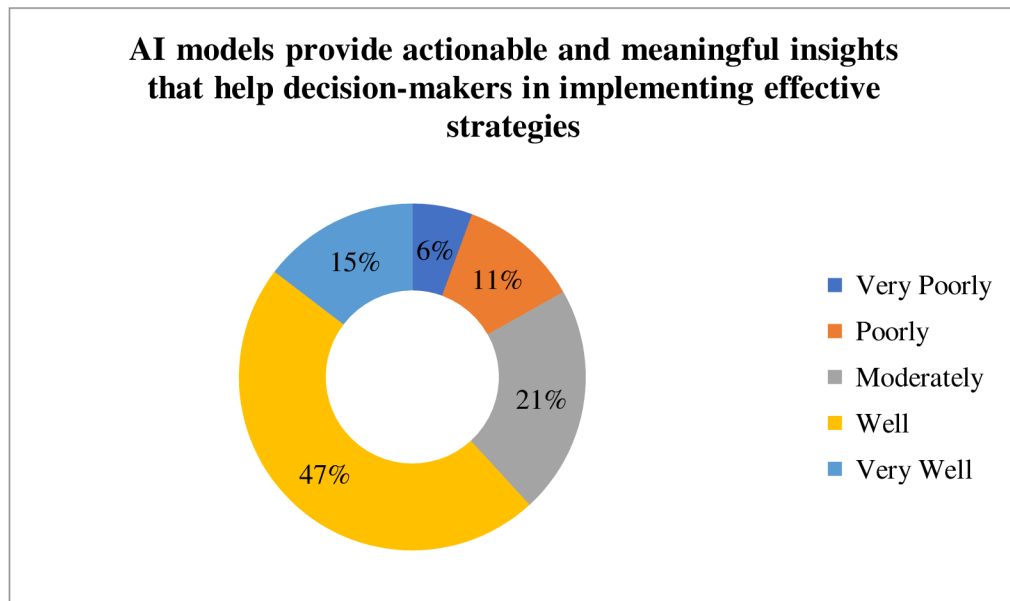
47.19% of respondents perceived it to be "Well."

14.61% of respondents perceived it to be "Very Well."

**Table 14 How well do AI models handle real-time data and time-sensitive decision-making scenarios within your organization?**

S. No.	AI models provide actionable and meaningful insights that help decision-makers in implementing effective	Frequency	Percentage
1	Very Poorly	5	5.62
2	Poorly	10	11.23
3	Moderately	19	21.35
4	Well	42	47.19
5	Very Well	13	14.61
	Total	89	100

**Fig.20 AI models provide actionable and meaningful insights that help decision-makers in implementing effective strategies.**



(Source: Own Source)

**Question 15: On a scale of 1 to 5, how effectively do AI models learn and adapt from new data to improve their decision-making performance over time?**

**Discussion:**

Table 15 presents the responses of participants regarding the learning and adaptability of AI models from new data to improve their decision-making performance over time. The table provides information on the frequency and percentage of respondents falling into each adaptability rating category. The participants were asked to rate how well AI models learn and adapt from new data to enhance their decision-making performance on a scale from "Very Ineffectively" to "Very Effectively."

In this table, the data indicates the following distribution of responses:

5.62% of respondents perceived that AI models learn and adapt "Very Ineffectively" to improve their decision-making performance over time.

11.23% of respondents perceived it to be "Ineffectively."

21.35% of respondents perceived it to be "Moderately."

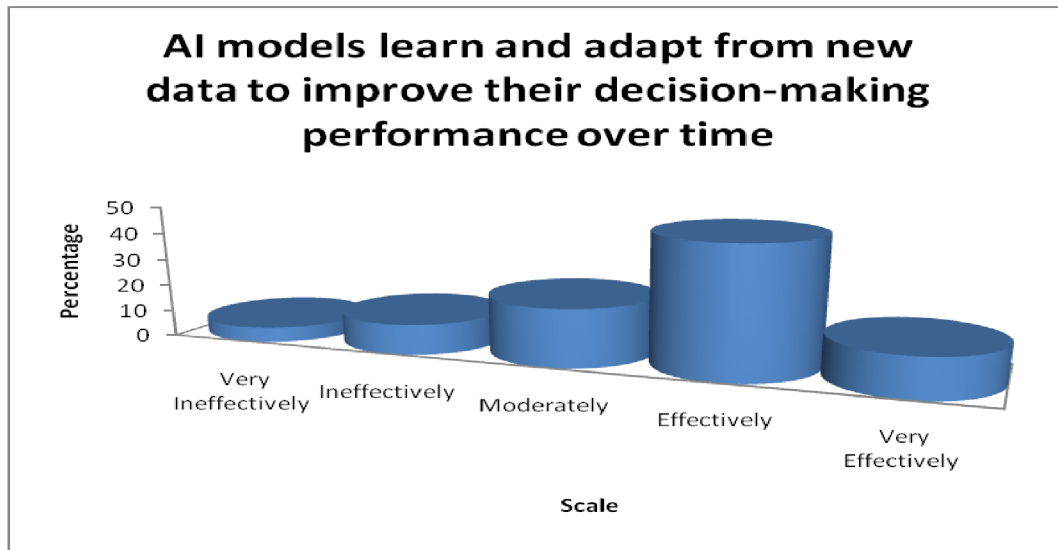
47.19% of respondents perceived it to be "Effectively."

14.61% of respondents perceived it to be "Very Effectively."

**Table 15 AI models learn and adapt from new data to improve their decision-making performance over time.**

S. No.	AI models learn and adapt from new data to improve their decision-making performance over time	Frequency	Percentage
1	Very Ineffectively	5	5.62
2	Ineffectively	10	11.23
3	Moderately	19	21.35
4	Effectively	42	47.19
5	Very Effectively	13	14.61
	Total	89	100

**Fig.21 AI models learn and adapt from new data to improve their decision-making performance over time.**



(Source: Own Source)

**Question 16: To what extent do you believe AI-driven decision-making support can lead to cost savings and resource optimization within your organization?**

**Discussion:**

Table 16 presents the responses of participants regarding their belief in the potential of AI-driven decision-making support to lead to cost savings and resource optimization within their organization. The table provides information on the frequency and percentage of respondents falling into each belief rating category. The participants were asked to rate their level of belief in the cost-saving and resource optimization potential of AI-driven decision support on a scale from "Very Little" to "Very Significant."

In this table, the data indicates the following distribution of responses:

6.74% of respondents believed that AI-driven decision support leads to "Very Little" cost savings and resource optimization within their organization.

16.85% of respondents believed it leads to "Little."

20.22% of respondents believed it leads to "Moderate."

46.08% of respondents believed it leads to "Significant."

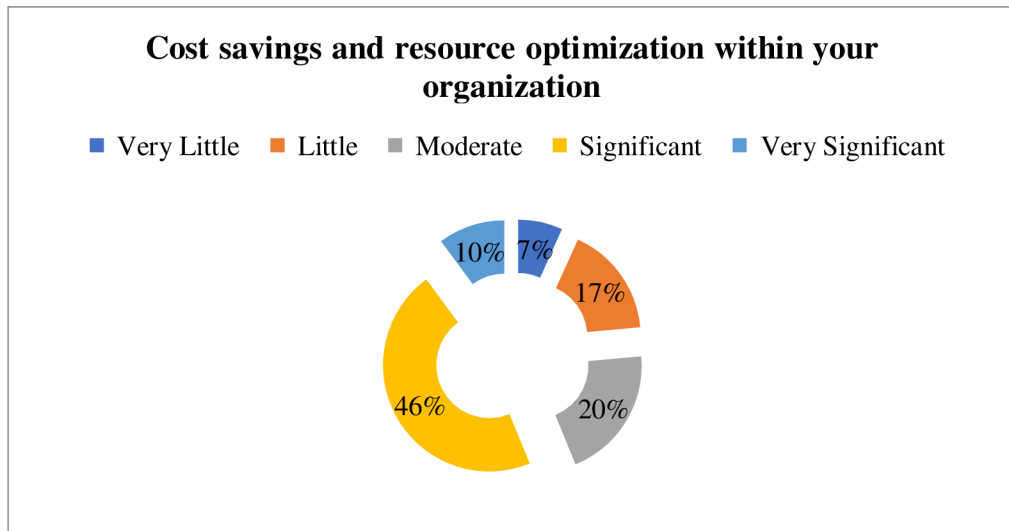


10.11% of respondents believed it leads to "Very Significant."

