



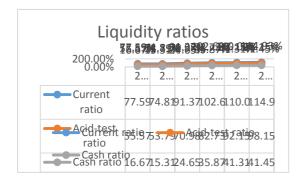
calculations

Profitability

Liquidity

Activity

Gearing



| rofitability ratios | | | | |
|--------------------------------|---------------|---------------|-------|----------|
| 6 | 18:53% | 11:00% | 12.0% | 168,000% |
| | 2014 | 2015 | 2016 | 2017 |
| Operating margin Profit margin | | | | |
| Return on assets | | | | |



| Financial ratios | |
|----------------------------|--|
| average account receiables | |
| average inventory | |
| average payables | |

| Current assets | | |
|---------------------------------------|--|--|
| Total assets | | |
| Current Liabilities | | |
| Total Liabilities | | |
| percentage change in Sales | | |
| percentage change in operating income | | |
| percentage change in Net profit | | |
| COGS/ sales | | |
| Gross margin | | |
| Operating margin | | |
| Profit margin | | |
| Return on equity | | |
| Return on assets | | |
| Working capital | | |
| Current ratio | | |
| Acid-test ratio | | |
| Cash ratio | | |
| Liquidity assets | | |
| Receivables turnover | | |
| Inventory turnover | | |
| Payables turnover | | |
| Receivables conversion period | | |
| Inventory conversion period | | |
| Payables conversion period | | |
| Cash Conversion Cycle | | |
| Debt ratio | | |
| Long-term debt to equtiy | | |

| | 2012 |
|-------------------------------|-------------------|
| Cash | 4,199,763,915.82 |
| Accounts receiables | 438,384,320.58 |
| Inventories | 4,911,029,980.66 |
| Other current assets | 10,002,803,959.21 |
| TOTAL CURRENT ASSETS | 19,551,982,176.27 |
| Total NON-CURRENT ASSETS | 26,565,622,616.00 |
| TOTAL ASSETS | 46,117,604,792.27 |
| Accounts payables | 7,201,763,448.59 |
| Other current liabilities | 17,996,575,257.61 |
| TOTAL CURRENT LIABILITIES | 25,198,338,706.20 |
| Long-term debt | 992,000,000.00 |
| Other non-current liabilities | 4,536,338,362.90 |
| Total NON-LIABILITIES | 5,528,338,362.90 |
| TOTAL LIABILITIES | 30,726,677,069.10 |
| Euity | 15,390,927,723.17 |

| SALES | 29,462,588,753.56 |
|------------------|-------------------|
| COGS | 24,040,087,067.12 |
| Gross profit | 5,422,501,686.44 |
| Operating profit | 922,477,108.29 |
| EBT | 1,327,433,853.73 |
| NET PROFIT | 1,415,007,655.21 |

| Formula | 2012 |
|---------|------------------|
| | 571,511,275.79 |
| | 4,823,040,853.62 |
| | 7,582,780,834.16 |

| (this yer-last year)/ this year | 13.34% |
|--------------------------------------|-------------------|
| (this yer-last year)/ this year | 18.42% |
| (this yer- last year)/ this year | 17.57% |
| (this yer- last year)/ this year | 16.82% |
| (this yer- last year)/ this year | 30.61% |
| (this yer- last year)/ this year | 239.36% |
| (this yer- last year)/ this year | 145.12% |
| | 81.60% |
| gross profit/ sales | 18.40% |
| operating profit/ sales | 3.13% |
| net profit/ sales | 4.80% |
| net profit/ equity | 9.19% |
| net profit/ total assets | 3.07% |
| current assets - current liabilities | -5,646,356,529.93 |
| current assets / current liabilities | 77.59% |
| liquid assets / current liabilites | 55.57% |
| cash / current liabilites | 16.67% |
| | 14,002,821,615.40 |
| sales/ average receiables | 51.55 |
| COGS/ average inventory | 4.98 |
| COGS/ average payables | 3.17 |
| 365/receiables turnover | 7.08 |
| 365/inventory turnover | 73.23 |
| 365/payables turnover | 115.13 |
| Inventory +Receivables-Payables | -34.82 |
| total liabilities / total assets | 66.63% |
| long-term debt/ equity | 6.45% |
| | |

