

senior manager in product department	senior manager in logistics department	senior manager in other departments	middle manager in product department	middle manager in logistics department	middle manager in other departments	ordinary staff in product department	ordinary staff in logistics department	ordinary staff in other departments
13	11	8	24	21	15	17	15	5
10.08%	8.53%	6.20%	18.60%	16.28%	11.63%	13.18%	11.63%	3.88%

#### Gender

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	MALE	61	47.3	47.3	47.3
	FEMALE	68	52.7	52.7	100.0
	Total	129	100.0	100.0	

#### ServeYears

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	<2 years	25	19.4	19.4	19.4
	2~5 years	41	31.8	31.8	51.2
	5~10 years	45	34.9	34.9	86.0
	>10 years	18	14.0	14.0	100.0
	Total	129	100.0	100.0	

#### StaffNumber

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1~100	18	14.0	14.0	14.0
	101~250	24	18.6	18.6	32.6
	251~500	31	24.0	24.0	56.6
	500~1,000	34	26.4	26.4	82.9
	>1,000	22	17.1	17.1	100.0
	Total	129	100.0	100.0	

#### assets

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	1~5 million	11	8.5	8.5	8.5
	5~10 million	19	14.7	14.7	23.3
	10~20 million	25	19.4	19.4	42.6
	20~50 million	32	24.8	24.8	67.4
	50~100 million	27	20.9	20.9	88.4
	>100 million	15	11.6	11.6	100.0
	Total	129	100.0	100.0	

#### CorporateProperty

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	state owned	40	31.0	31.0	31.0
	private owned	46	35.7	35.7	66.7
	joint venture	25	19.4	19.4	86.0
	foreign owned	18	14.0	14.0	100.0

Total		129	100.0	100.0	
<b>development</b>					
		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	<2 years	3	2.3	2.3	2.3
	2~5 years	21	16.3	16.3	18.6
	5~10 years	56	43.4	43.4	62.0
	>10 years	49	38.0	38.0	100.0
	Total	129	100.0	100.0	

<b>Descriptive Statistics</b>					
	N	Minimum	Maximum	Mean	Std. Deviation
S1	129	1.00	5.00	3.6434	1.09543
S2	129	1.00	5.00	3.6124	0.94629
S3	129	1.00	5.00	3.1628	1.08102
S4	129	1.00	5.00	3.1860	1.06630
S5	129	1.00	5.00	3.4186	1.02848
S6	129	1.00	5.00	3.1163	1.06528
S7	129	1.00	5.00	3.2713	1.07349

<b>Descriptive Statistics</b>					
	N	Minimum	Maximum	Mean	Std. Deviation
C1	129	1.00	5.00	3.3488	1.10150
C2	129	1.00	5.00	3.0853	1.09709
C3	129	1.00	5.00	3.2791	1.00760
C4	129	1.00	5.00	3.7597	1.10238
C5	129	1.00	5.00	3.3721	1.09737
C6	129	1.00	5.00	3.7829	1.09659

<b>Descriptive Statistics</b>					
	N	Minimum	Maximum	Mean	Std. Deviation
I1	129	2.00	5.00	4.2868	0.83098
I2	129	1.00	5.00	3.4884	1.06152
I3	129	1.00	5.00	3.4961	1.09061
I4	129	1.00	5.00	3.0698	1.15370
I5	129	1.00	5.00	3.5736	1.02145
I6	129	1.00	5.00	3.1085	1.12667

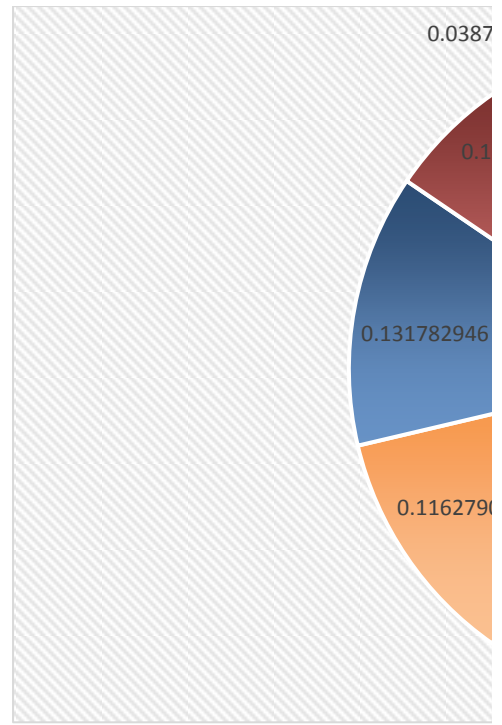
<b>Descriptive Statistics</b>					
	N	Minimum	Maximum	Mean	Std. Deviation
SC1	129	1.00	5.00	3.5736	1.08091
SC2	129	1.00	5.00	3.4031	1.10056
SC3	129	1.00	5.00	4.0155	1.13182
SC4	129	1.00	5.00	4.0930	1.01120
SC5	129	1.00	5.00	3.8217	1.17560