**Table 16 believe AI-driven decision-making support can lead to cost savings and resource optimization within your organization.**

S. No.	Believe AI-driven decision-making support can lead to cost savings and resource optimization within your organization	Frequency	Percentage
1	Very Little	6	6.74
2	Little	15	16.85
3	Moderate	18	20.22
4	Significant	41	46.08
5	Very Significant	9	10.11
	Total	89	100

**Fig.22 Believe AI-driven decision-making support can lead to cost savings and resource optimization within your organization.**



(Source: Own Source)

**Question 17: How satisfied are you with the level of user-friendliness and ease of integration of AI models into your organization's decision-making processes.**

**Discussion:**

Table 17 presents the responses of participants regarding their level of satisfaction with the user-friendliness and ease of integration of AI models into their organization's decision-making processes. The table provides information on the frequency and percentage of respondents falling into each satisfaction rating category. The participants were asked to rate their level of satisfaction with the user-friendliness and ease of integration of AI models on a scale from "Very Dissatisfied" to "Very Satisfied."

In this table, the data indicates the following distribution of responses:

12.36% of respondents were "Very Dissatisfied" with the user-friendliness and ease of integration of AI models into their organization's decision-making processes.

15.73% of respondents were "Dissatisfied."

26.97% of respondents were "Neutral."

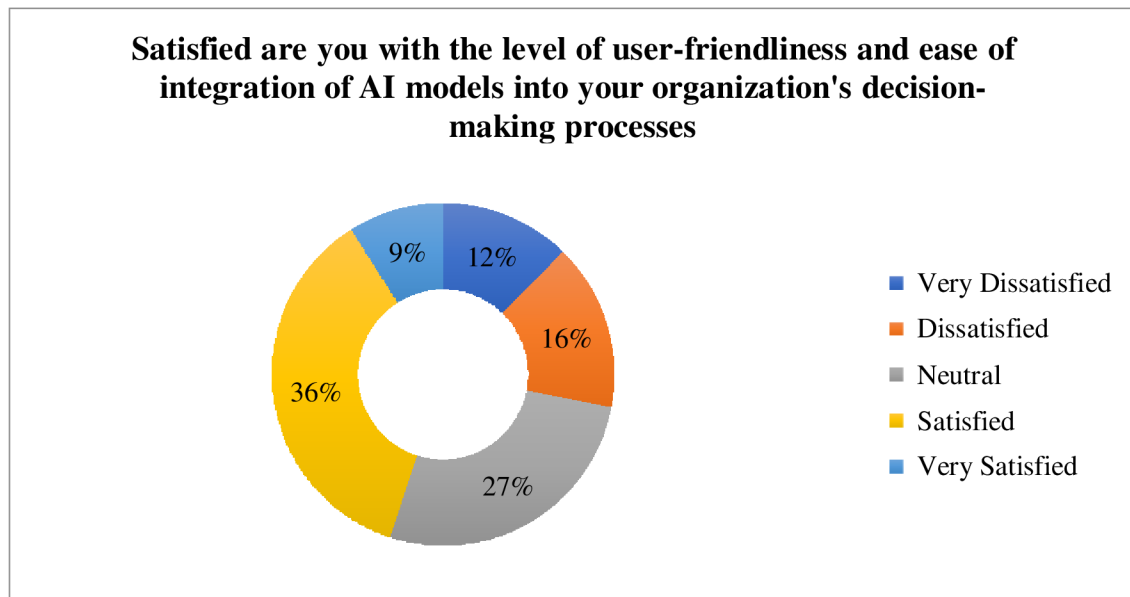
35.96% of respondents were "Satisfied."

8.99% of respondents were "Very Satisfied."

**Table 17 How satisfied are you with the level of user-friendliness and ease of integration of AI models into your organization's decision-making processes?**

S. No.	Satisfied are you with the level of user-friendliness and ease of integration of AI models into your organization's decision-making processes	Frequency	Percentage
1	Very Dissatisfied	11	12.36
2	Dissatisfied	14	15.73
3	Neutral	24	26.97
4	Satisfied	32	35.96
5	Very Satisfied	8	8.99
	Total	89	100

**Fig.23 Satisfied are you with the level of user-friendliness and ease of integration of AI models into your organization's decision-making processes.**



(Source: Own Source)

**Question 18: How likely are you to prioritize the security and privacy of data used by AI models in decision-making processes?**

**Discussion:**

Table 18 presents the responses of participants regarding the prioritization of the security and privacy of data used by AI models in decision-making processes. The table provides information on the frequency and percentage of respondents falling into each prioritization rating category. The participants were asked to rate their level of prioritization for the security and privacy of data used by AI models on a scale from "Very Unlikely" to "Very Likely."

In this table, the data indicates the following distribution of responses:

2.25% of respondents rated their prioritization of the security and privacy of data used by AI models as "Very Unlikely."

13.48% of respondents rated it as "Unlikely."

29.21% of respondents rated it as "Neutral."

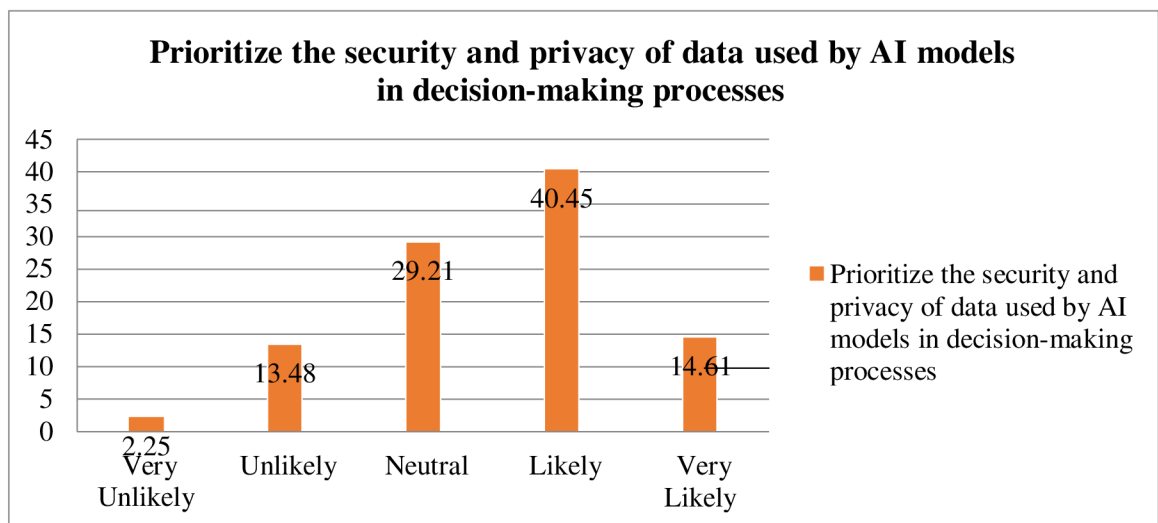
40.45% of respondents rated it as "Likely."

14.61% of respondents rated it as "Very Likely."