| Balance Sheet | | | |
|-------------------|-------------------|-------------------|--|
| 2013 | 2014 | 2015 | |
| 4,535,825,972.55 | 9,693,083,497.78 | 18,035,109,674.21 | |
| 704,638,231.00 | 758,876,190.82 | 875,479,556.55 | |
| 4,735,051,726.57 | 6,572,186,481.51 | 8,129,075,131.92 | |
| 12,185,553,936.35 | 18,905,824,914.17 | 24,584,543,737.82 | |
| 22,161,069,866.47 | 35,929,971,084.28 | 51,624,208,100.50 | |
| 32,451,037,880.55 | 33,757,381,806.54 | 37,789,780,569.16 | |
| 54,612,107,747.02 | 69,687,352,890.82 | 89,413,988,669.66 | |
| 7,963,798,219.72 | 13,038,793,688.31 | 14,973,826,566.55 | |
| 21,661,043,731.48 | 26,283,702,584.01 | 35,304,864,090.96 | |
| 29,624,841,951.20 | 39,322,496,272.32 | 50,278,690,657.51 | |
| 1,270,000,000.00 | 0.00 | 0.00 | |
| 4,998,554,863.39 | 4,909,444,921.28 | 4,961,675,288.72 | |
| 6,268,554,863.39 | 4,909,444,921.28 | 4,961,675,288.72 | |
| 35,893,396,814.59 | 44,231,941,193.60 | 55,240,365,946.23 | |
| 18,718,710,932.43 | 25,455,411,697.22 | 34,173,622,723.43 | |

| Income statement | | | |
|-------------------|-------------------|-------------------|--|
| 38,481,862,261.90 | 52,913,332,100.83 | 66,771,580,527.66 | |
| 31,747,798,788.90 | 43,265,825,863.87 | 53,406,710,707.60 | |
| 6,734,063,473.00 | 9,647,506,236.96 | 13,364,869,820.06 | |
| 3,130,532,903.91 | 7,176,515,896.60 | 9,587,456,168.29 | |
| 3,315,561,534.94 | 7,538,829,644.24 | 10,011,885,004.26 | |
| 3,468,492,349.66 | 7,517,978,935.62 | 9,922,553,536.08 | |

| 2013 | 2014 | 2015 |
|-------------------|-------------------|-------------------|
| 731,757,210.91 | 817,177,873.69 | 1,187,158,299.05 |
| 5,653,619,104.04 | 7,350,630,806.72 | 7,716,590,977.27 |
| 10,501,295,954.02 | 14,006,310,127.43 | 17,427,203,334.47 |

| 62.13% | 43.68% | 27.84% |
|-------------------|-------------------|-------------------|
| 27.60% | 28.31% | 19.12% |
| 32.73% | 27.86% | 19.32% |
| 23.23% | 24.89% | 14.33% |
| 37.50% | 26.19% | 17.63% |
| 129.24% | 33.59% | -1.62% |
| 116.75% | 31.98% | 3.57% |
| 82.50% | 81.77% | 79.98% |
| 17.50% | 18.23% | 20.02% |
| 8.14% | 13.56% | 14.36% |
| 9.01% | 14.21% | 14.86% |
| 18.53% | 29.53% | 29.04% |
| 6.35% | 10.79% | 11.10% |
| -7,463,772,084.73 | -3,392,525,188.04 | 1,345,517,442.99 |
| 74.81% | 91.37% | 102.68% |
| 53.79% | 70.98% | 82.73% |
| 15.31% | 24.65% | 35.87% |
| 15,933,945,268.93 | 27,911,961,888.30 | 41,593,685,442.22 |
| 52.59 | 64.75 | 56.24 |
| 5.62 | 5.89 | 6.92 |
| 3.02 | 3.09 | 3.06 |
| 6.94 | 5.64 | 6.49 |
| 65.00 | 62.01 | 52.74 |
| 120.73 | 118.16 | 119.10 |
| -48.79 | -50.51 | -59.88 |
| 65.72% | 63.47% | 61.78% |
| 6.78% | 0.00% | 0.00% |