<b>Descriptive Statistics</b>					
	N	Minimum	Maximum	Mean	Std. Deviation
EP1	129	1.00	5.00	3.4496	1.11075
EP2	129	1.00	5.00	3.2853	1.13214

EP3	129	1.00	5.00	3.2481	1.13214
EP4	129	1.00	5.00	3.4031	1.15596
EP5	129	1.00	5.00	3.0698	1.14691
EP6	129	1.00	5.00	3.1240	1.13198
EP7	129	1.00	5.00	3.5504	1.12473

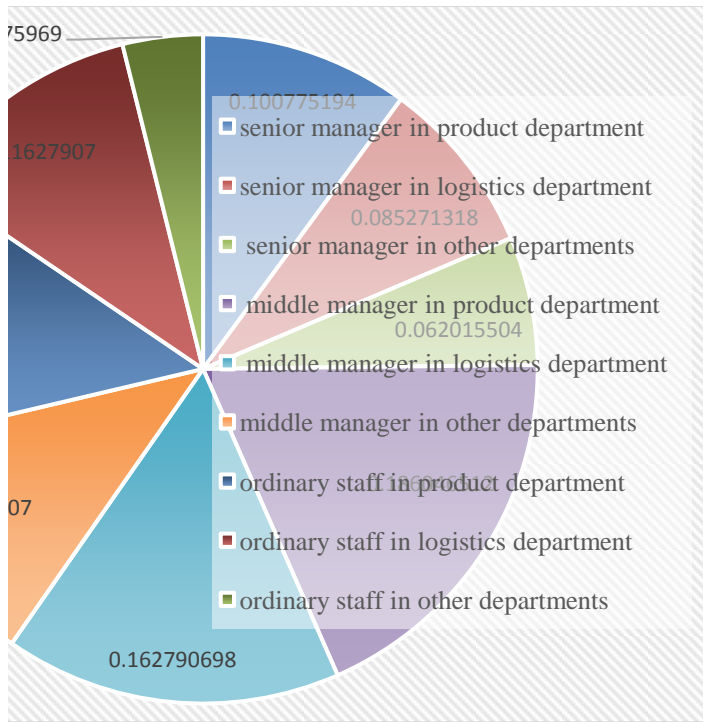
129

1064	12434
201	
1276	
3321	
3366	3000
2322	2000
884	1000









**Summary Item Statistics**

	Mean	Variance	Minimum	Maximum	N of Items	Cronbach's
SCM practices						
Strategic supplier relationship	3.344	0.047	3.116	3.643	7	0.860
Customer relationship	3.438	0.077	3.085	3.783	6	0.902
Information sharing	3.504	0.193	3.070	4.287	6	0.867
Supply chain integration	3.781	0.085	3.403	4.093	5	0.925
Enterprise performances						
Supply chain integration	3.276	0.037	3.070	3.550	5	0.802

**KMO and Bartlett's Test**

Kaiser-Meyer-Olkin Measure of Sampling Adequacy.	0.873	
Bartlett's Test of Sphericity	approx. Chi-Square	1745.169
	df	15
	Sig.	0

**Component Matrix**

item	Factor load
S1	0.523
S2	0.476
S3	0.773
S4	0.772
S5	0.644
S6	0.716
S7	0.765
<hr/>	
C1	0.745
C2	0.626
C3	0.669
C4	0.633
C5	0.625
C6	0.578
<hr/>	
I1	0.640
I2	0.679
I3	0.598
I4	0.569
I5	0.616
I6	0.658
<hr/>	
SC1	0.595
SC2	0.626
SC3	0.674
SC4	0.671
SC5	0.597

**Total Variance Explained**

Initial Eigenvalues

Loadings



Component	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %
1	6.612	94.460	94.460	6.612	94.460	94.460
2	0.208	2.967	97.427			
3	0.068	0.977	98.404			
4	0.042	0.598	99.002			
5	0.034	0.479	99.482			
6	0.020	0.285	99.767			
7	0.016	0.233	100.000			

Extraction Method: Principal Component Analysis.