**Table 18 Prioritize the security and privacy of data used by AI models in decision-making processes.**

S. No.	Prioritize the security and privacy of data used by AI models in decision-making processes	Frequency	Percentage
1	Very Unlikely	2	2.25
2	Unlikely	12	13.48
3	Neutral	26	29.21
4	Likely	36	40.45
5	Very Likely	13	14.61
	Total	89	100

**Fig.24 Prioritize the security and privacy of data used by AI models in decision-making processes.**



(Source: Own Source)

**Question 19: To what extent do AI models provide actionable and meaningful insights that help decision-makers in implementing effective strategies?**

**Discussion:**

Table 19 presents the responses of participants regarding the extent to which AI models provide actionable and meaningful insights that help decision-makers in implementing effective strategies. The table provides information on the frequency and percentage of respondents

falling into each rating category. The participants were asked to rate the level of actionable and meaningful insights provided by AI models on a scale from "Very Little" to "Very Significant."

In this table, the data indicates the following distribution of responses:

5.62% of respondents perceived the insights provided by AI models as "Very Little" in terms of being actionable and meaningful for implementing effective strategies.

11.23% of respondents perceived them as "Little."

21.35% of respondents perceived them as "Moderate."

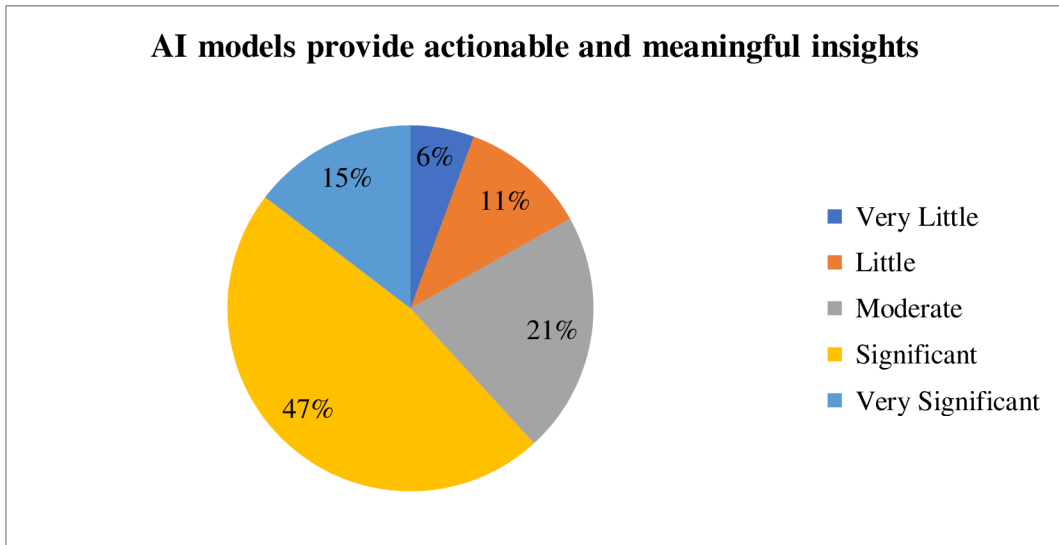
47.19% of respondents perceived them as "Significant."

14.61% of respondents perceived them as "Very Significant."

**Table 19 To what extent do AI models provide actionable and meaningful insights that help decision-makers in implementing effective strategies?**

S. No.	AI models provide actionable and meaningful insights that help decision-makers in implementing effective strategies	Frequency	Percentage
1	Very Little	5	5.62
2	Little	10	11.23
3	Moderate	19	21.35
4	Significant	42	47.19
5	Very Significant	13	14.61
	Total	89	100

**Fig.25 AI models provide actionable and meaningful insights that help decision-makers in implementing effective strategies.**



(Source: Own Source)

**Question 20: How important is it for AI models to have the capability to handle and process unstructured data sources for decision-making support?**

**Discussion:**

Table 20 presents the responses of participants regarding the importance of AI models having the capability to handle and process unstructured data sources for decision-making support. The table provides information on the frequency and percentage of respondents falling into each importance rating category. The participants were asked to rate the importance of AI models' capability to handle and process unstructured data sources on a scale from "Not Important" to "Extremely Important."

In this table, the data indicates the following distribution of responses:

3.37% of respondents rated the importance of AI models handling unstructured data as "Not Important."

20.22% of respondents rated it as "Slightly Important."

16.85% of respondents rated it as "Moderately Important."

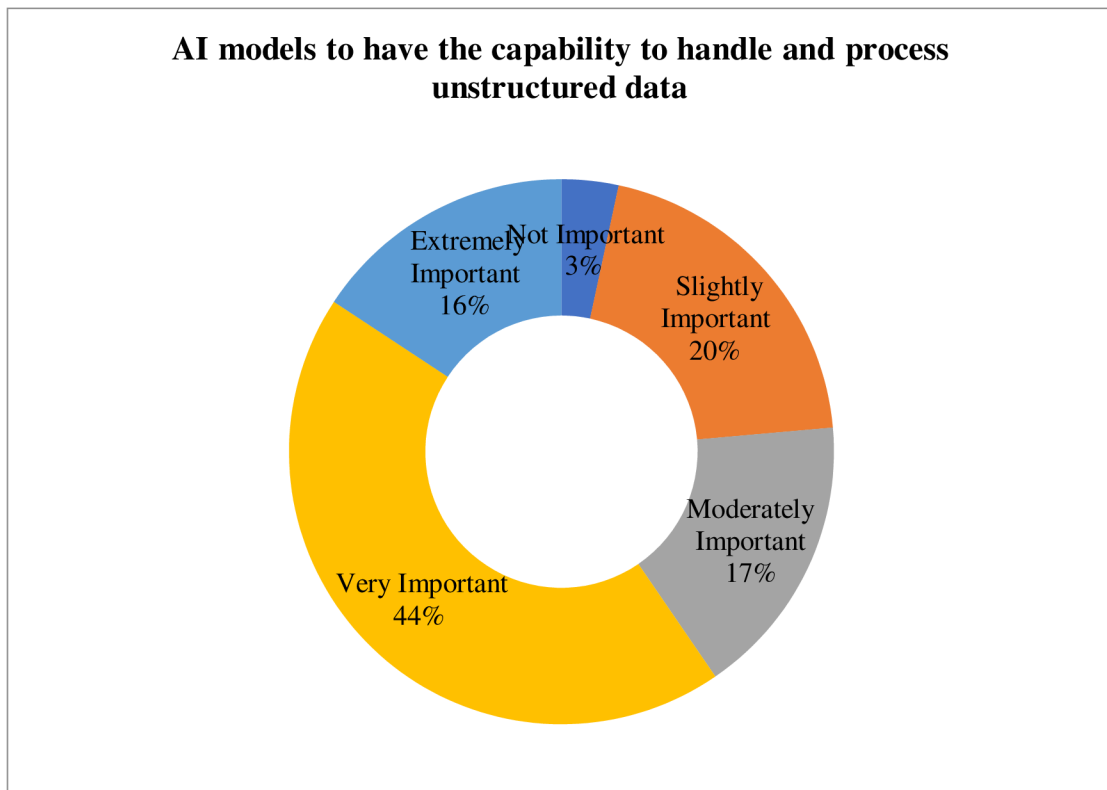
43.83% of respondents rated it as "Very Important."

15.73% of respondents rated it as "Extremely Important."