| | Liabiliti |
|---------------------|---------------|
| 35.00% | |
| 30.00% | |
| 25.00% | |
| 20.00% | 16:52% |
| 15.00% | |
| 10.00% | |
| 5.00% | |
| 0.00% | |
| -5.00% | |
| -10.00% | |
| -15.00% | 2012 |
| | 2012 |
| Current Liabilities | 17.57% |
| Total Liabilities | 16.82% |
| - | Current Liabi |

| 2016 | 2017 |
|--------------------|--------------------|
| 24,782,504,552.44 | 22,631,536,496.53 |
| 1,498,837,041.54 | 1,806,807,193.04 |
| 7,304,106,822.61 | 4,666,183,421.80 |
| 32,412,126,802.26 | 33,652,092,265.88 |
| 65,997,575,218.85 | 62,756,619,377.25 |
| 40,512,898,515.08 | 43,368,495,245.44 |
| 106,510,473,733.93 | 106,125,114,622.69 |
| 19,880,580,102.39 | 21,902,826,194.15 |
| 40,113,702,752.31 | 32,699,873,876.68 |
| 59,994,282,854.70 | 54,602,700,070.83 |
| 19,980,912.00 | 6,575,973.33 |
| 3,143,050,417.17 | 4,052,659,320.07 |
| 3,163,031,329.17 | 4,059,235,293.40 |
| 63,157,314,183.87 | 58,661,935,364.23 |
| 43,353,159,550.06 | 47,463,179,258.46 |

| 78,542,441,757.19 | 80,012,205,182.37 |
|-------------------|-------------------|
| 64,487,605,908.58 | 69,363,032,740.85 |
| 14,054,835,848.61 | 10,649,172,441.52 |
| 9,431,995,417.14 | 7,151,627,486.37 |
| 10,349,824,780.25 | 7,180,889,557.21 |
| 10,276,594,658.84 | 7,208,437,270.06 |

| 2016 | 2017 | average |
|-------------------|------|---------|
| 1,652,822,117.29 | | |
| 5,985,145,122.21 | | |
| 20,891,703,148.27 | | |

| -4.91% | | 28.42% |
|-------------------|------------------|-------------------|
| -0.36% | | 18.62% |
| -8.99% | | 17.70% |
| -7.12% | | 14.43% |
| 1.87% | | 22.76% |
| -24.18% | | 75.28% |
| -29.86% | | 53.51% |
| 82.11% | 86.69% | 82.44% |
| 17.89% | 13.31% | 17.56% |
| 12.01% | 8.94% | 10.02% |
| 13.08% | 9.01% | 10.83% |
| 23.70% | 15.19% | 20.86% |
| 9.65% | 6.79% | 7.96% |
| 6,003,292,364.15 | 8,153,919,306.42 | -166,654,114.86 |
| 110.01% | 114.93% | 95.23% |
| 92.15% | 98.15% | 75.56% |
| 41.31% | 41.45% | 29.21% |
| 55,283,880,855.24 | 53594824775 | 34,720,186,640.81 |
| 47.52 | | |
| 10.77 | | |
| 3.09 | | |
| 7.68 | | |
| 33.88 | | |
| 118.25 | | |
| -76.69 | | |
| 59.30% | 55.28% | 62.03% |
| 0.05% | 0.01% | 2.21% |



calculations

Profitability

Liquidity

Activity

Gearing

Financial ratios average account receiables average inventory average payables

| Current assets |
|---------------------------------------|
| Total assets |
| Current Liabilities |
| Total Liabilities |
| percentage change in Sales |
| percentage change in operating income |
| percentage change in Net profit |
| COGS/ sales |
| Gross margin |
| Operating margin |
| Profit margin |
| Return on equity |
| Return on assets |
| Working capital |
| Current ratio |
| Acid-test ratio |
| Cash ratio |
| Liquidity assets |
| Receivables turnover |
| Inventory turnover |
| Payables turnover |
| Receivables conversion period |
| Inventory conversion period |
| Payables conversion period |
| Cash Conversion Cycle |
| Debt ratio |
| Long-term debt to equtiy |