#### KMO and Bartlett's Test

Kaiser-Meyer-Olkin Measure of Sampling Adequacy.	0.917	
Bartlett's Test of Sphericity	Approx. Chi-Square	2117.428
	df	21
	Sig.	0.000

#### Component Matrix

	Component
EP1	0.871
EP2	0.724
EP3	0.774
EP4	0.718
EP5	0.580
EP6	0.574
EP7	0.610

#### Total Variance Explained

Component	Initial Eigenvalues			Extraction Sums of Squared Loadings		
	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %
1	12.138	42.243	42.243	11.138	37.413	42.243
2	8.521	28.171	70.414	9.862	29.77562977	67.189
3	4.338	16.409	86.823	5.867	18.84028828	86.029
4	1.251	10.044	96.867	1.518	10.83782357	96.867
5	0.618	0.490	97.357			
6	0.102	0.427	97.784			
7	0.079	0.327	98.111			
8	0.070	0.291	98.402			
9	0.063	0.263	98.666			
10	0.047	0.195	98.860			
11	0.039	0.164	99.024			
12	0.038	0.157	99.180			
13	0.033	0.137	99.318			
14	0.026	0.108	99.426			
15	0.022	0.093	99.519			
16	0.021	0.087	99.606			
17	0.019	0.078	99.684			
18	0.017	0.072	99.756			

19	0.013	0.055	99.810			
20	0.012	0.052	99.862			
21	0.011	0.046	99.909			
22	0.010	0.040	99.949			
23	0.007	0.030	99.979			
24	0.005	0.021	100.000			

Extraction Method: Principal Component Analysis.



**Correlations**

		ssr	cr	is	sci
ssr	Pearson Correlation	1	.990**	.986**	.976**
	Sig. (2-tailed)		0.000	0.000	0.000
cr	Pearson Correlation	.990**	1	.987**	.984**
	Sig. (2-tailed)	0.000		0.000	0.000
is	Pearson Correlation	.986**	.987**	1	.982**
	Sig. (2-tailed)	0.000	0.000		0.000
sci	Pearson Correlation	.976**	.984**	.982**	1
	Sig. (2-tailed)	0.000	0.000	0.000	

\*\* . Correlation is significant at the 0.01 level (2-tailed).

**Correlations**

		ssr	cr	is	sci	ep
ep	Pearson Correlation	.892**	.791**	.719**	.978**	1
	Sig. (2-tailed)	0.000	0.000	0.000	0.000	

\*\* . Correlation is significant at the 0.01 level (2-tailed).

Model	Variables Entered/Removed <sup>a</sup>		Method
	Variables Entered	Variables Removed	
1	sci, ssr, is, cr <sup>b</sup>		Enter

a. Dependent Variable: ep  
b. All requested variables entered.

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate	Model Summary <sup>b</sup>			
					R Square Change	F Change	Change Statistics	
							df1	df2
1	.995 <sup>a</sup>	0.990	0.990	0.10108738	0.990	3100.526	4	124

a. Predictors: (Constant), sci, ssr, is, cr  
b. Dependent Variable: ep

Model		ANOVA <sup>a</sup>				
		Sum of Squares	df	Mean Square	F	Sig.
1	Regression	126.733	4	31.683	3100.526	.000 <sup>b</sup>
	Residual	1.267	124	0.010		
	Total	128.000	128			

a. Dependent Variable: ep  
b. Predictors: (Constant), sci, ssr, is, cr

Model		Coefficients <sup>a</sup>					Collinearity Statistics	
		Unstandardized Coefficients		Standardized Coefficients	t	Sig.	Tolerance	VIF
		B	Std. Error	Beta				
1	(Constant)	-6.322E-16	0.009		0.000	1.000		
	ssr	0.417	0.068	0.417	6.136	0.000	0.573	1.745
	cr	0.335	0.079	0.335	4.236	0.000	0.814	1.228
	is	0.319	0.064	0.319	4.942	0.000	0.917	1.090
	sci	0.072	0.055	0.072	1.298	0.020	0.455	2.198

a. Dependent Variable: ep

Sig. F Change	Durbin-Watson
0.000	1.455

- 1
- 1
- 1
- 1

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### **Hypothesis**

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H1: strategic supplier relationship has positive influence on enterprise performances;

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H2: customer relationship has positive influence on enterprise performances;

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H3: information sharing has positive influence on enterprise performances;

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H4: supply chain integration has positive influence on enterprise performances;

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<b>Results</b>
√
√
√
√