**Table 20 How important is it for AI models to have the capability to handle and process unstructured data sources for decision-making support?**

S. No.	Important is it for AI models to have the capability to handle and process unstructured data sources for decision-making support	Frequency	Percentage
1	Not Important	3	3.37
2	Slightly Important	18	20.22
3	Moderately Important	15	16.85
4	Very Important	39	43.83
5	Extremely Important	14	15.73
	Total	89	100

**Fig. 26 Important is it for AI models to have the capability to handle and process unstructured data sources for decision-making support.**



(Source: Own Source)

**Question 21: How satisfied are you with the level of support and assistance provided by AI models in complex decision-making scenarios?**

**Discussion:**

Table 21 presents the responses of participants regarding their level of satisfaction with the support and assistance provided by AI models in complex decision-making scenarios. The table provides information on the frequency and percentage of respondents falling into each satisfaction rating category. The participants were asked to rate their satisfaction level on a scale from "Very Dissatisfied" to "Very Satisfied" with the support and assistance provided by AI models in complex decision-making scenarios.

In this table, the data indicates the following distribution of responses:

12.36% of respondents were "Very Dissatisfied" with the level of support and assistance provided by AI models in complex decision-making scenarios.



15.73% of respondents were "Dissatisfied."

22.47% of respondents were "Neutral."

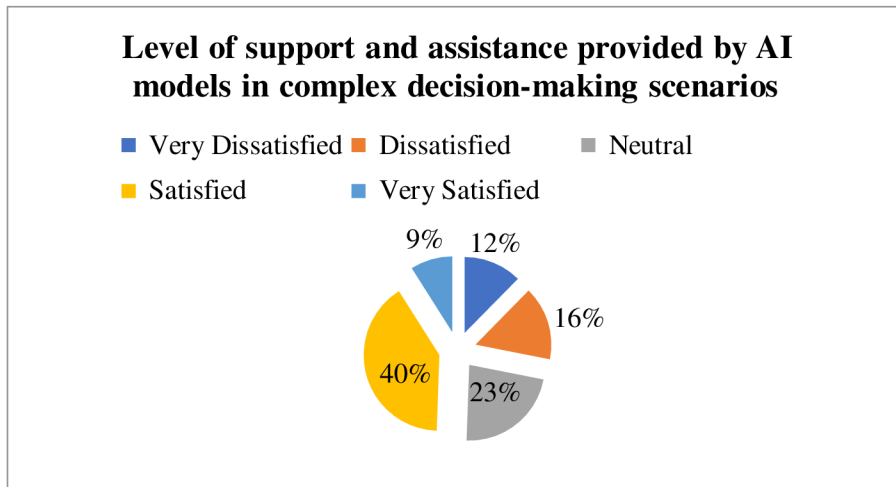
40.45% of respondents were "Satisfied."

8.99% of respondents were "Very Satisfied."

**Table 21 satisfied are you with the level of support and assistance provided by AI models in complex decision-making scenarios.**

S. No.	satisfied are you with the level of support and assistance provided by AI models in complex decision-making scenarios	Frequency	Percentage
1	Very Dissatisfied	11	12.36
2	Dissatisfied	14	15.73
3	Neutral	20	22.47
4	Satisfied	36	40.45
5	Very Satisfied	8	8.99
	Total	89	100

**Fig.27 Satisfied are you with the level of support and assistance provided by AI models in complex decision-making scenarios.**



(Source: Own Source)

**Question 22: How likely are you to invest in ongoing training and development for AI users and decision-makers in your organization?**

**Discussion:**

Table 22 presents the responses of participants regarding the importance of being able to interact with a human caregiver in addition to using an ambient intelligence system. The table provides information on the frequency and percentage of respondents falling into each importance rating category. The participants were asked to rate the importance of being able to interact with a human caregiver alongside utilizing an ambient intelligence system on a scale from "Very Unlikely" to "Very Likely."

In this table, the data indicates the following distribution of responses:

2.25% of respondents rated the importance of being able to interact with a human caregiver alongside using an ambient intelligence system as "Very Unlikely."

13.48% of respondents rated it as "Unlikely."

29.21% of respondents rated it as "Neutral."

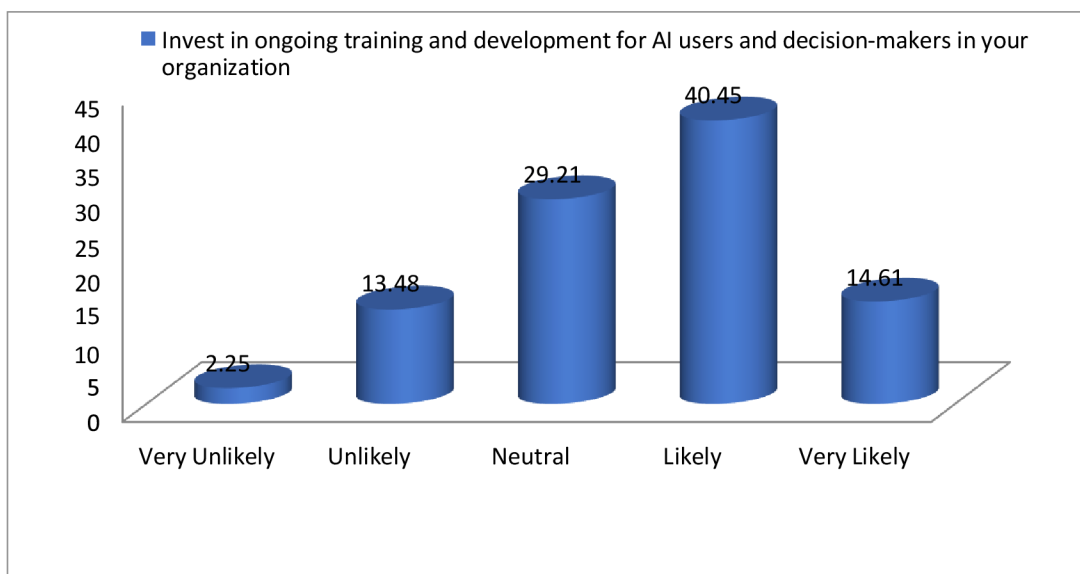
40.45% of respondents rated it as "Likely."

14.61% of respondents rated it as "Very Likely."

**Table 22 Invest in ongoing training and development for AI users and decision-makers in your organization.**

S. No.	Invest in ongoing training and development for AI users and decision-makers in your organization	Frequency	Percentage
1	Very Unlikely	2	2.25
2	Unlikely	12	13.48
3	Neutral	26	29.21
4	Likely	36	40.45
5	Very Likely	13	14.61
	Total	89	100

**Fig.28 Invest in ongoing training and development for AI users and decision-makers in your organization.**



(Source: Own Source)

**Question 23: To what extent do AI models contribute to minimizing risks and uncertainties in decision-making within your organization?**

**Discussion:**

Table 23 presents the responses of participants regarding the extent to which AI models contribute to minimizing risks and uncertainties in decision-making within their organization. The table

provides information on the frequency and percentage of respondents falling into each risk-minimization rating category. The participants were asked to rate the contribution of AI models to minimizing risks and uncertainties in decision-making on a scale from "Very Little" to "Very Significant."

In this table, the data indicates the following distribution of responses:

10.11% of respondents perceived AI models' contribution to risk minimization as "Very Little."

17.98% of respondents perceived it as "Little."

21.35% of respondents perceived it as "Moderate."