| | 2012 |
|-------------------------------|-------------------|
| Cash | 3,683,966,000.00 |
| Accounts receiables | 6,260,279,000.00 |
| Inventories | 7,344,833,000.00 |
| Other current assets | 4,643,038,000.00 |
| TOTAL CURRENT ASSETS | 21,932,116,000.00 |
| Total NON-CURRENT ASSETS | 46,778,372,000.00 |
| TOTAL ASSETS | 68,710,488,000.00 |
| Accounts payables | 9,694,436,000.00 |
| Other current liabilities | 26,236,481,000.00 |
| TOTAL CURRENT LIABILITIES | 35,930,917,000.00 |
| Long-term debt | 3,373,075,000.00 |
| Other non-current liabilities | 5,262,125,000.00 |
| Total NON-LIABILITIES | 8,635,200,000.00 |
| TOTAL LIABILITIES | 44,566,117,000.00 |
| Euity | 24,144,371,000.00 |

| SALES | 46,853,774,000.00 |
|------------------|-------------------|
| COGS | 40,153,064,000.00 |
| Gross profit | 6,700,710,000.00 |
| Operating profit | -304,372,000.00 |
| EBT | 290,725,000.00 |
| NET PROFIT | 212,890,000.00 |

| Formula | 2012 |
|---------|------------------|
| | 6,973,850,500.00 |
| | 7,782,692,500.00 |
| | 9,476,550,500.00 |

| (this yer- last year)/ this year | 28.77% |
|--------------------------------------|--------------------|
| (this yer- last year)/ this year | 11.18% |
| (this yer- last year)/ this year | 16.12% |
| (this yer- last year)/ this year | -44.23% |
| (this yer- last year)/ this year | 12.83% |
| (this yer- last year)/ this year | -135.04% |
| (this yer- last year)/ this year | 264.44% |
| | 85.70% |
| gross profit/ sales | 14.30% |
| operating profit/ sales | -0.65% |
| net profit/ sales | 0.45% |
| net profit/ equity | 0.88% |
| net profit/ total assets | 0.31% |
| current assets - current liabilities | -13,998,801,000.00 |
| current assets / current liabilities | 61.04% |
| liquid assets / current liabilites | 38.97% |
| cash / current liabilites | 10.25% |
| | 14,002,821,615.40 |
| sales/ average receiables | 6.72 |
| COGS/ average inventory | 5.16 |
| COGS/ average payables | 4.24 |
| 365/receiables turnover | 54.33 |
| 365/inventory turnover | 70.75 |
| 365/payables turnover | 86.14 |
| Inventory +Receivables-Payables | 38.93 |
| total liabilities / total assets | 64.86% |
| long-term debt/ equity | 13.97% |
| | |

| Balance Sheet | | |
|-------------------|--------------------|-------------------|
| 2013 | 2014 | 2015 |
| 5,378,828,000.00 | 4,453,164,000.00 | 6,596,426,000.00 |
| 7,687,422,000.00 | 13,751,929,000.00 | 21,519,093,000.00 |
| 8,220,552,000.00 | 9,978,317,000.00 | 15,750,550,000.00 |
| 6,956,024,000.00 | 12,549,686,000.00 | 10,545,597,000.00 |
| 28,242,826,000.00 | 40,733,096,000.00 | 54,411,666,000.00 |
| 48,150,085,000.00 | 74,752,659,000.00 | 39,597,189,000.00 |
| 76,392,911,000.00 | 115,485,755,000.00 | 94,008,855,000.00 |
| 9,258,665,000.00 | 11,323,422,000.00 | 18,581,611,000.00 |
| 32,463,389,000.00 | 41,698,702,000.00 | 47,528,513,000.00 |
| 41,722,054,000.00 | 53,022,124,000.00 | 66,110,124,000.00 |
| 2,685,422,000.00 | 7,988,331,000.00 | 6,745,955,000.00 |
| 7,128,994,000.00 | 4,103,963,000.00 | 6,600,435,000.00 |
| 9,814,416,000.00 | 12,092,294,000.00 | 13,346,390,000.00 |
| 51,536,470,000.00 | 65,114,418,000.00 | 79,456,514,000.00 |
| 24,856,441,000.00 | 50,371,337,000.00 | 14,552,341,000.00 |

