

**Appendix 1: Simplified Balance Sheet of Pfizer Inc. 2016-2018 (million USD)**

	<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total ASSETS</b>	<b>171615</b>	<b>171797</b>	<b>159422</b>
<b><i>Current Assets</i></b>	<b>38949</b>	<b>41141</b>	<b>49926</b>
Cash and cash equivalents	2595	1342	1139
Short term investments	15255	18650	17694
Trade receivable	8225	8221	8025
Inventories	6783	7578	7508
Current Tax assets and other current assets	5290	5338	5835
Assets held for sale	801	12	9725
<b><i>Noncurrent Assets</i></b>	<b>132666</b>	<b>130656</b>	<b>109496</b>
Longterm investments	7116	7015	2767
Tangible Assets	13318	13865	13385
Intangible Assets	52648	48741	35211
Goodwill	54449	55952	53411
Noncurrent tax Assets & other current assets	5135	5083	4722
<b>Total LIABILITIES &amp; EQUITY</b>	<b>171615</b>	<b>171797</b>	<b>159422</b>
<b>LIABILITIES</b>	<b>111776</b>	<b>100141</b>	<b>95664</b>
<b><i>Non-Current Liabilities</i></b>	<b>80661</b>	<b>69714</b>	<b>63806</b>
Long term debt	31398	33538	32909
Non-Current deferred tax Liabilities	30753	3900	3700
Other taxes payable	4000	18697	14737
Other non-current liabilities	14510	13579	12460
<b><i>Current Liabilities</i></b>	<b>31115</b>	<b>30427</b>	<b>31858</b>
Short term debt	10688	9953	8831
Income tax payable	437	477	1265
Liabilities held for sale	0	0	1890
Other current liabilities	19990	19997	19872
<b>EQUITY</b>	<b>59840</b>	<b>71656</b>	<b>63758</b>
Share capital	485	485	486
Additional paid-in capital	82,685	84,278	86253
Treasury stock	-84,364	-89,425	-101610
Retained earnings	71774	85291	89554
Accumulated other comprehensive loss	-11036	-9321	-11275
Non-controlling interests	296	348	351

**Appendix 2: Simplified Income Statement of Pfizer Inc. 2016-2018 (million USD)**

	<b>2016</b>	<b>2017</b>	<b>2018</b>
Revenues	52824	52546	53647
Costs of sales	12322	11228	11248
<b>Gross profit</b>	<b>40502</b>	<b>41318</b>	<b>42399</b>
Selling, informational & administrative expenses	14844	14804	14455
Research & development expenses	7892	7683	8006
Other Operating Expenses	4056	4758	4893
<b>Operating Income</b>	<b>13710</b>	<b>14073</b>	<b>15045</b>
Other non-operating expenses	4173	498	1844
<b>EBIT</b>	<b>9537</b>	<b>13575</b>	<b>13201</b>
Interest Expenses	1186	1270	1316
<b>Pre-tax Income</b>	<b>8351</b>	<b>12305</b>	<b>11885</b>
Tax Provision	1123	-9049	706
Total Other Income gained or loss	13	46	26
<b>Net Income</b>	<b>7215</b>	<b>21308</b>	<b>11153</b>