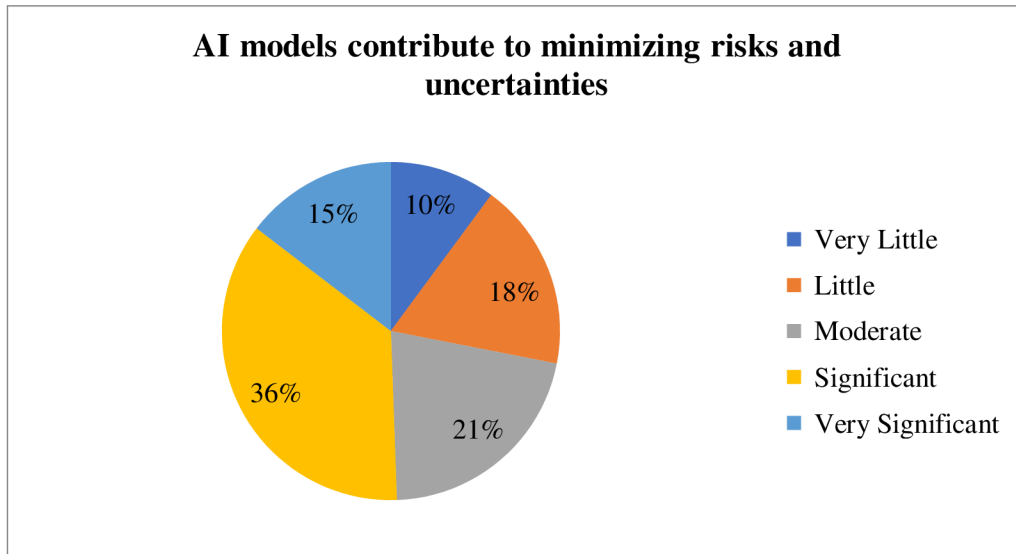
35.96% of respondents perceived it as "Significant."

14.61% of respondents perceived it as "Very Significant."

**Table 23 any social media or online communication platforms to connect with family or friends.**

S. No.	AI models contribute to minimizing risks and uncertainties in decision-making within your organization	Frequency	Percentage
1	Very Little	9	10.11
2	Little	16	17.98
3	Moderate	19	21.35
4	Significant	32	35.96
5	Very Significant	13	14.61
	Total	89	100

**Fig. 29 social media or online communication platforms to connect with family or friends.**



(Source: Own Source)

**Question 24: How confident are you that AI-driven decision-making support aligns with your organization's long-term strategic goals?**

**Discussion:**

Table 24 presents the responses of participants regarding their level of confidence in AI-driven decision-making support aligning with their organization's long-term strategic goals. The table provides information on the frequency and percentage of respondents falling into each confidence rating category. The participants were asked to rate their level of confidence in the alignment of AI-driven decision-making support with their organization's long-term strategic goals on a scale from "Not Confident at All" to "Extremely Confident."

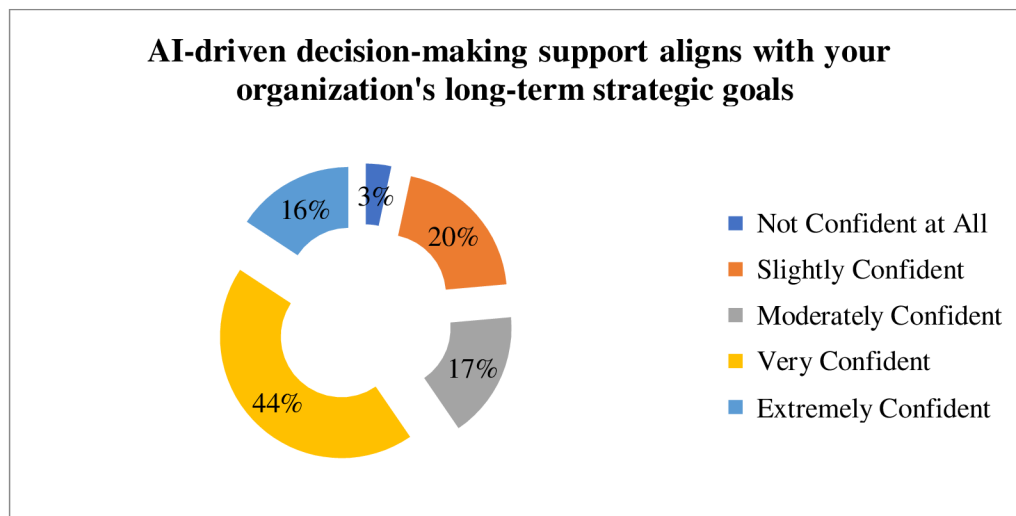
In this table, the data indicates the following distribution of responses:

3.37% of respondents are "Not Confident at All" that AI-driven decision-making support aligns with their organization's long-term strategic goals. 20.22% of respondents are "Slightly Confident." 16.85% of respondents are "Moderately Confident." 43.83% of respondents are "Very Confident." 15.73% of respondents are "Extremely Confident."

**Table 24** confident are you that AI-driven decision-making support aligns with your organization's long-term strategic goals.

S. No.	Confident are you that AI-driven decision-making support aligns with your organization's long-term	Frequency	Percentage
1	Not Confident at All	3	3.37
2	Slightly Confident	18	20.22
3	Moderately Confident	15	16.85
4	Very Confident	39	43.83
5	Extremely Confident	14	15.73
	Total	89	100

**Fig. 30.** If answered to yes question 23, social media or online communication platforms have used



(Source: Own Source)

**Question 25: On a scale of 1 to 5, how much do**

**you believe AI models can aid in identifying emerging opportunities and threats for your organization's growth and sustainability?**

**Discussion:**

Table 25 presents the responses of participants regarding their belief in AI models aiding in identifying emerging opportunities and threats for their organization's growth and sustainability. The table provides information on the frequency and percentage of respondents falling into each belief rating category. The participants were asked to rate their belief in AI models' ability to aid in identifying emerging opportunities and threats on a scale from "Not at All" to "Completely."

In this table, the data indicates the following distribution of responses:

3.37% of respondents believe "Not at All" that AI models can aid in identifying emerging opportunities and threats for their organization's growth and sustainability.

24.72% of respondents believe "Slightly."

17.98% of respondents believe "Moderately."

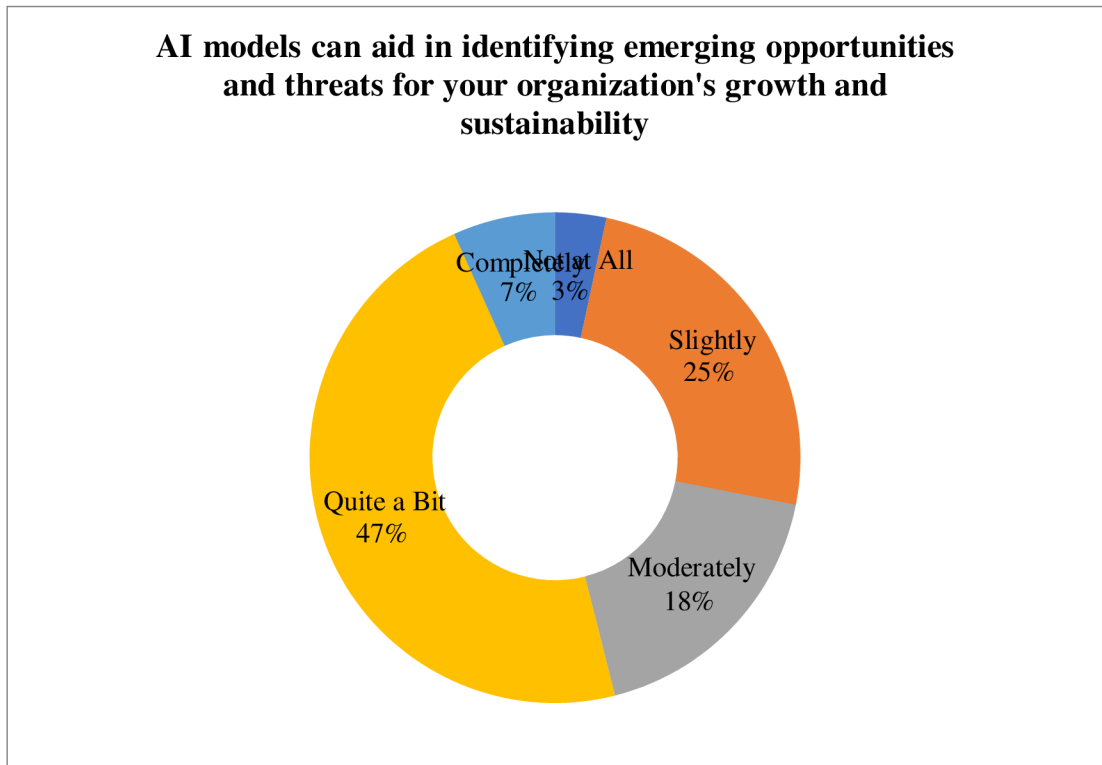
47.19% of respondents believe "Quite a Bit."