| Income statement | | |
|-------------------|-------------------|-------------------|
| 52,863,284,000.00 | 58,195,878,000.00 | 80,008,968,000.00 |
| 44,745,555,000.00 | 49,143,886,000.00 | 66,513,559,000.00 |
| 8,117,729,000.00 | 9,051,992,000.00 | 13,495,409,000.00 |
| 106,653,000.00 | -179,115,000.00 | 3,175,965,000.00 |
| 832,081,000.00 | 873,952,000.00 | 3,794,986,000.00 |
| 775,866,000.00 | 739,870,000.00 | 3,138,196,000.00 |

| 2013 | 2014 | 2015 |
|-------------------|-------------------|-------------------|
| 10,719,675,500.00 | 17,635,511,000.00 | 31,643,547,500.00 |
| 9,099,434,500.00 | 12,864,433,500.00 | 16,564,494,500.00 |
| 10,291,043,500.00 | 14,952,516,500.00 | 19,041,548,000.00 |

| 44.22% | 33.58% | 43.79% |
|--------------------|--------------------|--------------------|
| 51.17% | -18.60% | 54.32% |
| 27.08% | 24.68% | 18.47% |
| 161.96% | 22.03% | 12.84% |
| 10.09% | 37.48% | 20.91% |
| -267.94% | -1873.14% | 84.18% |
| -4.64% | 324.16% | 74.62% |
| 84.64% | 84.45% | 83.13% |
| 15.36% | 15.55% | 16.87% |
| 0.20% | -0.31% | 3.97% |
| 1.47% | 1.27% | 3.92% |
| 3.12% | 1.47% | 21.56% |
| 1.02% | 0.64% | 3.34% |
| -13,479,228,000.00 | -12,289,028,000.00 | -11,698,458,000.00 |
| 67.69% | 76.82% | 82.30% |
| 38.19% | 52.64% | 62.92% |
| 12.89% | 8.40% | 9.98% |
| 15,933,945,268.93 | 27,911,961,888.30 | 41,593,685,442.22 |
| 4.93 | 3.30 | 2.53 |
| 4.92 | 3.82 | 4.02 |
| 4.35 | 3.29 | 3.49 |
| 74.02 | 110.61 | 144.36 |
| 74.23 | 95.55 | 90.90 |
| 83.95 | 111.05 | 104.49 |
| 64.29 | 95.10 | 130.76 |
| 32.54% | 56.38% | 84.52% |
| 10.80% | 15.86% | 46.36% |

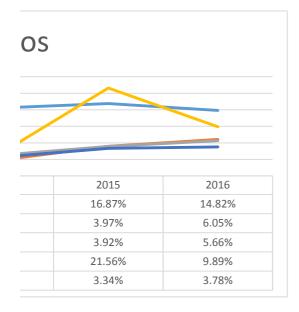
| 2016 | 2017 |
|--------------------|--------------------|
| 7,693,666,000.00 | 9,902,690,000.00 |
| 41,768,002,000.00 | 51,880,681,000.00 |
| 17,378,439,000.00 | 19,872,804,000.00 |
| 11,399,974,000.00 | 21,028,217,000.00 |
| 78,240,081,000.00 | 102,684,392,000.00 |
| 66,830,697,000.00 | 75,415,038,000.00 |
| 145,070,778,000.00 | 178,099,430,000.00 |
| 19,501,485,000.00 | 23,319,529,000.00 |
| 58,816,119,000.00 | 81,677,407,000.00 |
| 78,317,604,000.00 | 104,996,936,000.00 |
| 4,847,936,000.00 | 6,369,237,000.00 |
| 6,495,875,000.00 | 6,775,770,000.00 |
| 11,343,811,000.00 | 13,145,007,000.00 |
| 89,661,415,000.00 | 118,141,943,000.00 |
| 55,409,363,000.00 | 59,957,487,000.00 |

