

Appendix

(CZK million)

Table 1 2007-2013 Škoda Auto Data

Statement	2007	2008	2009	2010	2011	2012	2013
Operating Profit	19,784	13,620	5,924	11644	18,257	17,917	13,539
Sales	2,21,967	2,00,182	1,87,858	226426.6	2,52,562	2,62,649	2,68,500
Profit before income tax	19,860	13,376	4,702	10888.9	10,586	17,934	13,940
Gross profit ratio	14.3%	12.2%	8.7%	11.5%	12.9%	15.0%	14.0%
Gross profit	36,493	28,659	21,562	31676.8	29,220	40,898	40,041
Cost of Sales	1,50,258	1,71,523	1,66,296	1,89,260	2,52,562	2,21,751	2,28,459
Net Profit	15,982	10,818	3,462	8,839	16,075	15,354	11,832
Current Assets	58,014	59,014	62,439	59,293	88,871	76,493	83,867
Current Liabilities	34,807	37,155	37,155	36,661	49,904	50,999	63,028
Inventories	13,543	15,136	15,136	11,675	16,061	18,619	17,928
EBIT	19,860	13,376	4,702	10888.9	10,586	17,934	13,940
Total Assets	111650	1,11,395	1,18,376	1,35,736	1,53,557	1,59,986	1,73,584
Total Liabilities	88,179	1,22,456	33,493	45,484	69080	51,896	47,603
Shareholder's Equity	71,721	70,005	68,519	74,772	81,211	88,302	90,316
Investment Ratio	4.9%	5.6%	5.40%	4.60%	5.60%	8.00%	7.00%
Equity Ratio	57.90%	58.50%	57.60%	54.00%	52.90%	62.50%	59.40%
Equity to fixed asset ratio	118.1%	119.3%	114.3%	126.2%	124.8%	108.2%	102.7%
Operating Profit	9.0%	6.7%	2.8%	5.4%	7.4%	7.1%	5.1%
Interest Expenses	563.00	518.00	480.00	483.00	531.00	468.00	625.00

Source: Calculated from Škoda annual report, 2007-13

Table 2 2014-2019 Škoda Auto Data

Statement	2014	2015	2016	2017	2018	2019
Operating Profit	21,598	35154	30892	40531	33840	37220
Sales	2,99,318	3,14,897	3,47,987	4,07,400	4,16,695	4,59,122
Profit before income tax	21349	34,238	30,849	39,125	35,131	38,498
Gross profit ratio	14.8%	14.8%	15.2%	14.7%	13.7%	13.5%
Gross profit	44374	46,713	52,755	59,881	57,274	62,036
Cost of Sales	254994	2,68,184	2,95,232	3,47,519	3,59,421	3,97,086
Net Profit	18,421	30,816	25,163	31,841	28,892	31,689
Current Assets	71,730	94,961	123,342 9	1,44,184	1,00,447	1,00,111
Current Liabilities	58,461	66,192	72,166	1,16,623	88,058	1,07,139
Inventories	12,326	15115	16093	17,614	20,211	24,863
EBIT	21,349	34,238	30,849	39,125	35,131	38,498
Total assets	1,76,869	2,02,615	2,28,180	2,50,859	2,19,318	2,41,635
Total Liabilities	76,868	85,133	90,600	133375	107644	1,32,009
Shareholder's Equity	1,00,001	1,17,482	1,37,580	1,17,484	1,11,674	1,09,626
Investment Ratio	6.4%	5.0%	4.2%	4.6%	5.4%	7.0%
Equity Ratio	56.5%	58.0%	60.3%	46.8%	50.9%	45.4%
Equity to fixed asset ratio	95.1%	109.1%	131.1%	110.1%	93.9%	77.5%
Operating Profit	7.2%	11.2%	8.9%	9.9%	8.1%	8.1%
Interest Expenses	220.00	456.00	196.00	179.00	230.00	277.00

Source: Calculated from Škoda annual report, 2014-19

Table 3 2019 Škoda Auto and Hyundai Mobis Data

Statement	Skoda (2019) (CZK Million)	HYUNDAI MOBIS CO., LTD. (2019) (CZK Million)
Operating Profit	37,220.00	31,272
Profit before income tax	38,498.00	47,036.80
Gross profit	62,036.00	67,696.60
Cost of Sales	3,97,086.00	3,53,545.75
Net Profit	31,689.00	35,476.73
Current Assets	1,00,111.00	2,74,870.57
Current Liabilities	1,07,139.00	98,211.02
Inventories	24,863.00	23,370.44
EBIT	38,498.00	47,036.80
Total assets	2,41,635.00	5,54,461.02
Total Liabilities	1,32,009.00	1,17,214.71
Shareholder's Equity	1,09,626.00	4,37,237.97
Interest Expenses	277.00	356.50

Source: Calculated from Škoda annual report and Hyundai Mobis annual report, 2019