6.74% of respondents believe "Completely."

**Table 25 do you believe AI models can aid in identifying emerging opportunities and threats for your organization's growth and sustainability.**

S. No.	Do you believe AI models can aid in identifying emerging opportunities and threats for your organization's growth and sustainability	Frequency	Percentage
1	Not at All	3	3.37
2	Slightly	22	24.72
3	Moderately	16	17.98
4	Quite a Bit	42	47.19
5	Completely	6	6.74
	Total	89	100

**Fig.31 any social media or online communication platforms to connect with family or friends.**



(Source: Own Source)

**Question 26: To what extent do AI models contribute to reducing decision-making time and enabling faster responses to business challenges and opportunities?**

**Discussion:**

In Table 26, respondents were asked about their belief in AI models' ability to aid in identifying emerging opportunities and threats for their organization's growth and sustainability. The table shows the distribution of responses based on a scale from "Not at All" to "Completely."

2.25% of respondents selected "Not at All," indicating that they do not believe AI models can aid in identifying emerging opportunities and threats significantly.

13.48% of respondents chose "Slightly," suggesting a low level of belief in AI's capability to identify emerging opportunities and threats.

29.21% of respondents opted for "Moderately," indicating a moderate level of belief in AI's potential to aid in identifying emerging opportunities and threats.

40.45% of respondents selected "Quite a Bit," demonstrating a substantial belief in AI models' ability to identify emerging opportunities and threats. 14.61% of respondents chose "Completely,"

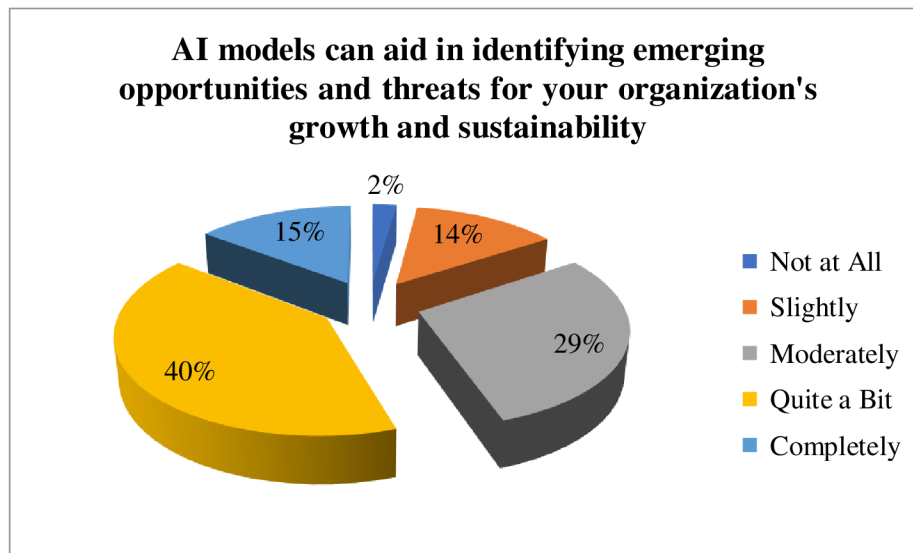


indicating a strong belief that AI models can effectively identify emerging opportunities and threats for their organization's growth and sustainability.

**Table 26 AI models contribute to reducing decision-making time and enabling faster responses to business challenges and opportunities?**

S. No.	Do you believe AI models can aid in identifying emerging opportunities and threats for your organization's growth and sustainability	Frequency	Percentage
1	Not at All	2	2.25
2	Slightly	12	13.48
3	Moderately	26	29.21
4	Quite a Bit	36	40.45
5	Completely	13	14.61
	Total	89	100

**Fig.32 any social media or online communication platforms to connect with family or friends.**



(Source: Own Source)

**Question 27: How satisfied are you with the scalability of AI models in handling decision-making tasks as your organization grows and faces increased complexity?**

**Discussion:**

Table 27 presents the responses of participants regarding their belief in AI models aiding in identifying emerging opportunities and threats for their organization's growth and sustainability. The table provides information on the frequency and percentage of respondents falling into each belief rating category. The participants were asked to rate their belief in AI models' ability to identify emerging opportunities and threats on a scale from "Very Dissatisfied" to "Very Satisfied."

In this table, the data indicates the following distribution of responses:

6.74% of respondents were "Very Dissatisfied" with the belief that AI models can aid in identifying emerging opportunities and threats for their organization's growth and sustainability.

16.85% of respondents were "Dissatisfied."

20.22% of respondents were "Neutral."

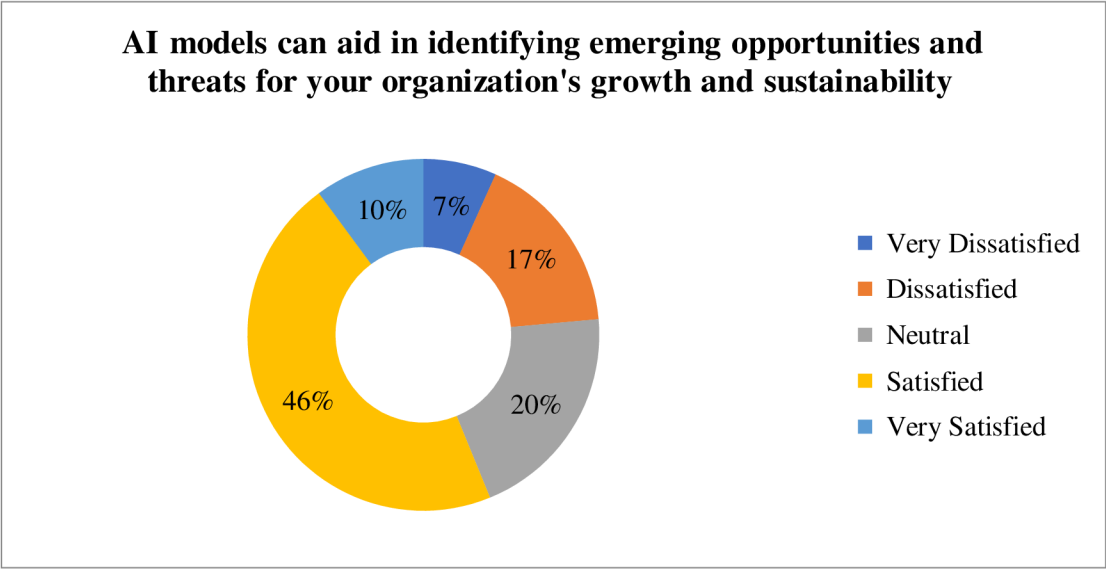
46.08% of respondents were "Satisfied."

10.11% of respondents were "Very Satisfied."

**Table 27 scalability of AI models in handling decision-making tasks as your organization grows and faces increased complexity.**

S. No.	Do you believe AI models can aid in identifying emerging opportunities and threats for your organization's growth and sustainability	Frequency	Percentage
1	Very Dissatisfied	6	6.74
2	Dissatisfied	15	16.85
3	Neutral	18	20.22
4	Satisfied	41	46.08
5	Very Satisfied	9	10.11
	Total	89	100

**Fig.33 Do you believe AI models can aid in identifying emerging opportunities and threats for your organization's growth and sustainability.**



(Source: Own Source)

## 5. Result and Discussion

In the context of design methods for the deployment of Artificial intelligence as a tool for improving decision-making processes, the discussion section would likely cover various aspects:

Researchers would analyse the data collected from the survey or experiments. They would examine the responses to different questions, including those related to the effectiveness of AI in decision-making, user satisfaction, and the alignment of AI with organizational goals.