| 96,739,512,000.00 | 105,914,702,000.00 |
|-------------------|--------------------|
| 82,400,900,000.00 | 85,775,482,000.00 |
| 14,338,612,000.00 | 20,139,220,000.00 |
| 5,849,534,000.00 | 54,105,510,000.00 |
| 6,568,410,000.00 | 56,206,410,000.00 |
| 5,480,012,000.00 | 4,916,936,000.00 |

| 2016 | 2017 | average |
|-------------------|------|---------|
| 46,824,341,500.00 | | |
| 18,625,621,500.00 | | |
| 21,410,507,000.00 | | |

| 31.24% | | 36.32% |
|-------------------|-------------------|-------------------|
| 22.77% | | 24.17% |
| 34.07% | | 24.08% |
| 31.76% | | 36.87% |
| 9.48% | | 18.16% |
| 824.95% | | -273.40% |
| -10.28% | | 129.66% |
| 85.18% | 80.99% | 84.01% |
| 14.82% | 19.01% | 15.99% |
| 6.05% | 51.08% | 10.06% |
| 5.66% | 4.64% | 2.90% |
| 9.89% | 8.20% | 7.52% |
| 3.78% | 2.76% | 1.97% |
| -77,523,000.00 | -2,312,544,000.00 | -8,975,930,333.33 |
| 99.90% | 97.80% | 80.93% |
| 70.59% | 51.04% | 52.39% |
| 9.82% | 9.43% | 10.13% |
| 55,283,880,855.24 | 53594824775 | 34,720,186,640.81 |
| 2.07 | | 3.91 |
| 4.42 | | 4.47 |
| 3.85 | | 3.84 |
| 176.67 | | 112.00 |
| 82.50 | | 82.78 |
| 94.84 | | 96.10 |
| 164.33 | | 98.68 |
| 61.81% | 66.33% | 61.07% |
| 8.75% | 10.62% | 17.73% |

| | | Profitabili | ty rat |
|------------------|--------|-------------|--------|
| 25.00% | | | |
| 20.00% | | | |
| 15.00% | | | |
| 10.00% | | | |
| 5.00% — | | | |
| 0.00% — | | | |
| -5.00% | 2012 | 2013 | 2014 |
| Gross margin | 14.30% | 15.36% | 15.55% |
| Operating margin | -0.65% | 0.20% | -0.31% |
| Profit margin | 0.45% | 1.47% | 1.27% |
| | 0.88% | 3.12% | 1.47% |
| Return on equity | 0.88% | J.12/0 | 1.1770 |



| balance sheet in 2017 | Changan |
|-------------------------------|--------------------|
| Cash | 22,631,536,496.53 |
| Accounts receiables | 1,806,807,193.04 |
| Inventories | 4,666,183,421.80 |
| Other current assets | 33,652,092,265.88 |
| TOTAL CURRENT ASSETS | 62,756,619,377.25 |
| Total NON-CURRENT ASSETS | 43,368,495,245.44 |
| TOTAL ASSETS | 106,125,114,622.69 |
| Accounts payables | 21,902,826,194.15 |
| Other current liabilities | 32,699,873,876.68 |
| TOTAL CURRENT LIABILITIES | 54,602,700,070.83 |
| Long-term debt | 6,575,973.33 |
| Other non-current liabilities | 4,052,659,320.07 |
| Total NON-LIABILITIES | 4,059,235,293.40 |
| TOTAL LIABILITIES | 58,661,935,364.23 |
| Euity | 47,463,179,258.46 |

| Income statement in 2017 | Changan |
|--------------------------|-------------------|
| SALES | 80,012,205,182.37 |
| Gross profit | 10,649,172,441.52 |
| Operating profit | 7,151,627,486.37 |
| EBT | 7,180,889,557.21 |
| NET PROFIT | 7,208,437,270.06 |