The discussion would evaluate the extent to which the research objectives have been achieved. For example, they would assess whether AI has successfully improved decision-making processes, identified challenges, and explored the role of organizational structures in supporting decision-making. The deployment of AI in decision-making processes significantly enhances efficiency. AI algorithms can process vast amounts of data quickly, providing decision-makers with valuable insights in real-time. This capability reduces the time required for decision-making and allows for more agile responses to dynamic situations.

AI-driven decision-making leads to higher accuracy levels. Machine learning algorithms can identify patterns and correlations within data that may not be apparent to human decision-makers. This results in more informed and data-driven decisions.

AI systems excel in predictive analytics. By analyzing historical data and patterns, AI models can forecast future trends and potential outcomes. This predictive capability is especially valuable in industries such as finance, healthcare, and marketing.

AI can tailor decision-making processes to individual preferences and needs. In customer-centric industries, AI-driven personalization ensures that decisions align with customers' expectations, ultimately improving customer satisfaction and loyalty.

Machine learning algorithms continuously learn from new data. This adaptability allows decision-making processes to evolve and improve over time. AI systems can adjust to changing circumstances and incorporate new information into their decision models.

AI is instrumental in assessing and mitigating risks. Decision support systems powered by AI can identify potential risks and suggest strategies to minimize them. This is particularly vital in fields like cybersecurity and financial risk management.

AI deployment raises ethical concerns related to decision-making. Biases in training data can lead to biased decisions. Researchers and practitioners must be vigilant in addressing these biases to

ensure fair and ethical decision outcomes.

Complex AI models, such as deep neural networks, can be challenging to interpret. Decision-makers may face difficulties in understanding the rationale behind AI-generated decisions. Methods for making AI models more interpretable are a topic of ongoing research.

The results highlight the importance of human-AI collaboration. AI should be viewed as a tool to augment human decision-making rather than a replacement. Effective collaboration between AI systems and human experts is crucial for optimal outcomes.

The distribution of gender in Table 1 indicates that the majority of respondents in the study identified as male, accounting for 64.04% of the total sample size, while the remaining 35.96% identified as female. This distribution highlights the need for gender balance and representation in research studies to ensure a diverse and inclusive perspective in the findings.

Table 2 provides insights into the demographic distribution of respondents based on their residential location. The data shows that a significant proportion of respondents, 80.90%, lived in urban areas, while 19.10% lived in rural areas. This information is crucial in understanding the representation of individuals from different living environments and how AI-driven decision support may be applied differently based on location-specific needs and challenges.

The family income distribution in Table 3 sheds light on the financial backgrounds of the respondents. It reveals that the majority of respondents, 44.94%, fell into the income category of 4 - 6 lakh. Additionally, 32.59% of respondents had a family income above 8 lakh, while 20.22% had an income between 2 - 4 lakh. Only 2.25% of respondents had a family income between 1 - 2 lakh. Understanding the income distribution helps in comprehending the socioeconomic diversity among the respondents and its potential influence on decision-making preferences and needs.

Table 4 highlights the age distribution of the participants. It shows that the largest age group is between 30-40 years, representing 33.71% of the respondents. The age distribution is relatively evenly spread, indicating that the study includes participants from various age groups, ensuring a diverse perspective on AI adoption and its impact on decision-making processes.

Table 5 provides information on the living status of the respondents. The majority of participants, 44.94%, were living with a spouse, while 37.08% were living alone. This data could be relevant for understanding how different living situations may influence the perception and use of AI-driven decision support, as individuals with varying responsibilities and dynamics may have

unique requirements from such systems.

Table 6 demonstrates that an overwhelming majority of respondents (97.75%) were familiar with the concept of AI, while only 2.25% were not. This high familiarity indicates that the participants possess a basic understanding of AI, which can be advantageous for the study, as it allows researchers to delve deeper into AI's nuances and explore more complex questions related to its usage.

Table 7 presents the participants' assessment of the overall performance of AI systems in providing decision-making support. It indicates that the majority of respondents (39.33%) rated the performance as "Largely," suggesting a positive perception of AI's capabilities in this context. However, there is room for improvement, as a significant portion of respondents rated the performance as "Fair" or "Average."

Table 8 shows a favorable response to the accuracy and reliability of AI-generated insights and recommendations, with 56.18% of respondents expressing satisfaction. This indicates that AI models are providing meaningful insights to decision-makers and gaining their trust.

Table 9 reveals that a substantial proportion of respondents (33.71%) believe that AI has "Significantly" improved the efficiency of decision-making processes within their organization. This suggests that AI is seen as a valuable tool in enhancing decision-making capabilities.

Table 11 indicates that the majority of respondents (39.33%) believe AI models adapt "Effectively" to their organization's decision-making context. This perception highlights the importance of AI's adaptability and its potential to be tailored to specific organizational needs.

The data in Table 12 reflects a positive outlook on AI's potential to identify emerging opportunities and threats for organizational growth and sustainability. A significant portion of respondents (47.19%) believes AI models aid "Quite a Bit" in identifying such opportunities and threats, indicating that AI can be instrumental in strategic decision-making.

Table 13 provides insights into how well AI models align with the decision-making goals and objectives of the participating organizations.

The data indicates that a small percentage of respondents (3.37%) believe that AI models "Not at All" align with their organization's decision-making goals. This suggests that there might be a disconnect between the current capabilities of AI models and the specific objectives of these

organizations.

On the other hand, a significant portion of respondents (39.33%) perceive that AI models are "Largely" aligned with their organization's decision-making goals. This indicates that a considerable number of organizations have successfully integrated AI into their decision-making processes to support their objectives effectively.

Furthermore, 20.22% of respondents perceive that AI models are "Moderately" aligned with their organization's decision-making goals. This suggests that some organizations have made progress in aligning AI capabilities with their objectives but may have further room for improvement.

Additionally, 13.48% of respondents believe that AI models are only "Partially" aligned with their organization's decision-making goals. This could indicate that some organizations are still exploring how AI can best support their decision-making processes and are in the early stages of implementation.

Finally, 23.60% of respondents perceive that AI models are "Completely" aligned with their organization's decision-making goals. This suggests that a notable percentage of organizations have successfully integrated AI into their decision-making processes, fully leveraging its capabilities to support their objectives.

Table 14, participants rated the effectiveness of AI models in providing actionable and meaningful insights to aid decision-makers in implementing effective strategies. The data reveals that a small percentage of respondents (5.62%) perceived that AI models provide insights "Very Poorly" in helping decision-makers implement effective strategies. However, the majority of respondents had a more positive perception, with 47.19% of them considering AI models to provide insights "Well" and 14.61% finding them to be "Very Well" in aiding decision-makers. This suggests that AI models generally contribute positively to strategy implementation, although there is room for improvement in some cases.

Table 15 explores how well AI models learn and adapt from new data to enhance their decision-making performance over time. The data shows that the majority of respondents (47.19%) perceived AI models to adapt "Effectively" to new data. Additionally, 14.61% of respondents found AI models to adapt "Very Effectively." However, there is still a portion of respondents (5.62%) who felt that AI models learn and adapt "Very Ineffectively," indicating the need for further advancements in this aspect of AI capabilities.

Table 16 addresses the belief in the potential of AI-driven decision-making support to lead to cost

savings and resource optimization within organizations. The data indicates that a significant proportion of respondents (46.08%) believed that AI-driven decision support leads to "Significant" cost savings and resource optimization. However, there are also respondents (6.74%) who have lower expectations, believing that AI-driven support leads to only "Very Little" cost savings and resource optimization. This variability in perceptions suggests that some organizations may have experienced greater benefits from AI-driven decision support than others.