| Average Ratios in 2012-2017 | Changan |
|-----------------------------|---------|
| Current assets | 28.42% |
| Total assets | 18.62% |
| Current Liabilities | 17.70% |
| Total Liabilities | 14.43% |
| Sales | 22.76% |
| Operating income | 75.28% |
| Net profit | 53.51% |
| Gross margin | 17.56% |
| Operating margin | 10.02% |
| Profit margin | 10.83% |
| Return on equity | 20.86% |
| Return on assets | 7.96% |

| Working capital | -166654114.9 |
|-----------------|--------------|
| Current ratio | 95.23% |
| Cash ratio | 29.21% |

| Debt ratio | 62.03% |
|--------------------------|--------|
| Long-term debt to equtiy | 2.21% |

| Biyadi | Changan/Biyadi(%) |
|--------------------|-------------------|
| 9,902,690,000.00 | 228.54% |
| 51,880,681,000.00 | 3.48% |
| 19,872,804,000.00 | 23.48% |
| 21,028,217,000.00 | 160.03% |
| 102,684,392,000.00 | 61.12% |
| 75,415,038,000.00 | 57.51% |
| 178,099,430,000.00 | 59.59% |
| 23,319,529,000.00 | 93.92% |
| 81,677,407,000.00 | 40.04% |
| 104,996,936,000.00 | 52.00% |
| 6,369,237,000.00 | 0.10% |
| 6,775,770,000.00 | 59.81% |
| 13,145,007,000.00 | 30.88% |
| 118,141,943,000.00 | 49.65% |
| 59,957,487,000.00 | 79.16% |

| Biyadi | Changan/Biyadi(%) | |
|--------------------|-------------------|--|
| 105,914,702,000.00 | 75.54% | |
| 20,139,220,000.00 | 52.88% | |
| 54,105,510,000.00 | 13.22% | |
| 56,206,410,000.00 | 12.78% | |
| 4,916,936,000.00 | 146.60% | |

| Biyadi | | Changan/Biyadi(%) |
|--------|----------|-------------------|
| | 36.32% | 78.24% |
| | 24.17% | 77.04% |
| | 24.08% | 73.50% |
| | 36.87% | 39.13% |
| | 18.42% | 123.59% |
| | -439.89% | -17.11% |
| | 129.66% | 41.27% |
| | 15.99% | 109.84% |
| | 10.06% | 99.65% |
| | 2.90% | 372.95% |
| | 7.52% | 277.40% |
| | 1.97% | 403.17% |

| -8975930333 | 1.86% |
|-------------|---------|
| 80.93% | 117.68% |
| 10.13% | 288.36% |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| 61.07% | |
| 17.73% | |

| | Changan | Biyadi |
|-------------------------------|---------|--------|
| Receivables turnover | 54.53 | 3.94 |
| Inventory turnover | 6.84 | 5.26 |
| Payables turnover | 3.09 | 4.52 |
| Receivables conversion period | 6.77 | 109.70 |
| Inventory conversion period | 57.37 | 70.27 |
| Payables conversion period | 118.27 | 81.57 |
| Cash Conversion Cycle | -54.14 | 98.40 |

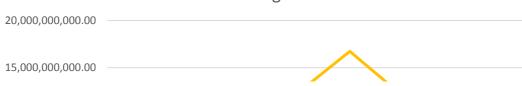
Profitabili

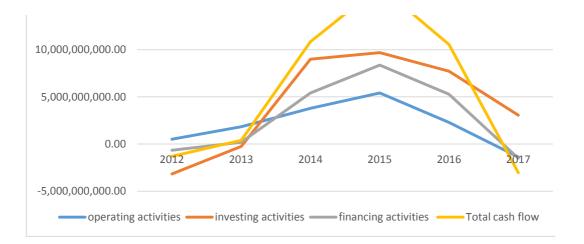


ity ratios

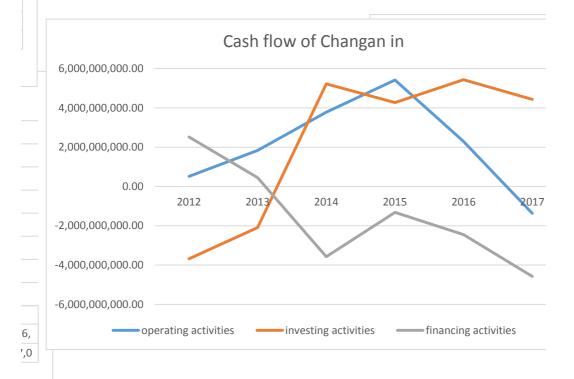
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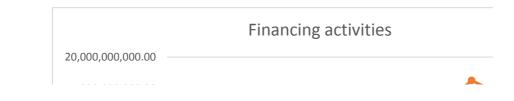