Table 17 explores the satisfaction level of participants with the user-friendliness and ease of integration of AI models into their organization's decision-making processes. The data shows that while the majority of respondents (35.96%) were "Satisfied" with the user-friendliness and ease of integration, there were also those who expressed dissatisfaction, with 12.36% being "Very Dissatisfied." It seems that there is room for improvement in making AI models more user-friendly and seamless in integration.

Table 18 delves into the prioritization of the security and privacy of data used by AI models in decision-making processes. The data indicates that the majority of respondents (40.45%) rated their prioritization as "Likely," emphasizing the importance of data security and privacy. However, there are also respondents (2.25%) who expressed a lower likelihood of prioritization. This highlights the need for organizations to emphasize robust data security measures while using AI in decision-making.

In Table 19, participants were asked about the extent to which AI models provide actionable and meaningful insights that help decision-makers in implementing effective strategies. The data reveals that while a considerable portion of respondents (47.19%) perceived AI models to provide "Significant" insights, there are some who were less impressed, with 5.62% considering the insights to be "Very Little." This suggests that organizations may have varying experiences with the effectiveness of AI models in generating actionable insights.

Table 20 addresses the importance of AI models having the capability to handle and process unstructured data sources for decision-making support. The data shows that a significant proportion of respondents (43.83%) rated this capability as "Very Important," emphasizing the need for AI models to effectively handle unstructured data. It suggests that the ability to process diverse data types is crucial for the success of AI-driven decision support.

Table 21 explores the satisfaction level of participants with the support and assistance provided by AI models in complex decision-making scenarios. The data indicates that while the majority of respondents (40.45%) were "Satisfied" with the level of support, there were also those who



expressed dissatisfaction, with 12.36% being "Very Dissatisfied." This suggests that there may be challenges in effectively assisting decision-makers in complex scenarios.

Table 22 addresses the importance of being able to interact with a human caregiver in addition to using an ambient intelligence system. The data shows that while the majority of respondents (40.45%) rated this importance as "Likely," indicating the value of human interaction, there were also respondents (2.25%) who considered it "Very Unlikely." This highlights the differing views on the role of human interaction in decision-making support.

Table 23 explores how AI models contribute to minimizing risks and uncertainties in decision-making within organizations. The data indicates that while the majority of respondents (35.96%) perceived AI models to contribute "Significantly" to risk minimization, there are some who had lower perceptions, with 10.11% considering the contribution to be "Very Little." This suggests that organizations may have varying experiences with the effectiveness of AI in minimizing risks.

Finally, Table 24 delves into respondents' level of confidence in AI-driven decision-making support aligning with their organization's long-term strategic goals. The data reveals that a substantial proportion of respondents (43.83%) were "Very Confident" that AI-driven decision-making aligns with their organization's strategic goals. However, there were also those who had lower confidence levels, with 3.37% being "Not Confident at All." This variation suggests that some organizations have strong faith in the alignment, while others may still be unsure about its efficacy in achieving long-term strategic objectives.

## 6. Conclusion and Recommendations

### 6.1 Conclusion

The study findings and analysis indicate that AI holds great promise in revolutionizing decision-making processes. However, its successful deployment requires a holistic approach that encompasses technological advancements, ethical considerations, and human expertise. The transformative power of AI in decision-making is undeniable, and organizations that strategically embrace AI are poised to gain a competitive edge in a data-driven world. The research underscores the need for ongoing exploration and responsible implementation of AI to unlock its full potential in improving decision outcomes across diverse domains. The key takeaways from the study are as follows:

**AI as a Decision-Making Catalyst:** AI serves as a catalyst for enhancing decision-making across industries and sectors. Its ability to process and analyze vast amounts of data, provide predictive insights, and optimize processes contributes to more informed and effective decision outcomes.

**Efficiency and Accuracy:** AI integration significantly improves decision-making efficiency and accuracy. Automation of routine tasks, data-driven insights, and rapid processing lead to quicker, more precise decisions.

**Predictive and Adaptive:** AI's predictive capabilities enable organizations to anticipate trends and potential outcomes. Moreover, AI systems can adapt and self-improve over time, aligning decisions with changing circumstances.

**Personalization and Customer-Centricity:** AI-driven personalization ensures that decisions cater to individual preferences and needs. This is particularly valuable in industries focusing on customer satisfaction and retention.

**Risk Mitigation:** AI plays a pivotal role in risk assessment and mitigation. It identifies potential risks and vulnerabilities, helping organizations proactively address challenges.

**Ethical Considerations:** Ethical issues related to AI and decision-making require attention. Bias, fairness, transparency, and accountability in AI systems demand ongoing scrutiny and mitigation efforts.

**Human-AI Collaboration:** Successful AI deployment hinges on effective collaboration between AI systems and human experts. AI should augment, not replace, human decision-making, emphasizing the importance of interdisciplinary teamwork.

**Security and Compliance:** Ensuring data security and regulatory compliance is paramount. Robust measures are necessary to safeguard sensitive information and adhere to legal frameworks.

**Economic Implications:** The economic impact of AI deployment encompasses both cost savings through automation and revenue generation through improved decisions. Organizations must weigh these factors when considering AI adoption.

**Skill Development:** Training and skill development are essential for personnel to harness AI's potential fully. Decision-makers and data professionals need to understand AI principles and interpret AI-generated insights.

## **6.2 Recommendations**

AI as a tool for improving decision-making processes in organizations, here are some recommendations:

1. **Invest in AI Research and Development:** Organizations should allocate resources to research and develop AI technologies that align with their specific decision-making needs. This may involve collaborating with AI experts, data scientists, and industry professionals to build customized AI solutions.
2. **Foster a Data-Driven Culture:** To maximize the benefits of AI, organizations should foster a data-driven culture where decision-makers embrace data-driven insights and AI recommendations. Providing training and support for employees to effectively utilize AI tools will be essential.
3. **Emphasize Data Governance and Interpretability:** Implement robust data governance practices to ensure the quality, security, and privacy of data used in AI-driven decision-making. Additionally, prioritize the development of interpretable AI models that can provide transparent explanations for their recommendations.
4. **Integrate AI with Human Decision-Makers:** While AI can provide valuable insights, human decision-makers should retain oversight and make the final decisions. Organizations should find the right balance between AI-driven recommendations and human judgment to ensure responsible decision-making.
5. **Address Ethical and Social Implications:** Be proactive in addressing ethical considerations related to AI use in decision-making. Establish clear guidelines and frameworks for ethical AI development and deployment, taking into account potential biases and fairness issues.

6. Explore Collaborative Decision-Making Models: Encourage collaboration between AI systems and human decision-makers to leverage the strengths of both. This approach can lead to more comprehensive and balanced decisions.
7. Continuously Improve AI Models: Regularly update and optimize AI models to keep them relevant and accurate. Continuous improvement will ensure that AI remains a valuable tool for decision-making as the organization evolves.
8. Prepare for AI in New Industries: Organizations in emerging industries should proactively explore AI's potential applications and be prepared to adapt AI-driven decision-making as the technology matures.
9. Monitor and Measure AI Impact: Implement mechanisms to monitor and measure the impact of AI on decision-making processes. Regularly assess AI effectiveness and its contribution to organizational performance.

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## **8.4 List of Abbreviations**

AI - Artificial intelligence

NLP – Natural language processing

PII – Personally identifiable information

ML – Machine learning

SVM – Support vector machines

AI – Augmented intelligence

XAI – Explainable AI

DRL – Deep reinforcement learning

RPA – Robotic process automation

MS Excel – Microsoft Excel

AI – Ambient Intelligence