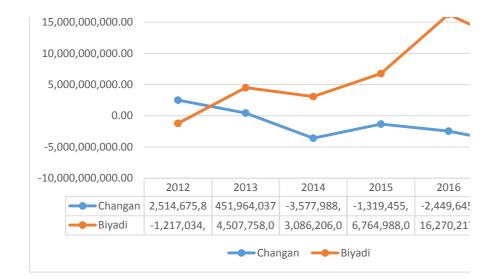




| ish flow of Changan | | |
|---------------------|-------------------|--------------------|
| 2014 | 2015 | 2016 |
| 3,779,921,774.57 | 5,414,890,769.50 | 2,286,551,305.20 |
| 5,219,580,798.24 | 4,267,762,371.55 | 5,437,209,876.59 |
| -3,577,988,959.21 | -1,319,455,346.16 | -2,449,645,454.75 |
| 5,421,513,614.00 | 8,363,197,795.00 | 5,274,115,727.00 |
| sh flow of Biyadi | | |
| -1,838,664,000.00 | -6,556,192,000.00 | -1,845,571,000.00 |
| -1,090,880,000.00 | 807,217,000.00 | -13,442,642,000.00 |
| 3,086,206,000.00 | 6,764,988,000.00 | 16,270,217,000.00 |
| 156,662,000.00 | 1,016,013,000.00 | 982,004,000.00 |

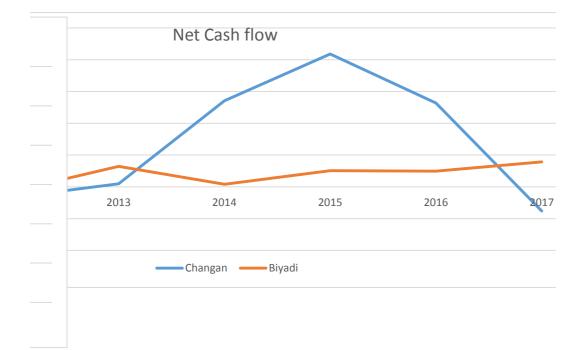






| 2017 |
|--------------------|
| -1,369,576,776.83 |
| 4,427,994,628.07 |
| -4,574,970,938.61 |
| -1,516,553,087.00 |
| |
| 6,367,887,000.00 |
| -15,964,084,000.00 |
| 11,167,824,000.00 |
| 1,571,627,000.00 |

| operating activities | |
|----------------------|--|
| investing activities | |
| financing activities | |
| Total cash flow | |
| | |



| | 2017 |
|----|-------------|
| 5, | -4,574,970, |
| 7, | 11,167,824, |

| | | Cash flow of Biyadi |
|-------------------|-------------------|---------------------|
| 2012 | 2013 | 2014 |
| 5,555,331,000.00 | 2,436,169,000.00 | -1,838,664,000.00 |
| -4,609,622,000.00 | -5,651,392,000.00 | -1,090,880,000.00 |
| -1,217,034,000.00 | 4,507,758,000.00 | 3,086,206,000.00 |
| -271,325,000.00 | 1,292,535,000.00 | 156,662,000.00 |



| 2015 | 2016 | 2017 |
|-------------------|--------------------|--------------------|
| -6,556,192,000.00 | -1,845,571,000.00 | 6,367,887,000.00 |
| 807,217,000.00 | -13,442,642,000.00 | -15,964,084,000.00 |
| 6,764,988,000.00 | 16,270,217,000.00 | 11,167,824,000.00 |
| 1,016,013,000.00 | 982,004,000.00 | 1,571,627,000.00 |